

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Office of the President - 1000</b>															
2005	276,000	45,763	71,720	20,534	17,527	8,387	6,116	11,006	5,346	16,221	8,741	31,236	18,740	261,337	14,663
2006	254,500	51,515	2,718	17,921	22,623	7,806	2,325	18,503	10,988	9,368	19,283	19,459	22,483	204,991	49,509
2007	267,000	56,077	3,259	13,332	21,866	18,738	14,195	14,991	16,051	22,001	31,058	19,007	43,304	273,878	(6,878)
2008	277,700	70,461	20,343	25,677	23,838	41,029	35,538	34,402	20,877	12,770	9,444	9,487	45,355	349,220	(71,520)
2009	160,000	22,686	8,874	58,247	8,839	2,876	2,000	8,369	5,851	3,789	5,384	4,208	7,680	138,803	21,197
2010	160,000	69,862	2,786	2,102	5,469	1,000	5,133	7,314	8,295	2,924	6,085	4,280	9,052	124,301	35,699
2011	164,000	71,375	464	5,293	9,658	7,650	5,493	11,374	3,275	4,333	3,631	3,736	13,628	139,910	24,090
2012	170,500	72,609	17,278	9,522	7,044	12,102	8,934	6,862	986	4,803	10,602	9,606	7,823	168,171	2,329
2013	170,200	85,761	7,956	972	4,170	12,929	8,471	11,880	10,492	10,088	5,495	3,490	6,037	167,741	2,459
2014	174,700	25,272	12,718	3,752	11,464	57,807	8,209	12,965	3,469	6,840	11,496	3,774	10,845	168,609	6,091
2015	183,034	38,362	4,057	6,624	11,428	19,724	9,082	14,176	2,841	14,431	6,922	3,944	67,130	198,720	(15,686)
2016	179,000	40,672	3,442	64,513	7,941	2,326	2,800	13,952	8,280	2,438	7,028	3,158	4,236	160,787	18,213
2017	184,775	110,445	3,130	1,398	9,092	2,892	3,470	10,980	3,039	6,047	5,111	5,073	6,727	167,403	17,372
2018	184,812	89,991	8,408	3,153	2,435	19,001	3,056	4,603	9,455	2,059	4,124	7,087	7,857	161,229	23,583
2019	188,212	33,234	4,409	64,453	14,480	2,648	1,381	9,526	4,431	9,284	7,467	9,576		160,890	27,322
2020	188,398	94,396	2,816	2,189										99,401	88,997
<b>Publications - 1015 - Last year 2015</b>															
2013	7,000	0	0	0	0	0	0	0	0	0	0	0	2,582	2,582	4,418
2014	8,000	0	0	0	0	0	0	0	0	0	0	0	0	0	8,000
2015	9,000	0	0	0	0	0	0	0	0	0	0	0	0	0	9,000
<b>Installation (2018) Potential Expense (2013) - 1025</b>															
2012	100,000	0	0	0	0	0	0	0	0	0	0	0	15,443	15,443	84,557
2013	170,000	50	28,814	20,345	13,169	58,723	33,409	9,008	22,991	24,173	36,307	0	550	247,538	(77,538)
2017	25,000	0	0	0	0	0	0	0	0	0	0	0	0	0	25,000
2018	25,000	0	3,984	0	0	0	0	0	0	0	0	0	0	3,984	21,016
2019	0													0	0
<b>Strategic Initiatives - 1040</b>															
2007	35,000	0	0	0	0	1,803	5,485	1,050	1,314	3,600	1,500	2,400	2,900	20,052	14,948
2008	35,000	0	0	1,568	7,826	3,136	3,136	1,064	5,450	5,136	3,136	3,136	1,568	35,156	(156)
2009	17,000	0	0	936	1,872	1,872	2,340	468	0	1,872	3,744	936	1,872	15,912	1,088
2010	10,000	0	0	504	1,008	1,008	1,008	0	819	1,512	504	1,008	693	8,064	1,936
2011	10,000	0	0	839	1,885	2,600	2,600	0	520	1,170	325	650	0	10,589	(589)
2012	10,000	0	0	544	1,088	1,088	1,088	544	1,088	1,632	816	1,088	1,020	9,996	4
2020	500,000	0	0	0										0	500,000
<b>Community Initiatives - 1050</b>															
2008	20,000	0	0	0	0	0	0	0	0	0	0	0	0	0	20,000
2009	5,000	0	123	90	125	0	0	279	753	445	729	567	1,492	4,603	397
2010	5,000	250	74	1,784	140	416	0	(313)	500	252	0	138	1,727	4,967	33
2011	5,000	500	0	389	27	525	469	1,033	785	1,769	0	0	0	5,499	(499)
2012	7,500	19	1,067	606	84	1,117	614	183	882	2,038	110	84	802	7,607	(107)
2013	13,900	285	550	84	876	2,988	138	41	500	218	797	0	786	7,264	6,636
2014	12,500	916	2,358	215	314	730	101	299	837	2,821	172	144	1,499	10,406	2,094
2015	12,500	0	0	0	0	0	0	0	0	0	0	0	0	0	12,500
2016	12,500	0	0	0	0	0	0	0	365	4,870	825	2,548	167	8,775	3,725
2017	12,500	150	0	0	0	0	0	0	350	0	0	0	0	500	12,000
2018	12,500	0	0	0	0	0	0	0	0	0	880	1,376	1,800	4,056	8,444
2019	12,500	(952)	(800)	581	0	620	845	0	591	760	1,225	1,535		4,406	8,094
2020	12,500	0	0	0										0	12,500

**COMPARATIVE OPERATION BUDGET SUMMARY BY MONTH BY DEPARTMENT**

Through September 30, 2019

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Legal Fees - 1060</b>															
2009	125,000	0	3,861	0	11,857	0	19,934	9,397	9,943	0	30,558	13,224	51,101	149,875	(24,875)
2010	110,000	0	26,913	17,765	19,559	27,854	9,209	13,291	35,342	26,585	18,114	12,920	47,248	254,800	(144,800)
2011	300,000	0	31,994	45,549	61,076	44,663	36,244	25,021	15,288	15,249	41,828	30,910	46,302	394,124	(94,124)
2012	265,000	160	18,070	10,407	41,529	5,874	10,702	7,519	9,876	25,971	7,470	8,169	16,177	161,925	103,075
2013	165,000	0	7,578	13,453	0	19,386	26,413	4,717	0	23,294	17,342	10,353	25,559	148,094	16,906
2014	150,000	0	7,375	0	8,811	7,883	12,559	0	5,043	34,852	0	11,230	58,440	146,192	3,808
2015	175,000	0	13,604	0	36,271	19,148	9,383	0	14,477	10,695	12,697	0	47,790	164,066	10,934
2016	175,000	0	30,777	0	0	40,953	12,971	0	9,071	19,524	0	11,256	40,061	164,614	10,386
2017	125,000	0	12,700	21,469	9,048	7,271	8,834	0	5,490	24,679	0	53,207	35,884	178,581	(53,581)
2018	125,000	0	17,959	17,740	28,951	82,783	55,800	0	40,055	24,089	44,718	75,607	70,452	458,155	(333,155)
2019	125,000	0	4,243	22,372	63,263	33,715	1,415	15,264	35,233	0	14,714	1,600		191,819	(66,819)
2020	125,000	770	0	3,869										4,639	120,361
<b>Special Projects - 1070</b>															
2011	125,000	0	0	644	28,332	11,739	2,129	12,567	17,390	2,064	928	0	1,351	77,144	47,856
2012	125,000	5,775	0	10,308	3,400	0	375	2,625	4,407	0	0	2,550	36,481	65,921	59,079
2013	105,000	0	5,439	16,786	10,154	17,402	632	474	11,346	9,060	12,736	16,291	45,005	145,325	(40,325)
2014	179,000	1,817	869	798	2,269	62,003	2,123	2,767	3,415	11,595	1,817	1,412	40,881	131,763	47,237
2015	119,000	672	0	2,743	1,839	2,192	2,726	2,805	3,301	10,423	5,846	4,306	58,077	94,928	24,072
2016	242,000	6,895	11,954	2,770	11,762	55,706	58,973	29,749	16,466	3,597	9,524	29,419	15,550	252,364	(10,364)
2017	119,000	1,319	6,104	(1,720)	9,198	4,464	1,056	2,094	2,291	28,049	2,173	4,108	8,158	67,292	51,708
2018	185,000	1,560	2,951	1,602	3,383	27,961	2,830	27,105	10,093	1,738	23,997	3,018	38,612	144,848	40,152
2019	245,000	5,074	14,815	3,229	26,180	3,209	2,923	47,039	3,476	21,224	2,449	23,329		152,948	92,052
2020	245,000	1,626	34,376	2,029										38,031	206,969
<b>Communications - 1100 - Merge with 1480 in 2009</b>															

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Marketing - 1200 (Changed from 1480 in FY2013)</b>															
2008	44,000	0	637	5,643	2,352	389	228	13,748	15,394	3,335	(579)	663	2,038	43,848	152
2009	148,100	435	2,970	13,378	8,758	4,743	11,584	21,643	4,136	19,868	1,897	19,293	26,563	135,267	12,833
2010	136,250	230	6,790	9,553	14,537	9,157	8,277	39,401	5,981	12,828	7,239	6,656	16,323	136,972	(722)
2011	141,250	1,773	3,970	12,728	18,366	8,597	26,544	2,201	5,319	20,599	5,626	11,834	19,828	137,384	3,866
2012	160,250	606	1,697	13,626	24,015	19,182	8,644	29,882	15,982	3,696	16,189	482	30,349	164,350	(4,100)
2013	225,500	7,639	13,775	16,305	5,283	33,780	2,728	8,610	18,916	9,230	8,989	2,444	46,869	174,568	50,932
2014	185,000	20,264	21,840	12,330	16,839	11,737	1,527	19,561	23,399	65,765	12,798	4,820	14,461	225,339	(40,339)
2015	308,170	21,149	11,898	31,798	21,958	3,132	11,670	21,981	17,579	26,923	32,215	14,167	66,866	281,333	26,837
2016	276,000	23,000	12,329	59,165	47,197	19,066	1,513	48,853	11,203	44,721	17,889	10,326	21,399	316,662	(40,662)
2017	276,876	0	19,008	19,989	2,097	7,518	15,885	47,025	18,380	28,221	16,197	22,198	43,470	239,987	36,889
2018	281,740	1,539	41,700	12,642	6,311	26,390	29,794	2,178	22,501	24,347	16,474	31,285	52,147	267,309	14,431
2019	327,860	20,914	21,743	14,842	16,648	16,668	17,525	14,908	14,810	16,810	25,341	16,562		196,770	131,090
2020	327,860	3,670	52,651	16,259										72,579	255,281
<b>Marketing - Website - 1220 (changed from 1485 in FY2013)</b>															
2008	113,500	0	0	15,040	0	12,951	125	378	51,210	20,281	1,250	15,469	16,755	133,458	(19,958)
2009	47,000	0	389	3,760	9	11,737	209	9,009	329	3,409	9	6,609	4,797	40,265	6,735
2010	75,500	13,117	9	9	139	28	5,737	9,434	2,278	362	2,478	6,500	32,295	72,386	3,114
2011	70,500	18,218	6,900	2,250	1,375	3,060	300	350	1,810	3,715	2,860	2,095	29,605	72,538	(2,038)
2012	90,500	56	7,275	19,213	2,186	2,250	1,170	1,125	3,925	6,178	4,217	6,306	19,365	73,265	17,235
2013	90,500	5,045	1,665	12,990	1,945	1,125	2,210	1,184	1,216	12,037	3,327	587	23,640	66,970	23,530
2014	90,500	14,754	3,925	1,125	(3,787)	48	1,465	4,553	1,178	53	2,303	53	14,978	40,648	49,852
2015	190,500	4,965	0	2,350	1,309	99	1,398	10,925	50	1,324	26,228	27,962	47,588	124,197	66,303
2016	142,000	13,864	50	1,555	2,382	60,047	50	3,425	1,175	1,648	31,402	48,255	46,267	210,122	(68,122)
2017	142,000	42,144	2,997	34,512	1,110	19,075	278	26,028	325	200	975	50	40,343	168,037	(26,037)
2018	91,100	16,597	25,016	74	274	50	438	50	53	53	113	10,361	4,953	58,033	33,067
2019	87,900	47,107	4,803	12,693	5,003	9,803	281	53	53	194	64	3,333		83,388	4,512
2020	87,900	52,359	0	0										52,359	35,541

**COMPARATIVE** OPERATION BUDGET SUMMARY BY MONTH BY DEPARTMENT

Through September 30, 2019

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Institutional Research - 1300</b>															
2005	2,600	0	0	0	0	0	361	0	135	0	360	218	1,023	2,097	503
2006	4,500	0	0	0	0	864	815	0	0	0	325	999	1,090	4,093	407
2007	5,500	0	0	0	0	880	0	0	164	0	675	124	3,125	4,968	532
2008	5,500	0	0	0	0	980	0	32	13	0	2,545	0	2,083	5,653	(153)
2009	5,500	108	128	40	493	989	381	0	92	76	758	12	1,535	4,610	890
2010	5,000	0	211	0	0	101	466	0	56	0	0	1,075	2,881	4,789	211
2011	8,375	0	0	0	971	202	1,087	694	0	3,875	1,332	0	475	8,636	(261)
2012	5,500	36	0	21	253	1,100	832	13	12	0	926	0	1,114	4,307	1,193
2013	5,500	0	900	860	370	923	0	0	37	0	0	0	0	3,089	2,411
2014	3,500	0	0	860	0	917	0	0	0	0	0	0	984	2,761	739
2015	5,000	201	0	1,150	0	617	3,053	0	0	500	0	0	550	6,072	(1,072)
2016	13,400	6,221	2,500	890	0	1,015	0	0	0	0	366	0	1,295	12,286	1,114
2017	23,450	6,000	0	1,488	4,950	1,087	0	0	60	4,100	165	0	1,956	19,806	3,644
2018	13,400	6,000	0	270	0	0	0	36	61	0	0	59	1,261	7,687	5,713
2019	32,000	1,904	1,600	1,886	6,572	176	962	2,043	5,223	3,145	4,081	2,371		29,962	2,038
2020	32,000	1,100	1,940	768										3,808	28,192

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Institutional Advancement - 1400</b>															
2005	46,500	8,696	995	1,778	2,007	3,339	163	980	4,031	2,962	2,102	1,546	2,795	31,395	15,106
2006	54,500	2,220	1,054	4,262	4,684	(1,022)	1,688	2,063	4,421	7,127	5,808	4,456	9,315	46,077	8,423
2007	52,500	1,387	8,550	5,168	2,650	2,133	3,341	3,618	477	5,207	3,862	2,704	16,093	55,190	(2,690)
2008	52,500	7,539	3,054	4,792	17,499	5,773	7,680	3,453	6,072	72	1,184	72	73	57,264	(4,764)
2009	45,000	8,344	1,561	1,603	(2)	2,530	6,411	6,169	3,793	1,664	4,443	811	2,314	39,620	5,380
2010	43,200	6,563	468	1,533	3,218	2,067	1,658	1,624	2,668	3,483	1,469	3,893	1,843	30,486	12,714
2011	48,700	9,955	4,094	2,369	4,971	3,052	1,851	3,215	2,187	5,706	780	4,615	3,372	46,167	2,533
2012	90,670	4,787	7,326	6,285	3,380	2,819	9,106	8,528	2,261	8,618	2,373	2,859	15,470	73,810	16,860
2013	42,170	1,921	2,849	2,132	1,664	1,549	2,228	3,604	2,460	2,795	7,353	4,871	5,095	38,521	3,649
2014	47,836	1,008	13,424	5,082	5,482	1,223	1,693	1,373	2,983	2,851	3,222	1,768	3,263	43,372	4,464
2015	49,743	2,494	8,228	2,955	1,674	692	722	3,791	1,047	2,947	4,030	2,431	6,739	37,750	11,993
2016	46,743	2,062	18,925	2,480	818	1,271	2,408	2,382	1,046	1,383	1,172	1,234	5,227	40,407	6,336
2017	42,867	18,469	750	508	775	213	1,765	454	3,683	1,482	285	892	4,689	33,967	8,900
2018	51,759	1,400	23,721	412	203	1,895	358	3,083	730	859	1,366	5,267	521	39,813	11,946
2019	51,759	300	23,664	6,750	1,272	766	685	879	3,100	924	894	570		39,805	11,954
2020	51,759	915	25,572	202										26,688	25,071
<b>IA - Annual Fund - 1420 (Individual Giving 2010-2011)</b>															
2005	27,600	0	0	245	606	378	3,755	347	5,120	3	0	1,120	1,625	13,199	14,401
2006	24,000	0	0	0	3,197	6,887	739	2,205	9,359	80	625	0	0	23,092	908
2007	24,000	0	0	110	35	0	339	386	12,338	2,716	0	3,492	(3,044)	16,371	7,629
2008	24,000	0	62	938	105	328	3,581	3,030	150	3,336	4,121	1,452	4,238	21,341	2,659
2009	28,600	0	110	34	1,109	2,743	4,516	829	1,343	3,004	1,302	2,542	7,364	24,895	3,705
2010	27,450	0	0	622	3,776	2,354	4,464	2,393	1,060	2,174	1,944	3,576	4,590	26,953	497
2011	41,970	378	109	89	1,305	3,377	5,035	884	1,825	9,786	872	3,709	2,291	29,661	12,309
2012	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2013	39,200	6,465	1,409	336	2,475	2,690	6,059	314	1,268	1,714	672	2,644	174	26,221	12,979
2014	33,624	0	44	95	2,419	2,491	1,467	7,792	3,461	3,520	1,792	6,265	4,642	33,988	(364)
2015	37,210	422	1,258	2,990	7,993	4,001	1,879	1,837	2,444	3,509	8,291	1,973	2,552	39,150	(1,940)
2016	55,210	926	770	1,428	4,079	17,340	3,813	1,904	4,927	4,689	5,249	3,144	6,428	54,697	513
2017	62,710	557	470	3,431	11,661	6,595	7,985	842	4,069	8,027	6,477	11,810	735	62,657	53
2018	75,410	345	1,389	3,845	7,951	6,454	3,072	10,033	5,034	6,038	14,779	18,584	177	77,701	(2,291)
2019	51,710	19	301	6,240	8,943	5,189	4,438	6,108	4,033	3,239	9,306	11,236		59,052	(7,342)
2020	51,710	115	2,689	1,403										4,207	47,503
<b>IA - Major Gifts - 1430 (Communications 2005-2011)</b>															
2005	78,900	0	0	1,091	10,769	3,405	10,497	13,276	2,239	2,903	14,209	3,309	5,924	67,620	11,280
2006	71,000	0	3,388	14,351	7,697	6,987	21,100	(53)	150	7,222	1,043	1,418	9,061	72,363	(1,363)
2007	78,000	2,841	700	2,335	5,342	3,238	10,759	21,864	966	2,649	0	8,750	10,500	69,942	8,058
2008	82,600	192	2,250	5,970	13,154	0	3,500	8,761	26,732	2,274	2,400	6,082	18,825	90,139	(7,539)
2009	56,400	2,054	0	9,504	17	0	12,848	1,746	0	4,542	4,644	2,660	12,762	50,777	5,623
2010	54,100	0	0	0	3,360	12,802	11,550	1,796	3,520	10,152	9,301	0	0	52,482	1,618
2011	56,000	0	0	6,468	1,705	4,512	6,109	2,605	2,048	9,386	0	816	5,519	39,168	16,832
2012	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2013	9,300	310	108	57	332	4,425	49	105	49	49	49	67	102	5,702	3,598
2014	5,850	0	0	0	0	0	2,195	0	0	735	0	765	1,665	5,360	490
2015	16,285	0	84	181	215	1,019	2,645	622	527	423	798	874	2,220	9,607	6,678
2016	9,285	0	696	164	849	236	1,472	1,437	1,190	434	227	167	608	7,480	1,805
2017	9,285	191	475	173	253	22	363	22	0	1,943	3,129	123	1	6,695	2,590
2018	9,285	0	0	0	120	0	0	3,510	0	0	0	2	0	3,632	5,653
2019	9,285	0	0	0	0	0	0	0	91	0	124	636		852	8,433
2020	9,285	267	0	84										351	8,934

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>IA - Alumni Relations - 1450</b>															
2007	10,000	444	0	0	73	228	603	301	254	2,708	2,016	1,981	1,105	9,714	286
2008	30,500	714	267	551	786	1,304	4,530	662	167	370	1,268	3,490	11,951	26,060	4,440
2009	29,000	1,301	2,735	979	7,631	9,429	366	910	0	2,136	737	2,245	99	28,569	431
2010	27,800	737	0	696	1,138	4,598	7,756	76	1,854	953	104	2,306	1,040	21,258	6,542
2011	37,000	40	901	1,160	2,953	682	8,702	2,328	2,138	1,884	8,068	3,850	9,621	42,326	(5,326)
2012	97,500	1,069	9,626	8,577	10,856	7,152	25,161	8,556	2,499	7,903	7,159	2,838	643	92,039	5,461
2013	102,500	892	1,405	10,819	4,217	9,371	11,472	1,263	432	12,098	781	3,741	12,824	69,317	33,183
2014	72,500	1,125	4,392	1,425	5,314	14,681	488	9,793	4,045	7,938	7,618	5,905	385	63,108	9,392
2015	83,421	4,425	1,160	9,869	2,589	2,477	16,181	3,742	101	686	11,118	6,661	13,600	72,608	10,813
2016	83,421	3,779	6,574	7,511	3,261	7,332	18,899	3,792	3,249	8,463	9,211	2,256	1,662	75,990	7,431
2017	83,421	10,467	1,207	9,664	1,787	21,542	1,448	6,686	1,058	10,606	178	1,789	15,228	81,660	1,761
2018	88,560	1,382	8,590	1,530	6,750	8,201	23,149	3,324	191	12,543	1,264	3,502	3,230	73,655	14,905
2019	88,560	7,607	856	6,038	4,597	21,153	2,729	9,402	867	10,816	13,363	3,554		80,983	7,577
2020	88,560	5,063	6,266	6,741										18,070	70,490
<b>IA - Institutional Grants - 1460</b>															
2007	10,000	0	0	0	0	0	0	25	212	0	1,514	1,120	7,045	9,917	83
2008	10,000	0	107	0	56	387	301	89	21	63	1,502	3,338	1,404	7,267	2,733
2009	10,200	0	0	9	49	7	0	55	28	80	1,308	48	0	1,584	8,616
2010	9,790	0	0	96	55	0	0	50	30	0	644	1,995	1,768	4,637	5,153
2011	10,300	0	29	188	1,500	0	0	112	0	0	0	1,295	1,590	4,713	5,587
2012	10,300	74	1,830	680	1,078	575	0	0	40	0	1,610	2,008	1,102	8,996	1,304
2013	10,300	495	930	278	263	500	0	5	0	0	0	1,451	58	3,980	6,320
2014	8,063	13	42	0	0	338	1,215	659	1,613	1,013	23	1,295	201	6,411	1,652
2015	19,925	0	0	125	305	934	0	68	9	39	5,145	1,545	120	8,290	11,635
2016	11,925	0	770	0	5,905	1,780	575	0	0	75	0	378	10	9,493	2,432
2017	4,425	1,729	0	390	115	0	0	0	86	24	0	121	14	2,479	1,946
2018	4,425	27	0	325	358	36	0	13	0	13	65	9	0	844	3,581
2019	9,425	0	2,099	0	975	220	769	8	0	0	86	0		4,157	5,268
2020	9,425	0	0	0										0	9,425
<b>Special Receptions - 1470</b>															
2007	10,000	1,399	205	610	1,323	486	118	275	1	568	2,483	1,964	1,082	10,513	(513)
2008	10,000	0	422	113	366	313	2,886	12	0	1,970	399	3,762	2,911	13,154	(3,154)
2009	12,300	67	111	889	3,677	1,736	114	378	691	624	613	261	373	9,533	2,767
2010	10,000	0	282	59	750	662	1,369	42	41	3,214	231	664	2,976	10,289	(289)
2011	10,000	0	41	41	41	2,298	40	80	292	1,790	40	40	680	5,382	4,618
2012	10,000	0	125	0	3,905	89	49	90	49	49	228	1,079	3,569	9,230	770
2013	10,000	49	153	94	1,467	153	912	281	4,066	263	1,077	657	49	9,220	780
2014	8,000	0	0	0	15	461	313	0	4,228	80	0	150	10	5,256	2,744
2015	16,000	35	141	266	4,475	171	0	37	274	4,329	843	1,175	909	12,655	3,345
2016	16,000	331	111	206	4,285	689	1,169	87	5,003	1,026	1,230	751	822	15,710	290
2017	16,000	0	0	70	5,106	0	433	303	197	1,428	599	6,064	895	15,094	906
2018	23,500	264	442	0	237	5,963	224	129	3,201	72	146	8,599	162	19,440	4,060
2019	17,500	620	292	151	259	254	55	348	772	3,266	4,489	4,338		14,843	2,657
2020	17,500	0	0	30										30	17,470

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Justice, Equity &amp; Transformation - 1500</b>															
2005	10,000	2,807	215	452	130	2,748	0	1,138	0	0	469	0	1,000	8,959	1,042
2006	9,000	0	150	50	1,207	148	0	0	76	898	715	1,233	1,745	6,222	2,778
2007	9,000	3,600	20	431	0	261	600	350	0	2,686	525	240	0	8,714	286
2008	9,000	1,706	0	770	278	200	0	840	343	600	0	540	962	6,238	2,762
2009	7,000	0	160	435	1,911	254	136	69	0	1,020	300	0	0	4,285	2,715
2010	6,440	0	0	785	540	216	69	625	766	878	1,050	750	0	5,679	761
2011	6,440	119	880	1,047	275	124	0	0	313	120	1,931	1,239	0	6,048	392
2012	6,440	650	180	462	0	105	256	365	95	854	402	2,745	252	6,365	75
2013	6,440	290	180	0	0	141	648	502	700	716	46	711	2,986	6,920	(480)
2014	5,432	0	0	880	12	0	0	0	11	0	2,187	0	2,250	5,340	92
2015	11,532	0	209	345	384	719	0	93	218	1,205	796	1,620	1,188	6,776	4,756
2016	5,432	782	369	966	20	665	0	1,650	0	604	0	253	0	5,308	124
2017	30,000	1,257	2,670	1,899	2,173	660	1,872	551	113	144	869	399	2,659	15,265	14,735
2018	27,798	1,349	1,597	3,708	2,850	2,782	3,494	(80)	4,738	120	301	450	0	21,310	6,488
2019	45,298	6,656	2,326	2,435	1,842	5,788	3,173	1,508	16,419	1,647	7,391	940		50,126	(4,828)
2020	66,800	3,127	2,974	728										6,829	59,971
<b>ADA Compliance - 1800</b>															
2005	5,000	731	0	200	0	136	48	2,350	322	0	0	661	0	4,448	552
2006	7,500	0	1,112	2,486	(262)	748	410	157	946	956	150	995	1,389	9,085	(1,585)
2007	12,000	1,250	0	1,150	1,630	1,677	1,494	315	135	195	572	345	560	9,322	2,678
2008	12,000	0	2,282	3,172	712	1,344	923	300	620	221	70	733	1,568	11,946	54
2009	13,000	0	631	1,269	1,019	2,064	321	2,415	75	73	3,609	155	82	11,713	1,287
2010	11,960	0	0	2,918	215	0	800	373	800	288	412	990	4,340	11,136	824
2011	14,960	1,483	64	6,348	1,491	201	1,071	568	0	0	653	0	347	12,226	2,734
2012	11,960	1,905	321	6,973	8,228	11,728	12,668	1,704	0	11,221	2,249	4,194	8,753	69,945	(57,985)
2013	91,445	2,778	954	884	4,728	7,521	8,056	4,653	3,332	6,982	1,887	14,643	752	57,169	34,276
2014	90,520	1,512	136	1,168	8,130	5,360	7,428	2,577	4,057	5,584	7,051	9,479	1,242	53,724	36,796
2015	90,520	1,157	776	1,752	6,856	5,567	13,729	4,014	7,893	20,755	7,381	24,184	2,722	96,787	(6,267)
2016	50,520	417	256	5,064	8,127	8,834	4,106	1,351	9,228	2,167	1,112	2,479	1,668	44,809	5,711
2017	25,000	98	2,075	136	1,231	10,491	2,368	150	5,329	8,311	6,195	6,483	7,370	50,237	(25,237)
2018	25,000	0	0	157	2,559	0	1,233	484	18	1,124	1,426	4,647	2,833	14,480	10,520
2019	71,125	192	374	9,804	9,677	5,725	102	1,382	955	0	0	0		28,211	42,914
2020	70,820	750	5,493	665										6,908	63,912

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>V.P. Student Development - 2000</b>															
2005	12,000	1,117	1,209	717	1,409	71	572	1,251	716	1,595	1,670	12	892	11,231	769
2006	12,000	972	0	28	976	1,135	283	845	2,236	638	85	1,581	4,540	13,318	(1,318)
2007	16,500	313	137	1,958	993	598	0	1,035	2,723	1,474	2,615	1,285	6,019	19,149	(2,649)
2008	20,000	335	1,246	1,209	1,369	1,256	1,683	2,888	1,632	9,257	2,464	5,382	1,814	30,534	(10,534)
2009	13,600	549	294	1,208	901	986	(303)	778	219	1,440	1,236	2,864	803	10,975	2,625
2010	11,970	843	302	169	501	2,308	499	1,000	777	1,737	987	147	1,079	10,347	1,623
2011	11,970	2,085	598	711	515	3,109	208	368	106	1,707	382	771	1,256	11,816	154
2012	15,800	1,291	978	1,814	2,951	1,822	381	1,644	2,517	1,442	499	362	(170)	15,531	269
2013	21,865	13,244	439	420	653	2,072	598	484	347	1,897	256	411	1,022	21,843	22
2014	20,512	704	155	966	9,472	249	2,297	2,766	355	990	4,069	168	2,556	24,748	(4,236)
2015	22,000	1,186	13,288	2,060	949	545	653	572	475	1,404	341	455	771	22,698	(698)
2016	20,512	14,835	509	1,142	369	1,162	391	1,304	282	904	449	95	178	21,620	(1,108)
2017	18,062	1,022	535	135	13,944	152	504	114	88	196	548	488	485	18,210	(148)
2018	26,258	1,098	507	698	512	2,885	2,148	711	7,926	5,739	719	1,718	1,295	25,956	302
2019	25,062	2,325	1,313	2,666	3,192	7,180	3,982	751	746	2,002	625	166		24,947	115
2020	25,062	4,106	438	999										5,543	19,519
<b>Visitor's Apartment - 2010</b>															
2008	5,000	657	400	60	0	0	0	0	0	200	0	300	481	2,098	2,902
2009	3,000	0	0	0	1,778	0	0	0	0	1,000	0	121	0	2,899	101
2010	2,640	0	0	0	0	0	0	0	0	800	0	0	0	800	1,840
2011	2,500	0	0	0	0	0	0	0	0	0	0	1,665	0	1,665	835
2012	1,500	0	0	0	0	0	0	1,200	0	0	0	0	300	1,500	0
2013	6,000	0	0	0	0	0	0	0	0	0	750	0	0	750	5,250
2014	3,280	0	0	0	260	0	0	0	0	0	0	1,800	0	2,060	1,220
2015	3,250	0	0	0	0	0	0	0	1,761	0	0	0	1,200	2,961	289
2016	3,280	0	0	0	0	0	0	0	0	900	0	0	2,063	2,963	317
<b>Leadership - 2015</b>															
2013	4,500	63	1,164	0	30	875	0	537	38	185	61	625	922	4,500	(0)
2014	3,690	100	1,725	0	199	0	0	50	140	978	56	396	(550)	3,093	597
2015	3,690	500	75	462	1,083	0	0	0	0	721	20	444	42	3,347	343
2016	3,690	75	0	125	0	0	0	0	932	0	668	1,237	1,276	4,313	(623)
2017	2,740	0	0	0	0	100	1,000	0	22	4	0	1,528	0	2,654	86
2018	3,870	0	0	200	100	15	221	303	231	37	208	205	2,287	3,807	63
2019	3,870	60	0	75	0	0	0	39	36	0	30	3,491		3,732	138
2020	3,870	0	0	0										0	3,870
<b>Multicultural Programs - 2040</b>															
2009	17,000	0	763	1,012	1,865	697	1,891	2,764	1,862	4,883	447	524	(1)	16,707	293
2010	14,960	34	773	3,600	683	(177)	110	131	3,168	3,275	1,734	1,486	358	15,175	(215)
2011	14,000	53	44	3,651	219	1,211	35	0	843	1,169	5,504	1,724	1,647	16,100	(2,100)
2012	14,000	1,893	404	407	1,800	1,810	755	697	1,070	2,117	2,984	84	158	14,180	(180)
2013	13,020	515	3,759	1,060	(996)	1,639	2,145	3,373	724	1,372	84	84	84	13,842	(822)
2014	15,926	0	929	2,523	1,349	500	546	290	636	921	467	1,195	5,172	14,529	1,397
2015	10,676	41	1,524	341	944	671	243	932	2,535	235	588	844	555	9,453	1,223
2016	10,676	145	0	1,598	912	869	472	526	3,364	1,556	1,802	(11)	0	11,232	(556)
2017	9,609	112	694	248	2,025	1,294	1,130	702	500	154	3,810	0	(1,087)	9,582	27
2018	11,000	36	0	800	0	287	0	665	363	241	1,349	817	1,486	6,044	4,956
2019	9,609	0	0	1,624	706	0	0	350	74	61	3,248	1,019		7,083	2,526
2020	9,609	0	0	290										290	9,319



DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Volunteer - 2045</b>															
2013	5,000	0	0	112	164	176	540	0	80	1,430	0	191	891	3,584	1,416
2014	4,280	0	0	99	450	923	261	504	1,130	743	783	1,165	662	6,718	(2,438)
2015	4,280	45	0	521	699	383	108	122	180	636	225	815	268	4,000	280
2016	4,280	0	180	268	471	1,392	634	225	795	281	0	54	0	4,298	(18)
2017	3,500	350	0	35	650	1,010	625	0	365	351	601	495	0	4,482	(982)
2018	3,500	0	0	0	418	529	162	0	204	1,116	300	607	197	3,533	(33)
2019	4,400	0	0	385	776	429	193	0	653	612	1,036	591		4,673	(273)
2020	4,400	0	0	0										0	4,400
<b>Commencement Activities - 2050</b>															
2005	36,800	0	0	0	0	0	0	0	0	0	680	4,557	30,494	35,731	1,069
2006	36,800	0	0	0	0	0	0	0	0	0	343	2,596	35,041	37,980	(1,180)
2007	52,000	0	0	0	0	0	0	0	0	0	0	6,441	39,009	45,450	6,550
2008	52,000	0	165	0	350	0	0	0	0	0	1,336	3,069	46,273	51,193	807
2009	54,000	0	0	0	0	0	0	336	0	185	0	3,512	47,518	51,551	2,449
2010	54,000	0	108	0	0	30	0	0	36	182	740	6,195	58,374	65,664	(11,664)
2011	60,500	0	0	0	0	0	0	0	0	744	217	9,028	83,263	93,251	(32,751)
2012	87,000	0	0	58	300	0	0	0	2,946	0	928	19,274	63,533	87,040	(40)
2013	95,500	0	1,750	0	0	0	0	0	0	3,118	4,768	5,060	67,964	82,660	12,840
2014	126,895	0	0	0	0	15,000	0	0	1,250	533	3,985	7,637	105,174	133,579	(6,684)
2015	155,600	0	0	0	0	15,000	0	0	0	4,884	925	9,843	109,250	139,902	15,698
2016	126,895	0	0	0	15,337	0	0	0	0	498	7,517	14,764	100,580	138,694	(11,799)
2017	130,900	0	0	0	0	0	0	0	15,000	1,531	1,276	7,320	100,266	125,392	5,508
2018	135,000	0	0	0	0	0	15,000	0	0	695	860	9,288	100,139	125,983	9,017
2019	138,725	15,000	0	0	0	0	0	0	0	130	860	8,760		24,750	113,975
2020	138,725	15,000	0	0										15,000	123,725
<b>College Events - 2060</b>															
2013	40,500	82	623	2,219	1,457	870	1,915	1,014	1,067	578	740	1,021	15,764	27,350	13,150
2014	18,081	901	1,161	1,510	1,969	1,882	1,529	1,300	1,394	624	2,113	3,289	593	18,264	(183)
2015	81,916	2,356	3,409	3,856	6,476	5,320	2,125	1,993	916	716	1,129	744	1,051	30,090	51,826
2016	18,081	625	141	1,417	2,124	1,785	1,091	11,665	15,457	1,934	4,448	666	3,026	44,378	(26,297)
2017	38,300	190	381	653	15,662	12,195	6,257	1,161	489	434	378	699	848	39,348	(1,048)
2018	35,916	45	1,008	800	2,489	1,401	1,632	325	1,145	372	897	601	17,762	28,477	7,439
2019	47,900	84	1,343	1,324	8,893	3,339	4,762	2,214	1,811	1,755	4,683	4,581		34,789	13,111
2020	47,900	300	168	3,110										3,578	44,322
<b>Off-Campus Student Exhibitions - 2070</b>															
2015	3,000	0	0	0	0	0	0	0	0	825	609	1,480	2,223	5,138	(2,138)
<b>Title IX - 2090</b>															
2016	5,000	0	0	90	625	0	2,050	50	98	0	0	0	0	2,913	2,087
2017	25,000	0	270	2,875	463	143	4,083	0	2,233	55	0	600	0	10,722	14,278
2018	25,000	0	0	1,790	5,245	834	555	584	3,863	752	210	3,601	418	17,851	7,149
2019	25,000	5,772	1,517	6,654	2,084	84	84	84	207	166	2,952	168		19,772	5,228
2020	25,000	3,486	5,451	1,603										10,540	14,460

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Career Resources - 2100</b>															
2005	23,800	275	5,102	5	791	1,118	753	449	365	1,085	1,351	2,374	6,417	20,085	3,715
2006	22,000	0	4,733	452	1,168	1,473	1,481	304	1,173	1,963	3,073	2,009	2,450	20,278	1,722
2007	30,500	6,357	2,750	4,338	2,538	1,278	611	21	1,194	1,488	4,795	1,670	3,162	30,202	298
2008	29,500	524	3,320	58	5,917	531	424	544	1,272	3,271	3,533	3,182	7,749	30,324	(824)
2009	26,790	368	272	1,798	4,837	1,341	749	294	418	817	2,745	344	7,266	21,250	5,540
2010	23,575	2,210	3,025	198	237	1,872	832	665	1,398	553	1,939	3,571	650	17,151	6,424
2011	23,575	339	5,798	1,874	2,920	66	462	444	716	25	30	1,856	3,015	17,545	6,030
2012	23,575	7,194	1,902	1,870	1,625	1,204	975	0	578	2,989	1,131	1,316	761	21,544	2,031
2013	21,925	213	5,446	446	300	1,182	431	739	228	1,947	1,514	609	1,273	14,330	7,595
2014	17,979	121	173	5,271	727	2,965	825	0	846	1,842	571	1,248	548	15,138	2,841
2015	17,979	229	41	130	6,226	162	1,477	303	579	2,201	654	2,350	7,399	21,751	(3,772)
2016	17,979	216	506	1,613	585	606	565	1,340	463	2,035	1,945	5,747	766	16,386	1,593
2017	29,979	300	181	476	412	773	30	12,015	2,239	1,037	293	1,315	79	19,149	10,830
2018	29,979	6,054	338	166	1,138	2,045	143	15,263	732	1,013	696	411	718	28,717	1,262
2019	29,979	5,269	36	216	3,995	4,456	14,026	3,820	3,117	2,144	1,820	55		38,953	(8,974)
2020	29,979	5,085	24	0										5,109	24,870
<b>Campus Center - 2200</b>															
2012	33,400	0	0	455	567	3,236	3,682	1,155	2,477	3,481	7,383	7,414	3,595	33,444	(44)
2013	33,400	107	404	1,605	2,930	4,769	2,004	1,887	4,198	3,657	5,455	3,026	2,925	32,968	432
2014	27,388	20	519	2,729	5,161	13,022	2,575	734	1,607	1,422	1,016	2,072	0	30,877	(3,489)
2015	27,388	917	2,246	1,940	1,880	1,472	2,908	0	1,240	2,064	1,197	7,466	914	24,242	3,146
2016	27,388	195	1,247	3,494	3,380	2,284	1,587	921	5,443	3,151	5,208	7,453	950	35,312	(7,924)
2017	25,313	0	2,611	1,583	3,174	5,965	6,165	0	3,009	1,344	1,821	2,239	33	27,942	(2,629)
2018	25,996	0	0	962	1,606	2,162	971	728	1,958	1,227	6,388	8,752	706	25,459	537
2019	25,996	218	1,256	2,646	4,140	1,860	4,058	1,149	4,937	7,949	4,697	5,950		38,858	(12,862)
2020	25,996	120	0	1,846										1,966	24,030
<b>Wellness Center - 2250</b>															
2008	124,500	0	0	0	0	0	0	0	88,624	0	0	0	0	88,624	35,876
2009	90,100	0	0	0	0	0	0	75,552	0	0	0	0	0	75,552	14,548
2010	90,100	0	0	0	0	0	0	0	67,166	0	0	0	0	67,166	22,934
2011	90,100	0	0	0	0	0	0	66,193	0	0	0	0	0	66,193	23,907
2012	223,450	0	0	0	0	0	0	0	62,629	148,093	0	0	0	210,722	12,728
2013	223,450	0	0	0	0	148,093	0	0	0	0	0	0	0	148,093	75,357
2014	223,450	0	0	0	0	0	0	0	0	0	0	0	77,039	77,039	146,411
2015	223,450	0	0	0	0	0	0	0	0	0	0	0	12,900	12,900	210,550
2016	223,450	0	0	0	0	0	0	0	0	83,682	0	0	84,828	168,510	54,940
2017	223,450	0	0	0	0	0	0	0	0	0	0	46,347	0	46,347	177,103
2018	223,450	38,259	0	87,405	0	0	0	0	0	0	0	0	0	125,664	97,786
2019	198,450	0	0	107,297	0	0	26,598	0	0	26,598	0	0	0	160,494	37,956
2020	198,450	0	43,661	0										43,661	154,789

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Student Activities - 2300</b>															
2005	35,000	1,167	480	4,100	951	6,209	4,167	(1,117)	538	679	8,210	6,475	3,211	35,071	(71)
2006	35,000	0	1,659	1,295	3,211	3,038	753	1,851	3,900	3,118	3,535	3,960	2,606	28,926	6,074
2007	46,000	0	486	7,578	3,970	3,540	5,002	3,148	13,554	2,699	1,615	6,870	2,571	51,033	(5,033)
2008	45,000	535	3,207	2,500	6,786	6,162	2,746	2,326	3,188	8,525	1,210	6,450	2,806	46,441	(1,441)
2009	45,500	2,139	1,996	6,866	8,438	7,613	4,617	7,386	1,330	1,021	3,217	539	233	45,395	105
2010	23,540	1,281	318	2,351	4,519	2,844	844	2,401	3,879	732	2,749	2,591	50	24,558	(1,018)
2011	23,540	15	4,925	4,775	3,545	3,188	8,340	6,220	316	262	5,528	2,754	320	40,188	(16,648)
2012	23,540	661	913	7,101	667	3,315	4,741	2,772	353	518	192	2,644	298	24,173	(633)
2013	24,344	558	2,796	5,201	4,280	(320)	2,970	2,690	1,193	999	1,773	2,921	1,175	26,236	(1,892)
2014	19,962	5,024	2,202	4,971	5,446	(4,077)	2,041	931	2,000	1,327	1,951	2,268	10,332	34,417	(14,455)
2015	18,962	3,037	1,660	2,437	2,391	304	4,026	1,095	324	428	408	246	731	17,087	1,875
2016	18,692	2,923	754	4,075	3,033	3,509	1,860	979	1,947	822	707	769	168	21,545	(2,853)
2017	17,562	871	2,984	4,558	2,976	5,256	1,425	224	249	260	84	110	168	19,164	(1,602)
2018	16,562	0	2,023	2,046	1,317	3,490	1,278	2,794	1,220	912	1,595	326	(284)	16,716	(154)
2019	17,562	984	399	4,680	1,458	2,908	268	2,675	2,547	111	502	1,057		17,591	(29)
2020	17,562	740	1,124	642										2,506	15,056
<b>MAC Board - 2320</b>															
2010	16,500	0	0	622	973	659	530	2,205	1,319	1,826	5,640	2,704	0	16,478	0
2011	16,500	0	1,131	625	1,712	699	200	2,335	2,215	5,872	195	1,901	0	16,885	(385)
2012	16,500	0	407	1,004	1,518	3,433	1,181	618	2,281	732	1,064	3,270	449	15,957	543
2013	16,500	0	738	3,696	2,757	2,826	1,147	1,391	383	2,088	462	1,260	300	17,046	(546)
2014	13,530	993	984	364	1,039	236	3,338	3,075	513	1,521	618	2,713	0	15,394	(1,864)
2015	13,530	0	0	1,499	3,153	2,347	1,719	96	2,789	226	329	1,177	0	13,335	195
2016	13,530	500	1,566	1,539	2,071	3,200	1,168	811	(406)	115	998	318	770	12,650	880
2017	11,355	780	5,041	200	2,568	167	390	214	105	280	285	640	1,045	11,715	(360)
2018	12,355	0	3,387	2,064	2,790	285	11	2,157	0	0	0	0	452	11,145	1,210
2019	11,355	0	800	364	2,078	47	122	4,344	1,306	1,302	173	674		11,209	146
2020	11,355	365	3,916	274										4,555	6,800
<b>Orientation &amp; Retention - 2350</b>															
2005	66,000	2,698	3,029	11,129	15,145	197	291	2,213	3,497	2,714	7,200	5,545	7,134	60,792	5,208
2006	60,000	9,078	5,510	15,806	2,972	13,427	276	1,480	587	739	476	1,228	1,217	52,797	7,203
2007	77,800	2,206	29,769	18,555	27,279	600	250	0	0	0	0	0	15	78,675	(875)
2008	75,800	3,701	19,160	19,681	28,849	19,615	259	1,275	1,032	0	3,419	0	100	97,091	(21,291)
2009	88,000	18,311	4,852	21,873	52,808	957	945	542	3,855	0	0	0	0	104,143	(16,143)
2010	77,440	13,173	1,171	27,769	27,151	2,549	52	332	1,407	168	0	95	60	73,926	3,514
2011	79,940	1,934	2,333	58,427	12,557	(1,406)	1,459	116	1,063	309	282	1,997	648	79,716	224
2012	88,300	4,096	758	84,001	4,568	1,131	0	0	0	0	0	299	0	94,853	(6,553)
2013	88,300	135	6,565	13,091	57,975	15,609	0	0	0	0	0	0	0	93,375	(5,075)
2014	72,406	253	1,056	18,262	39,620	4,171	4,046	0	705	805	123	1,172	746	70,959	1,447
2015	73,185	(125)	7,092	42,606	14,326	496	1,916	659	114	1,124	195	2,965	136	71,504	1,681
2016	72,406	1,590	2,765	34,458	23,047	(150)	1,200	385	1,214	455	37	1,626	2,069	68,696	3,710
2017	69,000	1,041	3,517	44,896	14,120	4,036	429	195	0	58	0	707	0	68,999	1
2018	70,222	561	8,343	50,257	2,626	214	1,375	513	1,775	3,451	405	533	48	70,102	120
2019	72,422	825	9,545	60,896	2,662	49	49	628	301	49	545	49		75,597	(3,175)
2020	72,422	512	5,726	51,666										57,904	14,518

MASSACHUSETTS COLLEGE OF ART & DESIGN  
**COMPARATIVE OPERATION BUDGET SUMMARY BY MONTH BY DEPARTMENT**  
**FY2020 DOLLARS**

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Dean of Students - 2360</b>															
2008	5,000	0	0	0	0	0	0	0	350	0	43	1,158	30	1,581	3,419
2009	9,000	0	15	301	8,303	0	0	0	0	0	0	0	0	8,619	381
2010	7,920	0	0	0	0	0	0	0	0	8,000	0	0	0	8,000	(80)
2011	32,000	0	0	60	0	0	0	0	0	0	0	0	2,290	2,350	29,650
2012	8,000	0	0	0	249	573	1,240	596	2,200	1,188	1,070	2,500	206	9,822	(1,822)
2013	8,000	0	209	(16)	0	0	529	0	0	1,699	38	282	2,032	4,773	3,227
2014	6,460	37	0	1,544	275	319	84	1,925	537	604	1,582	980	168	8,056	(1,596)
2015	6,460	23	294	637	339	1,362	1,087	939	1,647	2,413	253	84	168	9,246	(2,786)
2016	6,460	0	3,537	502	1,849	84	84	84	84	84	84	84	168	6,643	(183)
2017	5,814	0	3,334	910	1,684	84	84	84	84	84	84	84	168	6,684	(870)
2018	8,758	0	489	1,212	3,497	84	484	181	130	2,334	84	84	363	8,943	(185)
2019	8,758	0	236	293	390	1,308	780	1,811	350	84	1,660	1,177		8,091	667
2020	8,758	164	1,327	273										1,765	6,993
<b>Health Services - 2400</b>															
2005	12,800	26	0	50	2,483	857	2,166	0	438	1,844	2,491	951	1,479	12,785	15
2006	12,800	0	407	750	1,280	1,500	942	1,700	1,230	1,709	235	1,634	760	12,148	652
2007	126,000	0	0	17	154	1,345	93	1,369	90,680	1,667	12,525	793	1,396	110,039	15,961
2008	136,100	0	144	104	1,620	119	58,570	14,409	162	28,914	48	1,246	61	105,397	30,703
2009	177,800	0	9	246	683	127	1,701	919	93,491	897	56,525	1,418	9,375	165,390	12,410
2010	150,000	0	0	2,505	69	286	0	0	67,500	25	107	70	23,117	93,680	56,320
2011	200,000	905	12	121	84	37	10	17	76,932	40	22,500	30	24,870	125,559	74,441
2012	210,000	65	12	1,556	23,159	45	10	1,223	46,407	171	192	3,292	45,325	121,457	88,543
2013	222,000	0	8	1,756	2,333	1,711	1,664	2,837	60,347	8,342	1,209	9,330	2,613	92,149	129,851
2014	183,229	1,913	1,055	1,107	1,687	110	294	24,308	74	1,147	8,244	2,012	16,101	58,053	125,176
2015	183,229	542	3,433	5,174	865	316	1,587	2,798	17,442	2,438	6,400	8,823	8,225	58,043	125,186
2016	183,229	1,228	4,258	3,545	2,995	1,620	6,173	20,824	912	973	8,873	1,149	56,424	108,974	74,255
2017	183,229	0	3,409	3,156	1,090	1,182	1,770	1,170	167	3,200	1,123	36,899	83,096	136,262	46,967
2018	184,200	0	1,800	1,143	8,888	1,847	214	4,056	2,525	873	67,312	3,061	153,270	244,988	(60,788)
2019	192,729	1,460	7,841	2,319	46,351	1,636	1,877	2,000	2,278	1,557	1,801	66,461		135,581	57,148
2020	192,729	7,380	2,791	4,119										14,290	178,439
<b>Counseling Services - 2450</b>															
2005	17,425	33	34	222	2,432	1,985	1,678	46	1,638	2,202	2,973	2,320	222	15,785	1,640
2006	21,000	0	0	1,278	2,122	2,500	3,231	183	2,371	3,343	3,233	3,347	41	21,649	(649)
2007	23,000	43	220	1,826	1,800	2,195	2,450	111	2,818	5,102	2,597	3,055	48	22,266	734
2008	33,000	0	616	1,500	2,378	2,146	1,589	1,697	3,668	4,239	5,652	8,388	1,144	33,018	(18)
2009	36,000	103	32	844	5,098	4,302	3,570	2,070	1,434	3,713	7,370	8,550	1,363	38,448	(2,448)
2010	84,250	978	30	6,985	9,076	10,085	8,731	488	10,143	8,027	10,896	10,048	521	76,010	8,241
2011	84,250	445	1,133	5,891	8,581	10,382	10,053	253	7,279	13,858	13,092	12,067	2,507	85,540	(1,290)
2012	84,250	(71)	409	9,419	9,633	12,216	11,042	0	10,372	12,480	11,190	7,650	0	84,338	(88)
2013	127,650	801	1,427	13,881	14,537	16,354	19,978	6,756	15,062	8,055	23,003	17,013	10,106	146,972	(19,322)
2014	121,550	0	1,078	15,246	7,749	23,552	14,864	5,280	14,387	12,840	16,781	19,130	9,627	140,533	(18,983)
2015	106,050	2,287	505	15,897	15,925	17,635	12,078	9,456	12,548	13,937	16,399	15,996	7,603	140,268	(34,218)
2016	80,050	0	876	9,549	11,100	8,758	7,119	4,047	7,382	7,119	4,878	17,798	2,855	81,480	(1,430)
2017	81,550	0	610	3,876	7,501	7,568	10,441	1,496	8,375	6,893	8,329	7,493	7,678	70,260	11,290
2018	81,546	0	563	3,388	8,715	16,064	12,517	3,236	9,881	5,544	9,064	11,165	1,036	81,173	374
2019	81,676	1,760	559	3,704	14,713	7,579	10,076	1,824	7,729	11,153	8,920	17,164		85,180	(3,504)
2020	81,676	783	92	3,911										4,786	76,890

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Public Safety - 2600</b>															
2005	76,000	3,009	10,589	3,275	7,517	4,791	6,484	3,773	4,673	6,009	7,111	6,505	9,009	72,745	3,255
2006	120,000	2,980	8,927	9,492	8,739	62,642	4,377	7,715	4,904	4,420	6,431	2,706	9,690	133,022	(13,022)
2007	124,000	3,221	22,555	8,282	9,315	5,075	20,354	9,591	6,701	5,019	7,064	4,501	9,443	111,122	12,878
2008	139,000	3,129	7,418	12,519	15,744	4,096	22,919	13,539	3,191	6,672	6,318	6,848	18,475	120,868	18,132
2009	177,000	2,209	15,659	10,734	14,956	7,021	15,482	3,205	2,754	28,708	16,555	12,640	26,165	156,088	20,912
2010	132,000	2,065	2,531	4,669	2,689	3,431	8,441	7,159	4,044	5,156	6,679	12,287	17,969	77,121	54,879
2011	170,000	1,096	22,948	6,584	9,156	5,026	14,476	14,549	3,666	35,069	13,439	10,201	24,542	160,752	9,248
2012	150,000	3,770	9,588	10,629	7,808	15,363	3,193	11,645	2,813	14,878	6,707	10,618	39,200	136,211	13,789
2013	165,000	1,660	7,149	13,225	5,557	13,240	9,072	9,789	15,680	23,962	7,992	6,792	31,489	145,607	19,393
2014	135,300	515	20,527	6,371	4,613	5,179	9,114	8,718	13,620	12,562	12,450	5,239	32,449	131,357	3,943
2015	145,000	7,236	22,090	8,197	8,912	15,221	7,254	8,026	12,063	17,945	8,170	11,387	9,160	135,659	9,341
2016	135,300	2,934	19,430	10,134	12,147	8,027	5,218	4,736	10,538	14,371	9,203	15,842	15,979	128,559	6,741
2017	139,767	6,497	18,188	9,773	11,272	25,037	6,363	10,830	8,214	15,965	5,405	3,506	20,520	141,569	(1,802)
2018	150,184	19,030	9,276	13,264	6,463	14,872	3,419	16,799	18,034	17,070	6,571	6,921	12,496	144,214	5,970
2019	208,884	13,458	16,479	7,726	42,202	22,595	5,977	9,032	7,556	15,192	10,082	7,282		157,581	51,303
2020	265,884	7,111	9,237	6,689										23,038	242,846
<b>WIT Parking - 2620</b>															
2010	8,000	0	0	0	0	0	0	0	0	0	0	4,333	4,000	8,333	(333)
2011	82,000	8,000	21,000	23,294	4,000	0	0	45,711	4,000	0	0	0	0	106,005	(24,005)
2012	99,922	0	43,314	0	0	0	43,314	0	0	4,261	0	0	0	90,889	9,033
2013	99,922	0	43,930	28	108	172	43,564	166	693	195	1,027	698	78	90,659	9,263
2014	123,922	0	46,850	28	128	4,000	4,028	54,850	4,029	4,000	4,000	0	4,000	125,913	(1,991)
2015	129,322	4,022	4,000	55,995	3,750	1,788	10,000	56,442	7,172	5,873	9,312	589	5,894	164,837	(35,515)
2016	123,922	5,000	5,000	54,275	5,475	10,057	5,000	53,175	5,057	5,000	0	10,150	0	158,189	(34,267)
2017	123,922	10,000	8,750	10,014	58,448	10,066	8,880	57,546	8,909	11,180	10,030	8,750	0	202,573	(78,651)
2018	185,000	10,418	53,330	7,875	20,109	5,575	5,000	66,634	5,575	7,875	5,000	5,575	30	192,997	(7,997)
2019	185,000	11,725	0	76,296	7,300	5,320	490	10,000	70,962	7,843	7,842	490		198,269	(13,269)
2020	185,000	10,980	7,790	66,614										85,384	99,616
<b>International Education - 2700</b>															
2007	12,000	124	650	3,103	1,805	2,512	104	(3,278)	305	4	997	3,004	2,251	11,579	421
2008	11,500	450	193	2,297	274	761	53	953	819	399	141	2,798	979	10,116	1,384
2009	7,800	999	359	944	784	484	97	523	849	70	269	190	83	5,649	2,151
2010	8,624	469	161	1,719	1,421	980	200	300	478	0	144	469	1,185	7,525	1,099
2011	8,624	0	2,290	2,213	1,595	1,089	1,497	918	1,262	2,358	1,107	829	4,047	19,205	(10,581)
2012	14,124	590	1,440	1,088	3,179	0	1,983	2,034	2,857	3,749	2,137	2,460	2,022	23,539	(9,415)
2013	38,315	500	3,222	2,943	3,385	1,649	4,728	3,357	3,788	4,540	2,502	2,957	3,670	37,242	1,073
2014	19,740	3,391	395	1,340	90	84	758	680	184	3,419	303	1,130	2,423	14,198	5,542
2015	20,758	3,022	149	1,267	393	898	629	170	540	4,511	2,454	1,484	647	16,164	4,594
2016	19,740	2,106	314	1,078	570	749	538	2,628	257	508	1,083	1,069	168	11,068	8,672
2017	16,740	2,054	953	2,048	1,631	804	294	247	84	645	265	463	232	9,720	7,020
2018	16,683	2,703	715	2,766	2,544	1,341	913	2,029	592	452	1,518	839	195	16,606	77
2019	16,958	1,932	824	1,115	288	2,132	247	1,277	(23)	1,418	1,073	798		11,080	5,878
2020	16,958	1,939	506	583										3,028	13,930

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>International Travel - FY2007</b>															
Egypt	51,500	0	0	0	0	0	900	37,670	19,998	0	(7,890)	(1,052)	0	49,626	1,874
London	28,200	0	0	0	0	0	0	16,385	2,717	2,931	7,937	0	0	29,969	(1,769)
Poland	59,800	0	0	0	0	0	0	1,800	978	0	24,070	14,446	14,225	55,518	4,282
Venice	39,200	0	0	0	0	0	9,051	1,500	14,572	19,651	(3,167)	0	0	41,607	(2,407)
Vietnam	32,000	0	0	0	0	0	0	910	23,391	8,688	0	0	3,619	36,607	(4,607)
<b>International Travel - FY2008</b>															
Berlin	26,400	0	0	0	0	0	2,247	0	12,473	5,209	605	55	135	20,724	5,676
Brazil	53,000	0	0	0	0	0	0	0	0	1,726	11,083	11,175	3,625	27,609	25,391
China	53,000	0	0	0	0	0	0	0	21,800	0	0	10,335	12,833	44,968	8,032
Mexico	26,000	0	0	0	0	0	0	0	22,893	1,596	0	0	1,400	25,889	111
Turkey	53,000	0	0	0	0	0	0	0	0	0	38,523	37,787	339	76,649	(23,649)
Venice	58,000	1,751	1,751	(1,751)	1,500	0	0	14,423	5,285	36,035	0	0	0	58,993	(993)
Ecuador	53,000	0	0	0	0	0	780	0	802	0	0	0	39,500	41,083	11,917
<b>International Travel - FY2009</b>															
Paris	61,400	0	0	12,000	0	41,975	2,774	2,201	229	158	0	0	0	59,337	2,063
Rome	53,800	1,800	0	0	0	1,855	0	19,032	13,115	18,942	(3,254)	0	0	51,490	2,310
Egypt	66,700	0	0	0	0	0	1,800	64,050	2,834	(1,518)	(34)	(22)	0	67,110	(410)
China Des	45,500	0	0	0	0	0	1,600	24,164	14,499	3,561	4,100	3,500	0	51,424	(5,924)
Mexico	28,600	0	0	0	0	0	1,200	15,404	9,820	444	0	(1,500)	0	25,368	3,232
Peru	35,400	0	0	0	0	0	0	0	24,843	0	0	5,978	1,259	32,080	3,320
Poland	34,600	0	0	0	0	0	0	0	19,082	(993)	5,542	13,836	5,917	43,385	(8,785)
South Afric	33,200	0	0	0	0	0	0	0	0	17,299	6,740	16,922	3,521	44,482	(11,282)
<b>International Travel - FY2010</b>															
I	56,000	0	0	0	28,260	1,170	7,332	11,821	2,530	529	620	400	588	53,251	2,749
II	49,000	0	0	0	0	0	1,600	48,400	352	2,479	(348)	(968)	(107)	51,407	(2,407)
III	52,500	0	0	0	0	0	23,388	2,764	4,687	17,681	619	726	0	49,865	2,635
IV	59,500	0	0	0	0	1,900	0	12,627	13,163	22,487	(1,326)	568	0	49,419	10,081
V	52,500	0	0	0	0	0	0	0	19,961	0	4,023	20,674	10,917	55,574	(3,074)
VI	42,000	0	0	0	0	0	0	0	0	17,430	1,860	4,284	11,661	35,235	6,765
<b>International Travel - FY2011</b>															
I	50,000	0	4,861	6,768	0	4,367	20,733	875	5,368	558	0	0	(1,264)	42,265	7,735
II	50,000	0	0	0	0	0	10,192	20,550	12,727	8,341	(1,600)	(203)	0	50,008	(8)
III	50,000	2,000	0	0	0	0	0	14,809	11,906	29,235	0	400	0	58,349	(8,349)
IV	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	50,000
V	50,000	0	0	0	0	0	10,496	1,000	24,028	511	0	487	(72)	36,450	13,550
VI	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	50,000
VII	50,000	0	3,640	0	0	0	0	0	19,040	0	1,980	13,023	10,031	47,715	2,285
<b>International Travel - FY2012</b>															
Vietnam	50,000	0	0	0	23,800	8,888	71	6,340	1,748	0	0	0	0	40,847	9,153
Turkey	50,000	0	0	0	0	0	0	0	0	9,278	28,680	15,034	8,980	61,972	(11,972)
Egypt	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	50,000
NZ	50,000	0	0	0	1,800	0	0	0	32,841	14,144	234	333	0	49,352	648
Italy	50,000	0	0	2,000	0	0	0	14,670	9,625	27,842	479	0	(490)	54,125	(4,125)
Japan	50,000	0	0	0	0	0	0	0	0	0	21,964	30,319	4,156	56,439	(6,439)
Poland	50,000	0	0	0	0	0	0	0	0	16,880	6,204	11,016	6,679	40,780	9,220
China	50,000	0	0	0	0	0	0	0	0	15,096	0	11,851	9,696	36,643	13,357

MASSACHUSETTS COLLEGE OF ART & DESIGN  
**COMPARATIVE OPERATION BUDGET SUMMARY BY MONTH BY DEPARTMENT**  
**FY2020 DOLLARS**

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>International Travel - FY2013</b>															
Mexico	50,000	0	0	0	0	700	6,823	9,950	12,673	0	(1,500)	0	0	28,646	21,354
London	50,000	0	0	0	1,800	0	3,569	3,495	37,525	4,248	(500)	0	(1,976)	48,161	1,839
Paris	50,000	0	0	10,806	0	11,915	20,226	6,739	0	178	40	0	0	49,905	95
Italy	50,000	0	0	2,000	0	579	0	14,677	10,868	27,854	(3,408)	0	0	52,570	(2,570)
Cuba	50,000	0	0	0	0	0	0	0	0	0	5,115	41,105	4,000	50,220	(220)
<b>International Travel - FY2014</b>															
Vietnam	50,000	0	2,757	30,722	0	(1,200)	20,368	4,309	0	(817)	0	0	0	56,140	(6,140)
Florence	50,000	1,088	0	0	0	1,449	(49)	13,496	13,314	11,225	4,000	0	(1,837)	42,686	7,314
London/DL	50,000	850	0	0	0	0	15,140	3,034	20,967	26,687	0	0	0	66,677	(16,677)
Mexico	50,000	0	0	1,000	0	0	0	0	28,394	437	0	0	(1,761)	28,071	21,929
Venice	50,000	0	1,660	0	0	0	0	13,124	11,315	26,774	(4,195)	0	0	48,679	1,321
China	50,000	0	0	0	0	0	0	0	19,439	0	11,900	18	11,115	42,471	7,529
Jamaica	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	50,000
Nepal	50,000	0	0	0	0	0	0	2,865	0	3,200	39,415	2,596	3,358	51,433	(1,433)
Turkey	50,000	0	0	0	0	0	11,686	0	7,414	2,603	17,983	574	4,878	45,138	4,862
<b>International Travel - FY2015</b>															
Cuba	50,000	0	0	0	0	9,964	43,997	6,101	0	0	0	0	0	60,062	(10,062)
Belgium/Fr	50,000	0	6,158	1,515	2,676	10,338	22,598	9,480	0	0	44	146	0	52,955	(2,955)
India	50,000	0	6,000	5,617	0	38,238	24,955	393	3,672	0	(383)	0	0	78,492	(28,492)
Poland/Ge	50,000	0	2,749	0	0	0	0	40,993	9,284	6,664	0	5,000	0	64,690	(14,690)
Venice	50,000	0	1,800	0	0	0	0	10,263	4,303	19,907	0	(77)	0	36,196	13,804
New Zeala	50,000	0	0	0	0	0	11,715	32,001	6,115	8,652	(884)	0	0	57,599	(7,599)
China	50,000	0	0	0	0	0	0	0	1,400	34,602	3,306	3,157	1,024	43,489	6,511
<b>International Travel - FY2016</b>															
Cuba	50,000	0	0	0	4,800	1,056	52,932	769	0	411	0	0	0	59,968	(9,968)
Eng/Ire	50,000	0	2,000	0	0	0	24,844	4,612	11,960	27,260	0	771	(3,066)	68,381	(18,381)
India	50,000	4,400	0	23,546	2,098	5,953	12,609	31,487	294	6,982	0	(771)	(446)	86,151	(36,151)
Mexico	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	50,000
Italy	50,000	1,800	0	0	0	0	0	0	20,987	29,989	(1,423)	0	(225)	51,128	(1,128)
Austria	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	50,000
Turkey	50,000	0	0	0	0	0	0	0	0	5,464	9,642	0	0	15,106	34,894
Cruise	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	50,000
<b>International Travel - FY2017</b>															
Cuba	63,207	0	1,900	0	5,100	65,629	11,070	0	0	0	0	0	175	83,874	(20,667)
Belgium/Fran	57,588	0	2,000	6,605	3,013	29,721	8,181	1,434	(86)	0	0	0	868	51,735	5,853
India	59,650	0	0	0	0	4,000	18,546	2,558	23,610	1,065	0	0	(1,153)	48,627	11,023
Southwest	37,974	650	0	21,263	3,535	0	1,000	0	(720)	0	0	0	0	25,728	12,246
Italy	61,530	0	1,800	0	0	0	14,580	0	4,885	26,831	0	0	0	48,096	13,434
Japan/Kore	63,328	0	4,000	0	190	0	9,146	55	37,190	6,747	(882)	1,000	421	57,866	5,462
China	62,500	0	0	0	0	0	0	0	0	0	0	0	0	0	62,500
<b>International Travel - FY2018</b>															
India	50,000	0	8,043	376	7,527	26,264	1,525	600	1,161	369	0	0	0	45,866	4,134
New Zeala	50,000	0	0	0	0	0	2,616	37,985	14,576	4,135	0	(260)	0	59,053	(9,053)
Mexico	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	50,000
Italy	50,000	0	0	0	0	0	0	16,283	3,157	28,875	0	(488)	0	47,828	2,172
Czech Rep	50,000	0	0	0	0	0	0	0	0	4,845	0	31,146	4,679	40,670	9,330
Japan	50,000	0	0	0	0	0	0	0	4,366	5,369	27,178	37,532	3,109	77,554	(27,554)
Ghana	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	50,000
Greece	50,000	0	0	0	0	0	0	8,845	38	34,888	0	25,179	1,664	70,613	(20,613)
Southwest	30,000	0	9,105	4,332	5,074	0	1,000	0	0	(571)	0	0	0	18,941	11,059





DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>V.P. Academic Affairs - 3000</b>															
2005	25,000	157	2,716	2,175	2,539	3,967	1,787	1,209	3,312	86	677	929	3,344	22,898	2,102
2006	24,000	28	1,616	1,809	1,793	3,118	972	431	400	1,342	1,612	5,785	4,263	23,169	831
2007	170,000	2,437	1,221	3,035	9,686	16,998	12,698	4,426	19,882	18,065	15,917	15,331	43,400	163,096	6,904
2008	170,000	2,805	5,088	8,034	3,502	8,360	2,635	5,168	32,039	20,170	12,040	14,831	15,285	129,958	40,042
2009	127,600	2,292	4,653	10,562	5,222	9,945	15,031	8,029	9,736	7,365	21,467	15,258	16,350	125,911	1,689
2010	115,390	0	2,345	1,966	4,855	6,059	3,795	16,000	4,033	15,061	5,400	13,244	20,961	93,719	21,671
2011	115,390	750	4,593	2,231	2,803	4,451	2,164	9,189	16,782	19,184	4,358	12,427	13,668	92,599	22,791
2012	119,390	879	7,491	7,650	5,694	3,284	1,667	7,539	3,452	20,282	13,777	16,335	29,132	117,182	2,208
2013	135,390	1,084	5,611	4,185	10,166	7,182	6,622	4,977	20,981	11,110	4,326	31,241	25,145	132,631	2,759
2014	115,400	721	4,791	3,279	2,921	4,536	1,675	266	14,986	13,802	21,066	10,708	21,433	100,182	15,218
2015	82,000	1,682	3,713	8,355	3,912	5,222	4,393	2,458	1,015	5,701	6,946	29,519	7,375	80,290	1,710
2016	74,020	1,391	6,606	1,038	2,888	1,303	3,006	10,807	15,733	3,467	6,627	7,747	3,383	63,996	10,024
2017	116,693	984	1,246	5,003	8,082	9,679	14,318	4,998	10,344	31,427	26,430	29,999	13,643	156,154	(39,461)
2018	131,320	4,386	3,792	8,841	8,916	22,548	14,739	9,635	20,847	7,741	22,483	15,777	10,906	150,610	(19,290)
2019	141,505	1,377	5,983	8,634	11,552	18,756	13,284	10,912	6,885	24,979	17,430	22,629		142,421	(916)
2020	141,505	2,710	7,057	4,661										14,428	127,077
<b>Adderley Lecture Series - 3010</b>															
2016	10,000	0	0	0	0	2,920	902	247	938	4,094	0	0	150	9,251	750
2017	15,000	0	0	0	6,659	2,173	903	0	336	5,352	113	274	0	15,809	(809)
2018	13,889	0	0	628	5,379	375	0	1,000	5,662	0	55	1,283	0	14,381	(492)
2019	21,100	0	0	0	1,150	2,015	0	0	0	0	1,432	3,522		8,118	12,982
2020	0	50	50	0										100	(100)
<b>Sustainability Curriculum Project - 3015</b>															
2012	7,500	0	0	0	0	765	0	0	0	0	0	2,088	200	3,053	4,447
2013	7,500	0	1,500	0	75	1,151	0	0	445	345	598	287	2,007	6,408	1,092
2014	7,500	0	0	650	1,103	538	0	490	756	314	0	1,171	2,136	7,158	342
2015	7,500	0	0	0	0	0	0	0	0	1,194	95	2,669	2,300	6,258	1,242
2016	6,000	0	0	0	0	200	1,795	96	1,651	1,006	(1,318)	1,285	1,261	5,976	24
2017	6,000	0	0	0	0	0	0	0	0	1,776	1,258	1,685	10	4,728	1,272
2018	2,500	0	0	0	0	0	0	0	150	0	43	1,585	100	1,879	621
2019	6,000	0	0	0	0	0	1,150	0	150	682	1,953	731		4,665	1,335
2020	6,000	0	0	0										0	6,000

**COMPARATIVE** OPERATION BUDGET SUMMARY BY MONTH BY DEPARTMENT

Through September 30, 2019

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Department Academic Technology - 3040</b>															
2007	500,000	0	6,761	152,873	51,282	24,653	26,687	83,591	34,362	70,430	(1,440)	6,957	43,675	499,830	170
2008	600,000	10,596	86,492	98,140	89,423	7,721	8,901	54,031	90,678	30,150	9,162	23,644	41,839	550,777	49,223
2009	506,300	9,009	25,640	139,213	82,632	33,885	29,207	68,053	28,038	13,243	8,757	38,263	30,225	506,165	135
2010	540,000	26,091	23,666	144,287	39,730	41,538	14,722	23,057	35,570	12,043	13,482	34,688	99,799	508,672	31,328
2011	300,000	4,729	0	51,277	4,121	8,207	26,445	38,619	24,359	17,878	46,507	6,357	62,637	291,137	8,863
2012	300,000	700	17,755	77,791	55,666	8,161	0	4,342	17,831	0	4,927	7,494	49,058	243,724	56,276
2013	300,000	0	36,089	34,427	16,125	0	25,965	26,247	22,314	8,213	7,313	55,481	45,304	277,479	22,521
2014	300,000	13,816	57,517	22,496	5,445	13,469	7,983	14,095	6,926	3,637	857	8,967	134,883	290,090	9,910
2015	330,000	5,138	118,632	3,447	2,346	537	11,013	88,265	16,659	2,136	3,636	573	53,064	305,444	24,556
2016	290,000	6,764	69,361	21,628	1,759	9,438	1,271	47,229	8,653	8,391	4,429	45,874	46,159	270,956	19,044
2017	290,000	0	91,922	19,365	9,888	9,198	7,674	3,966	6,975	12,007	25,824	2,594	0	189,412	100,588
2018	290,000	20,607	27,717	8,557	15,598	18,498	22,811	15,233	23,273	10,168	50,739	40,517	12,687	266,405	23,595
2019	290,000	40,993	9,615	96,618	1,352	5,619	12,607	10,421	7,952	44,287	8,963	12,213		250,640	39,360
2020	290,000	5,021	124,025	24,031										153,077	136,923
<b>Academis Compass Program - 3050</b>															
2010	7,055	0	0	248	924	3,485	1,207	65	378	748	0	0	43	7,097	(42)
2011	9,000	0	0	0	0	0	0	0	0	0	0	2,748	4,410	7,158	1,842
2012	21,250	0	0	28	1,914	1,821	1,369	1,205	130	2,605	2,691	1,978	3,386	17,126	4,124
2013	21,250	0	28	0	2,651	2,218	1,057	875	1,166	3,365	484	2,915	3,906	18,665	2,585
2014	21,250	0	480	764	1,056	4,744	299	2,535	342	288	491	4,190	4,127	19,316	1,934
2015	21,242	0	0	850	3,538	4,518	811	2,203	212	714	1,752	1,192	2,175	17,964	3,278
2016	21,242	0	0	245	4,321	2,301	2,371	793	399	1,698	1,023	2,036	4,899	20,086	1,156
2017	29,000	0	940	1,902	1,674	728	3,386	211	526	4,110	858	1,026	696	16,055	12,945
2018	17,000	568	128	860	1,719	353	929	717	771	2,239	154	2,258	2,481	13,177	3,823
2019	17,680	0	577	3,264	3,098	417	512	10	963	2,345	2,450	4,001		17,638	42
2020	17,680	0	0	0										0	30,000

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Writing Center - 3060 (consolidated with CST-3090 in 2017)</b>															
2005	25,000	1,000	0	0	5,358	2,628	1,968	0	1,680	2,256	4,392	2,340	2,640	24,262	738
2006	25,000	0	0	1,608	2,832	2,280	3,696	444	1,656	2,132	4,848	2,716	295	22,507	2,493
2007	25,000	0	0	504	3,528	3,464	2,688	924	2,626	4,032	3,684	3,404	72	24,926	74
2008	25,000	600	0	1,244	3,860	3,136	3,848	0	3,575	3,188	4,056	5,018	(3,796)	24,729	271
2009	28,572	0	0	0	5,129	4,550	5,766	0	1,960	3,822	6,286	882	0	28,395	177
2010	27,070	0	0	672	4,312	3,808	5,082	0	1,456	2,268	(3,768)	4,704	0	18,534	8,536
2011	27,070	0	0	70	3,112	4,326	3,332	458	1,296	4,278	4,968	3,100	645	25,585	1,485
2012	27,070	0	0	224	3,707	4,612	3,116	703	1,842	5,823	4,605	2,339	0	26,971	99
2013	29,070	0	84	0	2,044	2,324	3,228	1,406	1,830	2,366	3,290	4,684	1,295	22,551	6,519
2014	29,070	196	666	147	2,756	2,859	2,879	3,108	825	2,148	3,526	3,273	4,506	26,886	2,184
2015	31,600	438	1,587	540	1,374	4,337	5,097	3,254	2,450	1,988	4,942	5,334	4,658	35,999	(4,399)
2016	31,600	168	0	2,661	2,324	4,011	4,144	1,442	2,457	2,485	2,926	2,719	5,806	31,144	456
<b>Center for Arts &amp; Community Partnership - 3070</b>															
2005	20,000	0	1,548	250	4,199	81	1,389	195	145	451	2,111	3,143	3,597	17,107	2,893
2006	22,500	71	1,915	3,513	1,330	1,246	545	188	695	3,357	532	2,342	7,779	23,512	(1,012)
2007	24,000	3,789	7,460	4,542	3,824	3,493	292	(3,107)	352	867	256	687	967	23,422	578
2008	24,000	1,930	317	2,270	2,840	453	3,130	1,388	1,846	1,354	140	5,542	1,462	22,672	1,328
2009	22,560	2,721	2,621	1,127	1,702	3,078	1,201	1,569	1,775	2,874	1,364	406	4,071	24,509	(1,949)
2010	22,560	2,247	4,018	1,787	520	521	445	1,002	2,481	1,294	1,312	4,703	1,012	21,343	1,217
2011	22,560	4,150	232	80	62	188	1,027	119	125	3,470	701	2,793	5,957	18,902	3,658
2012	22,560	358	6,273	1,472	874	1,368	3,007	2,139	5,449	2,342	(1,088)	358	1,267	23,819	(1,259)
2013	22,560	1,455	8,549	1,038	1,203	3,623	2,100	1,176	851	1,706	1,017	(744)	201	22,176	384
2014	22,560	6,362	3,126	2,460	2,850	3,815	851	(1,325)	192	754	709	683	2,076	22,554	6
2015	22,560	2,678	1,630	2,809	1,536	3,898	1,115	3,406	694	1,842	336	1,267	1,432	22,641	(81)
2016	21,883	2,189	12,747	2,788	988	774	657	1,060	320	(151)	492	364	(129)	22,099	(216)
2017	21,883	1,764	2,064	3,426	2,331	2,587	2,942	840	1,425	1,951	1,397	1,391	1,548	23,665	(1,782)
2018	21,883	2,341	279	3,759	7,890	2,464	1,297	547	1,369	885	531	256	487	22,104	(221)
2019	30,000	673	8,821	2,899	3,262	2,471	3,142	670	2,488	1,755	6,078	10,169		42,429	(12,429)
2020	30,000	459	9,344	2,710										12,513	17,487
<b>Academic Support Specialist - 3090</b>															
2009	35,194	0	150	0	1,237	1,432	2,244	34	668	1,373	10,824	2,703	13,624	34,287	907
2010	32,380	1,990	44	0	851	565	1,048	0	1,603	4,218	2,918	7,346	6,772	27,354	5,026
2011	32,380	4,774	3,670	4,713	6,081	4,452	6,057	2,098	3,954	5,829	6,713	3,602	(1,407)	50,537	(18,157)
2012	50,000	634	3,855	3,203	4,796	3,331	3,276	1,140	2,167	11,887	11,253	4,514	116	50,169	(169)
2013	116,724	0	8,402	1,328	14,610	7,718	6,997	4,236	10,748	6,489	10,284	12,410	6,668	89,892	26,832
2014	110,964	875	4,563	9,009	9,948	13,027	8,068	4,368	11,368	7,548	10,451	8,079	9,499	96,801	14,163
2015	118,460	691	2,915	17,198	13,592	11,987	9,269	14,394	11,946	9,293	12,059	7,948	5,428	116,721	1,739
2016	118,460	3,000	1,480	14,325	14,130	15,205	10,909	16,703	11,336	7,646	11,440	9,806	6,575	122,553	(4,093)
2017	160,060	270	1,235	3,549	12,052	11,744	18,684	1,286	9,270	11,540	17,476	27,871	824	115,800	44,260
2018	157,705	0	542	6,544	17,661	28,210	18,903	2,665	12,264	12,550	15,297	19,855	1,910	136,401	21,304
2019	164,013	1,484	2,218	2,323	30,018	18,000	16,258	3,371	13,486	16,801	18,255	23,484		145,696	18,317
2020	164,013	0	247	11,252										11,499	152,514

**COMPARATIVE** OPERATION BUDGET SUMMARY BY MONTH BY DEPARTMENT

Through September 30, 2019

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Registrar - 3100</b>															
2005	13,000	534	1,013	4,732	3,166	1,308	0	321	0	0	22	71	3,674	14,840	(1,840)
2006	14,000	1,614	(1,156)	794	0	12	0	555	1,543	647	4,608	82	5,135	13,834	166
2007	14,000	0	0	0	602	0	0	297	802	542	5,128	1,326	2,521	11,218	2,782
2008	14,000	722	734	2,711	1,345	691	236	895	83	1,828	17	2,697	1,796	13,756	244
2009	13,536	0	846	2,422	292	5,382	(1,904)	2,019	299	2	419	1,113	2,432	13,323	213
2010	12,450	0	231	678	399	432	141	847	617	2,035	1,057	434	2,527	9,399	3,051
2011	12,450	0	2,052	438	152	1,418	175	698	90	629	428	507	159	6,745	5,705
2012	12,450	462	185	289	1,941	125	611	2,375	100	69	791	294	3,103	10,346	2,104
2013	32,450	1,665	787	73	7,772	4,634	3,812	1,508	1,355	1,447	1,530	1,148	1,769	27,501	4,949
2014	40,970	818	157	1,987	2,593	298	118	1,870	9,709	716	3,370	1,626	15,457	38,719	2,251
2015	35,000	2,742	2,113	480	378	260	228	1,793	165	1,266	1,120	303	3,022	13,870	21,130
2016	38,800	760	2,467	663	306	447	122	1,373	2,037	900	1,048	419	1,075	11,617	27,183
2017	15,000	2,729	331	1,494	121	129	685	117	2,703	296	223	217	4,416	13,463	1,537
2018	11,500	1,272	1,321	113	113	113	181	123	437	809	449	3,119	207	8,259	3,241
2019	12,000	2,901	112	198	162	700	116	180	171	176	146	112		4,975	7,025
2020	12,000	836	541	112										1,488	10,512
<b>Academic Advising - 3200 (consolidated with CST-3090 in 2017)</b>															
2005	3,500	0	65	452	0	123	110	0	1,218	898	183	34	308	3,391	109
2006	4,000	245	146	604	0	505	73	282	98	55	604	213	1,113	3,937	63
2007	5,000	95	0	816	582	179	44	152	1,580	590	0	489	104	4,631	369
2008	5,000	23	550	394	66	57	124	1,162	620	95	677	584	274	4,627	373
2009	6,317	295	44	1,598	2,486	762	485	138	102	50	0	91	237	6,287	30
2010	6,320	0	0	450	273	0	75	85	2,719	929	795	188	320	5,834	486
2011	6,320	460	550	1,038	63	0	400	34	0	1,941	114	43	1,297	5,940	380
2012	7,320	226	1,019	285	0	0	0	324	59	1,062	867	610	1,541	5,993	1,327
2013	7,800	0	85	0	1,527	1,086	0	1,408	74	0	2,418	72	98	6,768	1,032
2014	7,800	144	0	2,640	1,669	(17)	0	456	379	150	190	587	97	6,295	1,505
2015	10,000	411	23	509	884	(14)	404	59	255	1,402	737	746	1,006	6,421	3,579
2016	10,000	584	1,276	947	133	81	908	68	777	124	18	198	21	5,134	4,866

MASSACHUSETTS COLLEGE OF ART & DESIGN  
**COMPARATIVE OPERATION BUDGET SUMMARY BY MONTH BY DEPARTMENT**

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Admissions - 3300</b>															
2005	192,000	9,890	5,279	20,719	31,607	24,492	9,208	9,587	21,078	18,827	7,109	21,057	6,340	185,192	6,808
2006	240,000	22,661	13,819	19,397	29,976	38,937	14,010	19,410	8,115	26,980	12,446	9,783	9,726	225,259	14,741
2007	290,000	33,725	11,243	14,232	22,089	30,890	14,846	17,516	17,109	16,697	22,590	11,862	39,594	252,394	37,606
2008	290,000	23,497	17,277	10,192	33,863	32,127	17,857	23,142	24,126	15,800	12,690	24,644	19,040	254,254	35,746
2009	278,400	32,457	8,827	13,234	35,077	22,804	11,232	16,434	10,930	11,353	11,508	11,131	18,034	203,021	75,379
2010	278,400	14,310	4,581	15,656	30,922	26,904	13,594	12,549	18,675	11,864	32,001	5,133	6,168	192,354	86,046
2011	289,400	19,000	12,762	22,682	42,751	31,188	26,438	17,318	22,991	12,312	33,857	20,536	6,763	268,599	20,801
2012	289,400	9,947	9,708	28,166	36,965	47,832	17,666	24,796	10,032	16,624	15,397	15,336	11,796	244,264	45,136
2013	331,400	17,235	14,521	14,064	46,105	41,640	23,106	24,479	13,972	19,154	18,633	14,060	4,570	251,540	79,860
2014	374,400	7,287	14,033	20,151	71,925	36,636	11,169	24,488	23,012	16,186	17,787	15,649	40,823	299,146	75,254
2015	374,400	8,731	15,105	61,916	27,309	26,407	9,841	6,813	5,192	30,987	14,586	34,120	33,767	274,774	99,626
2016	374,400	75,213	32,678	32,792	33,540	49,846	32,024	28,035	22,762	17,637	21,959	19,356	5,807	371,050	3,350
2017	389,400	63,315	42,542	43,549	31,051	39,163	27,220	43,180	19,720	43,761	12,590	38,722	8,818	413,631	(24,231)
2018	370,000	90,423	69,610	36,149	36,957	36,249	35,338	31,563	20,557	43,996	19,574	39,090	7,913	467,419	(97,419)
2019	370,000	42,491	77,988	37,535	49,223	30,879	41,417	48,060	22,408	8,865	11,862	17,355		388,083	(18,083)
2020	370,000	72,744	79,384	8,168										160,296	209,704
<b>Portfolio Activities - 3310</b>															
2005	12,600	0	1,600	0	4,356	5,852	530	0	0	0	0	0	0	12,338	262
2006	13,700	0	28	3,341	2,435	4,357	0	40	0	0	0	0	0	10,202	3,498
2008	13,700	0	0	0	0	11,850	2,000	0	0	0	0	0	0	13,850	(150)
2009	10,300	0	152	5,944	0	0	0	0	0	0	0	0	0	6,096	4,204
2010	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2011	36,400	0	0	29,386	4,373	0	2,641	0	0	0	0	0	0	36,399	1
2012														0	0
2013															
2014	19,000	0	0	14,535	0	517	1,099	0	0	0	0	0	0	16,151	2,849
2015															
2016	0														0
2017	28,600	0	279	19,598	4,819	679	0	1,496	0	0	0	0	0	26,871	1,729
2018	0													0	0
2019	10,000	0	0	0	2,198	3,673	0	0	0	0	4,433	0		10,304	(304)
2020	10,000	0	0	6,365										6,365	3,636
<b>Admissions/Catalogue - 3350</b>															
2005	150,000	0	0	5,820	0	4,518	786	1,573	12,010	5,290	10,590	1,024	2,173	43,785	106,215
2006	145,000	200	186	488	8,584	42,663	214	10,262	1,866	238	470	5,325	18,034	88,529	56,471
2007	175,000	0	0	33,750	1,738	9,200	25,145	15,372	6,085	710	4,634	6,132	18,229	120,994	54,006
2008	175,000	302	590	168	67,338	3,550	1,032	4,688	11,675	11	2,950	7,607	74,702	174,613	387
2009	175,000	369	0	37,910	9,316	29,259	1,955	20,500	1,630	15,476	2,456	466	7,574	126,911	48,089
2010	168,000	0	200	5,695	1,535	414	27,909	35,501	2,182	5,771	1,282	2,220	45,339	128,048	39,952
2011	173,000	0	12,500	1,054	4,144	22,350	4,558	512	27,027	12,240	20,275	4,750	40,550	149,960	23,040
2012	173,000	0	31,445	4,185	22,392	65,416	0	0	0	7,244	3,502	0	0	134,184	38,816
2013	173,000	8,750	20,130	90,726	14,408	3,362	0	2,768	0	1,250	1,250	16,920	1,250	160,814	12,186
2014	113,000	0	42,500	5,380	47,035	2,400	0	0	0	0	3,859	4,946	0	106,120	6,880
2015	113,000	27,250	1,134	2,145	2,670	70,800	0	0	0	1,100	0	0	7,779	112,878	122
2016	113,000	0	5,665	0	35,894	57,390	0	440	0	4,480	1,700	28	0	105,597	7,403
2017	113,000	42,000	14,040	27,378	0	0	31,561	0	0	0	0	0	0	114,980	(1,980)
2018	130,000	0	7,680	15,520	17,439	42,376	15,551	8,056	122	0	0	16,250	0	122,994	7,006
2019	113,000	0	0	8,160	0	66,799	0	15,268	4,559	8,000	6,416	4,888		114,090	(1,090)
2020	113,000	0	0	0										0	113,000

**COMPARATIVE OPERATION BUDGET SUMMARY BY MONTH BY DEPARTMENT**

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Admissions Enrollment Initiative - 3370</b>															
2010	40,000	0	0	0	1,047	0	0	0	13,120	15,659	0	0	0	29,826	10,174
2011	35,000	0	0	0	0	0	10,000	881	10,000	0	10,000	0	10,000	40,881	(5,881)
2012	52,000	0	0	10,000	0	0	0	0	0	0	0	0	4,998	14,998	37,002
2013	75,000	5,000	5,000	5,000	5,000	5,000	258	11,070	0	5,000	5,000	10,000	5,000	61,329	13,671
2014	75,000	0	12,500	6,250	6,250	6,250	0	14,690	6,250	0	12,500	0	12,500	77,190	(2,190)
2015	75,000	0	0	0	20,000	6,667	6,667	6,667	8,118	6,667	6,667	6,667	13,333	81,451	(6,451)
2016	83,000	0	6,667	0	6,667	0	6,667	13,333	14,499	6,667	0	13,333	13,333	81,166	1,834
2017	83,000	0	0	0	13,667	6,833	13,667	7,545	13,667	6,833	0	6,833	13,667	82,712	288
2018	92,000	0	16,000	16,712	0	0	7,410	7,588	15,000	0	25,000	0	0	87,710	4,290
2019	83,000	0	0	8,000	18,000	0	20,775	20,775	1,800	0	0	0	0	69,349	13,651
2020	83,000	30,000	0	0	0	0	0	0	0	0	0	0	0	30,000	53,000

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Curitorial - 3400</b>															
2005	63,000	827	188	21,397	7,079	5,745	1,635	10,975	17,842	421	(3,419)	287	181	63,160	(160)
2006	66,000	5,163	3,428	10,381	2,588	3,008	5,388	11,044	14,182	2,840	506	6,077	948	65,554	446
2007	74,000	6,522	6,494	11,899	20,918	7,374	4,989	7,086	806	1,262	269	6,616	38	74,273	(273)
2008	113,500	17,559	1,939	5,914	24,070	9,047	5,310	16,723	9,812	3,844	14,242	5,627	1,877	115,963	(2,463)
2009	117,500	15,551	8,171	20,494	18,897	7,035	9,466	12,719	14,867	2,284	3,369	4,766	(237)	117,380	120
2010	117,500	4,253	6,301	20,452	11,496	2,665	6,524	10,064	14,730	20,912	5,785	5,882	7,560	116,623	877
2011	135,500	5,848	7,714	9,887	16,119	6,636	25,555	7,181	19,902	12,842	25,017	(69)	62	136,694	(1,194)
2012	140,500	7,044	17,405	4,463	22,557	9,154	6,587	16,041	16,148	9,940	10,475	15,207	5,709	140,730	(230)
2013	169,000	5,658	12,863	28,223	25,320	35,240	18,420	4,634	4,040	16,115	17,523	289	188	168,513	487
2014	169,000	7,864	10,136	18,640	19,268	23,211	12,349	16,328	29,702	19,238	5,099	5,358	4,372	171,566	(2,566)
2015	169,000	8,605	7,268	23,775	19,686	25,605	18,162	24,652	36,214	10,873	11,395	(4,990)	2,664	183,909	(14,909)
2016	163,930	7,788	6,475	22,038	21,353	17,737	9,005	23,358	16,879	16,547	7,788	5,576	10,020	164,564	(634)
2017	163,930	8,337	13,412	18,523	24,262	9,869	20,789	33,272	42,871	8,185	45	33	66	179,664	(15,734)
2018	164,000	2,969	8,128	23,469	35,230	15,785	14,861	26,955	29,213	5,680	3,087	7,911	11,582	184,872	(20,872)
2019	164,000	2,787	6,509	4,032	3,151	7,250	7,093	4,178	5,270	8,434	10,759	20,652		80,113	83,887
2020	164,000	2,487	3,469	10										5,966	158,034
<b>President's Gallery - 3425</b>															
2013	10,000	0	1,452	0	1,981	144	419	0	90	1,037	0	2,190	1,312	8,624	1,376
2014	10,000	0	59	2,457	1,504	372	138	0	852	175	59	1,031	3,263	9,910	90
2015	10,000	291	746	0	32	1,304	336	0	1,692	1,483	307	1,655	2,759	10,603	(603)
2016	10,000	473	0	2,943	113	869	2,196	0	3,402	0	0	0	0	9,994	6
2017	8,500	0	1,406	0	833	0	465	3,003	345	0	0	3,079	0	9,132	(632)
2018	8,500	0	2,328	0	0	1,635	481	46	0	4,121	0	0	0	8,610	(110)
2019	8,840	0	804	3,291	261	0	554	0	0	0	0	0	0	4,910	3,930
2020	8,840	0	0	0										0	8,840
<b>Visiting Artists - 3500 - Merge with 3400 in 2008</b>															
<b>Library - 3600</b>															
2005	177,000	10,472	4,990	3,281	5,657	52,766	4,567	34,646	9,593	9,015	14,056	11,775	14,350	175,168	1,832
2006	214,000	2,937	7,186	6,209	10,081	93,051	9,772	8,204	4,680	16,175	10,910	19,305	20,138	208,646	5,354
2007	273,000	7,708	64,720	8,907	9,575	8,466	20,707	47,013	17,953	14,505	21,338	23,479	25,116	269,486	3,514
2008	277,800	108,686	3,768	7,857	13,619	10,003	15,620	14,521	12,706	12,936	10,981	22,959	38,665	272,321	5,479
2009	252,672	78,542	9,887	7,800	7,894	7,178	43,176	6,744	11,497	9,027	15,796	28,104	26,872	252,517	155
2010	242,565	74,614	5,299	11,616	41,589	8,298	11,828	12,193	20,305	14,948	14,845	12,145	18,500	246,179	(3,614)
2011	249,012	76,796	8,309	8,832	9,982	41,515	9,342	16,189	17,869	15,718	10,774	14,685	12,836	242,847	6,165
2012	277,509	64,166	8,069	24,345	7,190	46,118	10,480	11,264	9,813	26,957	16,662	27,900	28,205	281,169	(3,660)
2013	317,763	78,770	32,557	13,542	15,846	11,017	10,028	49,394	8,814	11,780	21,603	30,755	25,879	309,985	7,778
2014	305,000	66,141	16,830	39,599	14,215	44,120	11,977	14,645	17,465	20,486	16,680	14,932	24,024	301,114	3,886
2015	290,283	88,900	9,426	32,671	11,556	11,725	47,011	9,084	11,725	24,687	18,954	17,466	21,971	305,175	(14,892)
2016	291,200	85,247	12,482	37,521	13,471	7,859	50,064	9,621	13,242	12,637	18,569	20,962	22,387	304,061	(12,861)
2017	275,500	82,233	18,179	12,497	5,359	30,825	43,754	8,675	14,355	5,277	9,292	11,322	254,165	21,335	
2018	247,500	84,213	6,930	5,729	6,082	9,340	41,465	7,513	13,430	13,097	16,258	14,104	29,613	247,774	(274)
2019	257,400	76,049	23,123	6,763	11,250	7,574	42,311	15,284	10,114	14,660	21,917	16,697		245,739	11,661
2020	257,399	92,465	10,247	4,131										106,842	150,557
<b>Records Management - 3620</b>															
2017	13,000	1,032	0	924	1,865	731	0	1,887	0	1,711	886	1,238	1,638	11,913	1,087
2018	11,500	0	1,341	1,223	1,042	0	1,813	986	1,021	1,369	1,519	1,759	1,323	13,398	(1,898)
2019	15,550	1,270	1,242	1,707	1,278	1,488	1,284	1,161	1,337	1,248	1,357	1,456		14,826	724
2020	15,550	2,063	0	2,710										4,773	10,777

**COMPARATIVE OPERATION BUDGET SUMMARY BY MONTH BY DEPARTMENT**

Through September 30, 2019

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Technology for Teaching &amp; Learning - 3650 - Last year 2011</b>															
2005	40,000	1,487	2,063	8,579	5,349	1,437	689	631	1,880	826	12,397	2,272	2,854	40,462	(462)
2006	44,000	1,561	1,120	1,857	781	1,398	1,484	10,124	3,489	11,673	1,871	4,650	2,840	42,849	1,151
2007	100,000	1,055	4,662	649	3,139	14,599	1,895	38,144	5,874	6,199	6,264	13,108	4,665	100,253	(253)
2008	90,000	1,241	12,423	5,393	591	6,905	7,509	1,099	35,601	5,111	5,451	3,684	5,273	90,280	(280)
2009	97,920	4,796	7,591	1,128	3,618	1,976	4,113	486	10,621	43,253	11,779	3,194	2,149	94,702	3,218
2010	94,000	3,342	9,288	6,072	2,742	9,800	2,079	17,912	1,080	6,088	6,600	8,747	15,792	89,541	4,459
2011	98,000	19	17	9,514	3,840	20	2,119	11,988	5,592	12,474	11,513	5,789	31,430	94,317	3,683
<b>Academic Technology Services - 3700</b>															
2005	475,000	10,245	127,686	46,426	27,909	63,761	19,549	40,034	34,162	8,991	26,537	20,801	30,016	456,117	18,883
2006	500,000	4,010	7,571	158,099	28,514	18,111	57,505	21,814	19,933	42,868	55,945	42,065	53,072	509,508	(9,508)
2007	295,000	3,930	174,265	(5,372)	25,613	11,288	20,610	10,315	16,463	19,880	13,093	13,160	11,209	314,454	(19,454)
2008	295,000	8,941	31,714	103,135	12,982	13,821	6,766	10,244	9,030	13,566	16,988	31,159	33,149	291,496	3,504
2009	266,208	3,193	26,649	125,914	15,600	21,853	13,709	7,812	12,990	6,774	24,896	8,723	(448)	267,668	(1,460)
2010	244,910	8,458	5,478	34,771	63,623	40,684	19,677	18,371	29,754	8,085	10,174	3,725	2,880	245,682	(772)
2011	430,400	34,463	111,769	43,721	46,803	20,977	43,844	43,057	17,531	24,319	12,808	19,910	15,750	434,951	(4,551)
2012	491,000	2,407	97,381	63,796	122,767	29,015	35,056	25,130	25,810	26,189	13,174	10,062	23,426	474,214	16,786
2013	495,000	12,181	260,760	67,003	33,112	5,557	10,800	23,740	15,536	12,290	17,001	15,771	11,630	485,380	9,620
2014	322,000	6,395	251,203	33,721	27,678	5,211	4,459	152	(12,679)	3,511	8,320	5,200	4,201	337,372	(15,372)
2015	272,000	80,490	85,772	14,515	26,225	3,709	9,828	9,956	6,241	8,572	6,151	7,242	6,989	265,690	6,310
2016	226,798	16,745	64,622	6,417	32,801	8,454	8,061	5,597	8,912	7,506	16,010	6,234	8,427	189,786	37,012
2017	220,000	10,321	167,845	4,292	12,261	30,601	6,104	3,385	5,663	4,938	6,490	12,266	7,100	271,264	(51,264)
2018	256,150	8,454	62,234	2,206	31,975	12,153	27,789	2,074	7,685	8,082	7,441	11,911	11,196	193,199	62,951
2019	273,542	10,416	13,332	106,713	33,077	7,919	10,197	11,240	8,629	8,575	8,791	10,046		228,934	44,608
2020	273,542	25,889	151,941	6,554										184,384	89,158
<b>Technology for Teaching &amp; Learning - 3740</b>															
2012	100,000	16,676	15,516	6,663	40	3,400	39	1,639	38,314	363	9,214	40	40	91,946	8,054
2013	100,000	7,289	40	576	5,103	40	40	38	1,637	157	220	2,019	11,040	28,200	71,800
2014	55,000	17,039	35	83	40	40	40	893	36	157	6,040	40	40	24,484	30,516
2015	45,000	18,039	39	100	40	40	40	12,036	48	6,656	40	19	0	37,097	7,903
2016	42,100	80	38	140	18,540	40	48	12,488	48	6,657	40	40	40	38,200	3,900
2017	22,100	244	11	19,108	102	101	101	551	111	217	2,267	79	100	22,991	(891)
2018	30,300	22,800	95	158	0	199	96	55	114	234	85	85	85	24,006	6,294
2019	36,800	22,685	99	99	100	0	241	696	97	219	130	4,814		29,181	7,619
2020	36,800	114	112	23,264										23,490	13,310
<b>Design &amp; Media Center - 3800</b>															
2016	10,000	0	0	0	0	0	0	118	1,115	4,040	2,549	3,240	40	11,103	(1,103)
2017	10,000	767	577	1,757	1,523	1,124	991	1,049	1,292	36	43	292	0	9,451	549
2018	0													0	0
2019	26,250	1,202	1,482	1,884	4,237	1,458	1,766	210	1,666	5,125	3,800	3,439		26,269	(19)
2020	26,250	337	2,224	2,477										5,038	21,212



MASSACHUSETTS COLLEGE OF ART & DESIGN  
**COMPARATIVE OPERATION BUDGET SUMMARY BY MONTH BY DEPARTMENT**

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Undergraduate Studies - 4000</b>															
2005	896,000	0	0	60,528	125,620	121,944	182,645	0	99,600	106,704	109,480	105,928	187	912,636	(16,636)
2006	1,136,300	0	0	59,316	141,960	132,399	200,820	59,603	132,715	148,046	139,744	151,320	0	1,165,922	(29,622)
2007	1,328,300	0	0	76,393	166,853	256,300	166,515	293	161,537	163,344	171,321	169,320	(293)	1,331,582	(3,282)
2008	1,500,000	1,650	(1,650)	68,125	164,629	231,420	154,738	(715)	201,474	254,402	354,467	113,208	(483)	1,541,265	(41,265)
2009	1,800,000	0	0	104,672	401,834	262,635	262,923	0	214,177	231,019	345,225	225,831	1	2,048,316	(248,316)
2010	250,323	0	0	0	0	0	0	0	0	0	0	0	0	0	250,323
2011	298,250	0	0	0	0	0	0	0	2,500	0	61,932	220,733	0	285,165	13,085
2012	2,260,000	0	0	264,883	283,756	285,446	282,093	42	231,503	366,477	238,966	300,146	5,804	2,259,117	883
2013	2,000,000	0	0	258,529	293,470	281,820	288,205	105,848	246,707	240,752	237,427	238,858	0	2,191,615	(191,615)
2014	2,340,000	0	0	296,175	313,578	306,408	307,995	(74)	318,683	336,492	328,004	332,695	(260)	2,539,696	(199,696)
2015	2,600,000	0	0	309,066	321,904	324,087	324,348	0	336,143	340,264	335,479	331,740	0	2,623,030	(23,030)
2016	2,340,000	0	0	276,174	290,726	290,331	286,348	54,144	307,111	297,509	290,799	295,265	400	2,388,808	(48,808)
2017	2,340,000	0	0	118,773	301,214	430,828	285,356	550	264,978	287,422	281,877	416,193	1,250	2,388,440	(48,440)
2018	2,140,000	1,682	292	134,498	332,309	490,682	319,604	48,839	275,159	288,525	289,242	418,532	0	2,599,363	(459,363)
2019	2,500,000	0	0	138,952	511,184	325,380	331,707	7,602	251,783	294,218	292,969	421,237		2,575,030	(75,030)
2020	2,600,000	30,915	102,113	94,840										227,869	2,372,131
<b>UG Pre-semester Support FY2020 - 4030</b>															
2020	60,000	0	2,992	7,430										10,422	49,578
<b>Art Education - 4100</b>															
2005	20,200	0	186	331	859	957	746	341	3,128	804	701	6,009	5,695	19,758	442
2006	22,000	0	599	356	149	125	3,057	837	358	1,229	1,883	7,002	6,099	21,696	304
2007	23,300	70	380	518	2,216	1,217	1,759	3,296	888	1,006	2,306	3,842	6,052	23,548	(248)
2008	30,000	177	278	857	534	414	683	2,628	151	900	2,123	3,081	17,539	29,364	636
2009	27,072	480	893	995	7,965	521	840	1,834	763	483	1,631	4,207	6,458	27,071	1
2010	24,900	261	333	317	3,010	1,229	1,256	1,133	636	680	2,083	5,328	8,630	24,897	3
2011	24,900	411	510	609	843	844	1,981	2,326	451	1,965	2,637	7,358	1,035	20,969	3,931
2012	24,900	210	1,164	368	2,205	3,549	1,710	717	2,053	2,197	2,754	3,452	3,808	24,185	715
2013	24,900	102	891	448	1,193	1,773	1,908	264	202	3,072	1,232	7,458	6,260	24,803	97
2014	22,000	633	379	763	543	1,086	2,265	2,458	809	2,055	3,379	3,888	3,545	21,803	197
2015	22,000	0	108	806	1,754	2,100	1,999	865	1,327	2,058	3,092	3,851	4,217	22,178	(178)
2016	20,000	0	778	392	719	1,596	681	124	580	986	1,269	2,119	9,080	18,324	1,676
2017	19,000	0	2	396	306	1,667	1,116	602	1,329	2,197	3,409	312	5,049	16,384	2,616
2018	31,000	0	76	57	1,182	409	1,991	2,292	6,329	1,605	1,986	393	9,935	26,255	4,745
2019	33,640	2,197	149	1,246	389	418	1,223	2,973	710	1,650	824	4,825		16,606	17,034
2020	33,640	96	23	147										266	33,374
<b>Studio Foundations - 4200</b>															
2005	56,200	603	359	2,912	2,341	3,818	6,393	1,251	3,223	6,180	14,595	11,806	5,211	58,693	(2,493)
2006	75,000	176	2,182	12,327	4,816	6,871	3,881	5,470	4,892	12,103	7,673	7,736	10,529	78,657	(3,657)
2007	113,500	521	1,788	9,774	8,397	7,330	4,171	16,975	8,266	14,430	12,746	8,127	18,933	111,458	2,042
2008	113,500	2,233	3,781	7,918	13,970	9,562	8,050	1,186	6,374	7,313	7,809	17,900	26,056	112,151	1,349
2009	102,422	395	1,881	5,116	15,638	21,261	5,684	2,595	5,019	10,892	11,412	12,439	10,088	102,418	4
2010	113,500	26	399	5,243	6,307	14,594	7,912	11,755	6,298	7,202	16,640	18,618	16,683	111,676	1,824
2011	131,000	1,821	8,697	17,480	18,116	20,289	12,589	5,576	10,837	17,990	8,139	6,852	343	128,731	2,269
2012	117,000	2,680	1,328	13,979	13,189	16,708	7,460	6,362	11,217	10,073	13,278	12,628	6,843	115,744	1,256
2013	122,000	2,256	6,202	8,261	13,698	12,913	9,253	4,986	14,290	9,662	9,282	19,270	14,880	124,953	(2,953)
2014	122,000	3,256	2,551	9,479	10,179	10,232	6,930	4,533	13,865	16,291	12,967	13,238	14,945	118,467	3,533
2015	122,000	4,678	6,973	7,402	11,175	12,766	9,943	5,953	9,444	18,419	23,803	14,316	10,866	135,738	(13,738)
2016	110,000	3,885	3,096	10,025	12,285	10,730	8,828	4,238	6,704	10,022	9,361	12,260	11,244	102,677	7,323
2017	116,000	1,169	4,499	7,505	12,727	10,742	10,797	3,102	5,563	14,314	10,759	12,884	9,176	103,237	12,763
2018	116,000	3,925	6,028	4,903	11,519	17,590	13,559	3,474	8,771	10,183	14,909	14,125	2,450	111,437	4,563
2019	120,640	115	4,406	7,923	20,265	12,146	10,339	2,662	7,389	13,282	11,568	10,899		100,993	19,647
2020	120,640	825	4,782	5,938										11,544	109,096

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Critical Studies - 4300 - Split into 4330 &amp; 4360 in 2009</b>															
<b>Art History - 4330</b>															
2009	11,731	0	0	557	729	362	549	1,372	1,676	2,246	900	1,076	2,045	11,512	219
2010	12,790	0	5	358	635	1,472	99	25	1,780	559	2,009	4,356	1,012	12,309	481
2011	14,290	0	5	1,297	1,111	1,151	951	538	1,524	1,132	2,534	2,986	953	14,181	109
2012	15,320	338	255	1,409	922	1,518	1,069	12	224	1,450	1,887	4,065	1,987	15,137	183
2013	16,320	0	50	1,514	567	445	489	785	2,542	910	723	4,632	3,205	15,862	458
2014	16,320	263	737	635	1,494	734	595	1,146	3,329	567	1,536	1,340	3,544	15,919	401
2015	16,320	0	1,476	899	2,845	1,476	1,085	23	2,722	1,176	547	1,522	1,503	15,274	1,046
2016	14,500	0	5	1,751	1,541	842	622	2,210	1,122	975	1,169	2,424	1,103	13,764	736
2017	13,775	788	11	1,718	460	353	191	2,384	291	4,251	539	1,303	314	12,603	1,172
2018	13,775	250	0	665	882	1,800	1,165	1,275	892	1,149	2,273	2,493	378	13,222	553
2019	14,326	490	186	915	524	764	419	2,363	1,967	1,726	1,144	1,397		11,895	2,431
2020	14,326	131	1,000	0										1,131	13,195
<b>Liberal Arts - 4360</b>															
2009	17,450	0	146	4,505	98	2,177	362	1,800	111	1,624	1,478	2,027	3,117	17,444	6
2010	17,430	18	18	67	682	1,812	147	360	1,057	2,223	3,612	1,333	5,592	16,919	511
2011	19,895	118	18	1,244	1,563	1,397	1,630	284	1,397	2,344	3,826	2,700	2,761	19,283	612
2012	19,895	71	21	176	810	1,091	1,009	842	2,843	3,997	1,971	1,686	5,362	19,880	15
2013	19,895	25	25	534	427	2,822	1,300	637	678	2,281	2,211	5,966	2,820	19,726	169
2014	19,700	25	465	416	1,221	941	2,634	1,027	1,101	1,773	2,530	3,826	4,239	20,197	(497)
2015	19,700	21	21	1,120	1,955	470	378	316	381	810	1,432	5,542	6,737	19,183	517
2016	18,000	21	225	1,017	500	1,148	724	212	2,379	3,821	5,301	2,762	807	18,917	(917)
2017	17,100	21	21	1,318	3,777	1,156	704	1,396	2,422	1,645	2,670	1,799	256	17,184	(84)
2018	17,100	341	23	395	1,580	1,746	1,838	812	1,376	3,174	2,356	2,884	903	17,428	(328)
2019	17,784	14	381	885	1,323	1,146	1,840	357	1,792	3,517	5,087	2,333		18,675	(891)
2020	17,784	415	726	300										1,441	16,343
<b>Communication Design - 4400</b>															
2005	44,000	1,535	1,403	6,229	4,124	3,633	4,284	4,233	2,844	6,104	1,796	9,963	2,881	49,030	(5,030)
2006	54,000	719	3,625	13,293	7,234	5,186	7,024	836	1,260	3,343	1,563	6,525	4,355	54,963	(963)
2007	18,000	0	3,490	405	317	612	412	1,314	354	2,499	2,630	4,519	(523)	16,029	1,971
2008	20,000	1,109	6,690	305	2,008	0	335	495	1,236	179	2,739	2,413	2,389	19,897	103
2009	18,048	0	3,571	1,027	2,018	254	241	758	539	249	1,344	4,518	3,430	17,948	100
2016	4,000	0	0	25	0	0	124	0	0	0	20	2,075	1,800	4,043	(43)
2017	4,000	0	0	0	0	0	150	0	110	1,180	796	1,012	765	4,012	(12)
2018	10,000	88	692	445	484	641	541	76	209	1,185	2,220	2,279	968	9,827	173
2019	10,400	0	1,036	0	949	485	308	197	459	1,314	1,088	3,996		9,832	568
2020	10,400	0	903	0										903	9,497
<b>Animation - 4420</b>															
2007	45,000	0	0	5,204	5,138	525	333	750	1,151	774	2,587	8,607	19,183	44,252	748
2008	70,000	1,045	174	33,400	4,285	2,793	9,193	2,053	4,474	2,322	3,065	6,649	1,046	70,499	(499)
2009	85,916	7,494	24,957	20,648	19,744	3,103	3,485	2,410	2,506	623	1,048	(284)	85	85,820	96
2010	85,608	2,069	23,069	7,888	6,587	16,709	2,204	5,184	6,191	1,991	2,180	5,549	2,251	81,870	3,738
2011	96,800	1,108	599	31,254	27,422	28,351	3,529	2,400	(16,331)	4,976	3,939	6,586	3,122	96,957	(157)
2012	96,800	2,807	44,040	14,498	8,813	3,370	7,810	1,552	2,942	3,402	1,737	4,918	1,639	97,528	(728)
2013	96,072	9,225	22,742	10,191	9,558	4,348	9,740	4,904	3,839	2,485	3,496	8,231	5,640	94,400	1,672
2014	117,000	5,588	21,641	22,891	17,638	3,784	2,340	6,386	3,325	5,713	4,817	4,741	19,315	118,177	(1,177)
2015	130,060	6,525	23,416	13,385	16,666	4,587	5,603	6,972	10,494	3,645	6,699	26,127	7,378	131,496	(1,436)
2016	135,000	8,893	44,342	23,267	8,298	5,541	7,350	8,405	6,406	5,000	4,896	6,433	3,900	132,731	2,269
2017	140,000	28,412	22,524	25,777	9,471	6,602	6,106	8,016	6,875	12,279	5,493	9,334	2,347	143,236	(3,236)
2018	120,000	19,978	19,198	7,916	18,491	8,404	5,202	5,679	5,877	5,394	2,179	11,938	4,524	114,781	5,219
2019	124,800	6,270	27,047	22,614	19,585	8,088	7,269	5,842	2,246	15,595	7,203	2,213		123,971	829
2020	124,800	24,203	26,959	13,668										64,830	59,970

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Graphic Design - 4440</b>															
2007	20,500	0	196	2,605	312	1,139	192	1,006	1,704	2,587	2,362	2,629	5,750	20,481	19
2008	21,700	0	79	1,034	1,814	274	1,021	489	718	1,929	1,911	3,381	2,109	14,758	6,942
2009	19,582	2,661	1,513	2,520	3,685	918	3,291	262	1,631	150	0	977	731	18,338	1,244
2010	26,641	0	174	1,859	1,533	454	900	818	1,732	2,367	1,973	7,403	7,019	26,232	409
2011	26,641	226	2,226	2,331	3,643	872	2,024	1,365	1,230	648	3,953	3,095	4,485	26,099	542
2012	26,641	0	1,470	1,604	1,593	2,767	1,673	873	1,278	1,889	2,365	6,641	4,107	26,261	380
2013	26,641	1,003	1,122	3,523	902	1,655	1,518	918	442	3,085	2,963	3,469	5,432	26,032	609
2014	32,000	0	387	2,102	4,215	1,694	2,368	2,694	1,822	1,121	2,477	5,264	8,404	32,548	(548)
2015	32,000	0	1,957	3,489	3,908	1,917	3,362	1,177	520	980	1,686	1,784	10,600	31,379	621
2016	32,000	0	704	1,934	3,889	620	230	4,055	757	1,043	4,942	10,140	4,775	33,088	(1,088)
2017	30,400	136	346	373	1,336	3,237	4,400	2,119	2,206	4,807	941	5,627	4,867	30,394	6
2018	30,400	196	0	0	1,120	1,603	2,910	1,988	1,586	1,136	7,424	5,149	5,168	28,280	2,120
2019	31,616	341	300	4,760	2,779	275	2,691	829	2,134	782	3,493	4,758		23,141	8,475
2020	31,616	1,607	64	1,437										3,107	28,509
<b>Illustration - 4460</b>															
2007	21,000	0	1,500	3,988	584	1,219	297	162	883	1,381	1,376	3,139	5,626	20,154	846
2008	21,000	0	0	297	2,278	878	836	54	918	1,733	2,908	6,650	4,361	20,913	87
2009	18,950	0	0	613	1,496	1,841	1,030	762	1,331	797	1,951	4,288	729	14,836	4,114
2010	25,361	0	0	875	1,565	1,450	4,496	54	820	3,043	3,929	4,593	3,758	24,582	779
2011	33,625	0	244	1,657	1,312	2,355	961	1,493	1,638	2,559	6,118	8,591	2,253	29,180	4,445
2012	35,965	108	497	1,579	3,985	2,611	2,457	520	2,324	4,183	2,291	11,666	2,588	34,808	1,157
2013	39,965	0	0	585	2,108	5,176	2,411	15	2,547	5,781	3,653	7,277	6,578	36,131	3,834
2014	43,000	0	0	779	3,701	3,024	3,109	801	3,157	1,786	8,505	11,257	7,195	43,314	(314)
2015	45,500	0	0	1,773	2,646	4,049	4,038	787	2,476	3,393	7,672	12,914	5,968	45,716	(216)
2016	48,000	0	290	1,341	5,499	7,910	3,091	1,160	3,889	2,717	6,652	13,904	1,729	48,180	(180)
2017	45,600	0	0	1,144	2,453	3,468	6,214	2,387	3,277	4,123	4,841	14,979	2,022	44,908	692
2018	45,600	0	0	294	2,500	6,207	2,010	313	3,794	3,911	7,627	16,611	2,165	45,434	166
2019	52,280	0	11	331	5,460	3,865	3,076	2,029	3,080	4,865	5,886	21,819		50,420	1,860
2020	52,280	0	193	493										686	51,594
<b>Environmental Design - 4500</b>															
2005	41,000	195	3,446	2,872	2,769	4,289	1,499	2,269	3,717	4,118	5,858	5,736	4,962	41,730	(730)
2006	50,000	3,149	595	9,910	4,800	1,424	1,758	2,184	2,034	8,835	1,618	4,027	4,983	45,318	4,682
2007	4,600	4,108	192	(4,300)	196	0	0	0	53	675	85	2,111	3,119	1,481	1,481
2008	4,600	0	0	0	1,393	0	577	1,591	0	168	152	0	742	4,624	(24)
2009	4,151	0	0	300	1,615	0	0	0	176	287	0	0	862	3,240	911
2016	19,000	129	1,464	3,871	2,161	4,927	1,120	1,743	1,265	971	985	1,610	288	20,533	(1,533)
2017	11,000	1,314	1,291	1,295	321	696	1,132	1,691	1,324	767	766	1,167	385	12,147	(1,147)
2018	11,700	1,183	2,731	1,023	524	1,945	2,493	142	705	1,409	1,391	2,353	256	16,154	(4,454)
2019	33,500	1,621	3,693	4,050	4,533	2,602	2,558	683	1,607	2,983	3,303	5,094		32,729	771
2020	33,500	2,151	5,975	3,426										11,553	21,947

**COMPARATIVE OPERATION BUDGET SUMMARY BY MONTH BY DEPARTMENT**

Through September 30, 2019

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Architecture - 4530</b>															
2007	14,000	0	31	62	2,769	386	1,520	625	184	1,069	3,586	922	1,258	12,413	1,587
2008	21,200	1,261	1,595	1,797	3,121	1,323	370	2,360	1,839	2,327	396	3,809	1,450	21,648	(448)
2009	19,131	10	190	1,199	1,335	548	1,019	1,902	2,145	389	3,591	842	5,186	18,357	774
2010	18,477	280	1,025	1,511	718	1,846	1,562	1,411	634	635	3,471	2,364	3,509	18,967	(490)
2011	19,600	396	827	1,020	892	1,264	434	1,576	(189)	5,434	1,115	2,740	2,163	17,674	1,926
2012	19,600	1,413	3,029	1,261	1,614	1,595	1,735	2,902	2,019	2,164	0	1,163	644	19,539	61
2013	19,600	250	123	1,962	211	1,406	751	2,190	908	594	1,406	5,961	2,064	17,827	1,773
2014	19,600	427	1,405	2,207	1,694	969	2,342	2,099	2,189	545	421	3,250	1,742	19,290	310
2015	19,600	350	1,352	1,658	767	2,037	1,934	892	1,202	1,037	301	3,071	2,873	17,474	2,126
2016	12,600	294	250	1,030	417	1,963	1,436	774	835	1,066	1,523	2,276	297	12,162	438
2017	12,720	35	408	65	1,389	1,231	3,668	491	461	2,785	119	2,474	(217)	12,910	(190)
2018	15,870	250	5	272	589	4,328	2,396	3,382	116	1,557	244	1,930	1,152	16,222	(352)
2019	17,388	0	474	539	2,162	1,087	1,453	2,751	1,060	1,026	887	2,761		14,200	3,188
2020	17,388	176	1,404	905										2,486	14,902
<b>Fashion - 4550</b>															
2007	31,000	228	222	6,414	796	4,097	4,953	2,254	3,595	646	1,454	2,063	4,110	30,831	169
2008	40,000	186	1,498	4,314	2,979	1,302	3,213	4,128	4,035	3,622	3,804	2,819	4,686	36,584	3,416
2009	45,120	2,600	2,915	8,496	2,380	2,007	4,404	3,525	4,598	1,484	3,192	3,244	6,902	45,747	(627)
2010	46,964	698	659	1,806	874	9,070	8,536	1,755	2,412	9,253	1,355	2,636	5,305	44,358	2,606
2011	46,964	247	2,948	6,567	3,927	2,710	4,570	3,522	5,183	9,659	2,820	2,059	3,168	47,381	(417)
2012	46,964	3,934	1,782	5,485	3,706	1,779	8,832	3,722	1,629	5,207	3,190	2,679	5,335	47,281	(317)
2013	46,964	3,663	6,879	9,408	1,289	6,850	5,351	3,644	5,117	4,880	718	276	(1,061)	47,014	(50)
2014	45,000	1,780	887	7,426	1,602	3,584	(3,128)	4,037	2,115	6,365	4,430	8,699	8,820	46,617	(1,617)
2015	45,000	6,593	8,930	3,807	2,874	824	404	1,560	776	3,253	8,871	5,149	2,702	45,744	(744)
2016	43,650	4,073	505	15,808	2,399	2,538	1,666	68	5,622	2,848	4,026	2,661	1,137	43,352	298
2017	41,468	6,013	12,739	914	5,684	2,294	1,936	1,323	674	2,316	4,305	5,281	3,487	46,966	(5,498)
2018	41,468	4,818	11,356	2,262	1,172	894	1,816	2,630	343	2,094	4,295	3,936	4,036	39,652	1,816
2019	43,126	8,935	543	10,946	1,567	2,944	7,175	1,961	2,701	5,984	5,488	3,852		52,096	(8,970)
2020	43,126	12,905	3,904	2,548										19,357	23,769
<b>Fashion Show (Senior) - 4551</b>															
2005	10,000	0	0	0	0	0	0	0	0	0	408	5,734	5,760	11,902	(1,902)
2006	10,000	0	0	0	0	0	0	0	0	350	5,400	290	9,415	15,455	(5,455)
2007	10,000	0	0	0	0	0	344	613	0	928	8,875	101	8,103	18,964	(8,964)
2008	10,000	0	0	0	0	100	0	0	0	0	10,241	1,696	9,274	21,311	(11,311)
2009	20,000	0	0	0	0	0	191	10,915	0	0	(191)	2,150	7,637	20,702	(702)
2010	20,000	60	0	0	0	0	0	136	0	0	500	8,039	23,225	31,960	(11,960)
2011	20,000	0	0	0	0	0	0	0	0	0	2,708	3,232	27,171	33,111	(13,111)
2012	20,000	0	0	100	0	0	0	0	0	0	950	31,830	3,600	36,480	(16,480)
2013	20,000	0	0	0	0	0	0	0	0	0	9,700	12,351	35,403	57,454	(37,454)
2014	20,000	0	0	0	0	0	0	0	0	0	0	29,310	39,237	68,547	(48,547)
2015	20,000	0	0	10,400	0	0	0	0	0	2,794	17,090	74,312	0	104,596	(84,596)
2016	20,000	0	0	0	0	0	0	0	2,967	2,950	6,166	9,729	101,323	123,135	(103,135)
2017	20,000	0	0	0	0	0	0	0	0	411	100	78,487	14,206	93,204	(73,204)
2018	27,050	0	0	0	0	0	0	0	0	0	1,500	17,808	83,131	102,439	(75,389)
2019	96,800	0	0	0	0	0	0	0	0	0	2,260	13,033		15,293	81,507
2020	96,800	0	0	0										0	96,800



DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Industrial Design - 4570</b>															
2007	21,500	0	0	175	5,903	841	1,045	443	664	808	957	52	6,585	17,473	4,027
2008	21,500	100	2,701	3,488	6,075	610	466	1,806	475	231	1,114	3,330	217	20,614	886
2009	19,402	146	945	1,270	906	645	1,539	375	591	733	3,150	2,240	5,007	17,546	1,856
2010	18,949	439	921	1,555	1,262	1,326	1,196	1,095	423	684	938	6,430	2,621	18,890	59
2011	20,200	85	1,061	1,382	2,147	1,468	1,625	294	842	2,218	877	4,628	2,038	18,666	1,534
2012	21,200	779	3,910	2,027	678	355	454	479	220	343	783	2,001	9,289	21,317	(117)
2013	21,200	0	383	3,552	421	521	898	174	524	917	1,767	4,614	3,566	17,337	3,863
2014	25,000	1,334	4,008	2,609	3,159	1,025	2,693	317	1,973	1,248	830	3,310	1,959	24,464	536
2015	25,500	551	793	3,632	2,662	1,753	2,368	2,841	1,154	2,324	1,783	1,190	1,384	22,436	3,064
2016	13,300	255	213	1,296	798	2,277	1,386	199	1,140	1,762	229	2,353	426	12,336	965
2017	19,135	0	0	51	438	0	1,585	2,122	2,287	98	2,600	813	609	10,602	8,533
2018	21,285	0	0	3,246	3,624	80	812	517	491	2,045	1,083	2,316	1,942	16,156	5,129
2019	23,020	0	35	715	792	341	610	1,794	1,417	1,859	804	4,669		13,036	9,984
2020	23,020	0	0	826										826	22,194
<b>Fine Arts 2D - 4600</b>															
2005	75,000	583	132	609	4,402	5,498	7,766	2,377	3,933	4,572	7,506	15,851	24,058	77,287	(2,287)
2006	75,000	0	235	2,575	2,437	3,661	9,601	6,249	6,261	6,710	6,809	17,482	15,166	77,187	(2,187)
2007	7,000	0	0	250	1,455	277	800	284	700	178	654	2,825	(300)	7,123	(123)
2008	7,000	0	0	0	0	800	0	800	357	0	4,080	800	0	6,837	163
2009	6,317	0	0	0	800	2,022	75	0	1,670	0	1,231	378	0	6,176	141
2010	5,810	0	0	0	0	2,400	0	0	0	1,144	1,343	0	0	4,887	923
2011	6,010	0	0	0	2,000	1,000	0	0	0	500	800	1,600	0	5,900	110
2012	6,010	0	0	800	0	820	800	0	1,614	1,378	300	0	0	5,712	298
2013	6,010	0	0	85	300	800	2,700	800	(2,112)	800	200	950	1,795	6,318	(308)
2014	6,010	0	0	0	400	1,535	0	400	332	970	350	3,387	452	7,825	(1,815)
2015	6,010	0	0	0	525	1,237	738	270	0	1,044	300	1,100	0	5,215	795
2016	5,000	0	0	54	0	0	121	0	50	300	370	814	1,999	3,708	1,292
2017	5,000	0	0	0	0	400	395	44	124	176	218	658	350	2,365	2,635
2018	7,500	0	0	500	100	100	950	1,000	1,250	250	1,955	889	765	7,759	(259)
2019	12,428	0	0	0	1,250	1,100	2,775	481	867	2,000	1,990	1,350		11,813	615
2020	12,428	0	0	37										37	12,391
<b>Painting - 4640</b>															
2007	35,000	895	1,056	919	1,612	2,899	2,396	9,758	3,323	3,616	4,333	2,779	1,671	35,257	(257)
2008	35,000	3,226	2,202	1,325	2,005	2,566	2,492	3,266	2,136	3,217	3,512	7,081	1,987	35,014	(14)
2009	31,584	0	293	2,570	3,216	4,623	2,683	6,435	1,823	2,281	4,327	1,624	1,650	31,523	61
2010	29,060	49	519	1,203	1,787	3,322	3,764	2,590	1,146	1,699	3,577	7,828	432	27,916	1,144
2011	32,050	0	169	1,181	2,558	2,997	4,017	1,603	2,736	3,392	4,649	6,716	1,105	31,122	928
2012	32,050	235	992	2,047	2,135	2,900	3,235	2,355	656	2,723	4,478	8,437	1,369	31,561	489
2013	32,050	74	140	5	861	1,895	1,502	1,868	3,086	3,275	1,571	15,123	(4,926)	24,473	7,577
2014	28,000	0	366	0	1,066	2,256	2,347	2,924	1,266	2,213	5,071	8,095	2,665	28,267	(267)
2015	28,000	275	0	286	1,842	2,465	7,045	1,668	1,788	9,682	2,551	1,002	3,542	32,147	(4,147)
2016	22,629	0	625	86	2,702	1,955	2,804	2,883	1,467	3,145	2,995	4,766	(188)	23,239	(610)
2017	24,700	28	46	1,565	2,260	2,360	1,635	5,512	1,553	2,519	926	4,150	1,343	23,896	804
2018	22,200	0	95	1,571	191	2,232	6,187	936	2,371	1,883	1,323	3,737	850	21,376	824
2019	18,460	1,221	1,291	811	1,525	1,253	1,477	1,015	1,324	2,767	1,970	4,364		19,017	(557)
2020	18,460	452	1,157	0										1,609	16,851

**COMPARATIVE** OPERATION BUDGET SUMMARY BY MONTH BY DEPARTMENT

Through September 30, 2019

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Printmaking - 4680</b>															
2007	39,000	1,814	2,816	1,579	2,876	2,427	1,148	3,731	8,911	2,177	803	1,817	9,046	39,144	(144)
2008	39,000	763	466	2,490	2,067	1,762	413	3,456	4,234	10,015	2,738	4,095	6,757	39,255	(255)
2009	35,194	727	516	922	1,426	3,753	1,343	2,692	2,068	4,430	8,050	7,826	1,439	35,193	1
2010	32,380	283	0	2,272	2,876	2,690	1,294	1,392	7,507	4,458	7,060	1,927	558	32,317	63
2011	34,400	1,414	1,093	2,891	4,381	3,230	3,479	2,948	3,775	3,487	3,926	3,501	270	34,393	7
2012	36,400	1,507	278	3,407	8,033	2,398	6,299	2,651	4,208	2,362	3,298	618	1,405	36,464	(64)
2013	36,400	1,815	1,187	2,689	4,536	3,286	3,609	1,908	3,537	3,600	4,080	5,219	983	36,450	(50)
2014	36,400	0	0	2,339	3,704	4,970	2,846	3,319	3,649	7,751	1,913	2,861	2,768	36,121	280
2015	36,400	2,686	1,708	2,211	5,134	3,184	3,084	1,149	3,960	3,186	4,751	4,060	1,117	36,229	171
2016	35,000	3,403	571	1,884	4,171	3,210	1,698	4,747	2,347	4,169	3,397	2,277	2,482	34,354	646
2017	35,000	1,979	400	829	1,960	3,329	3,249	5,772	3,670	5,978	2,424	2,695	815	33,101	1,899
2018	35,000	1,428	5,238	1,044	1,734	2,867	1,556	4,998	2,389	2,857	3,573	4,176	785	32,646	2,354
2019	36,400	6,911	4,845	933	1,735	1,416	1,221	1,767	1,776	2,961	2,873	2,087		28,525	7,875
2020	36,400	2,337	585	329										3,251	33,149

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Fine Arts 3D - 4700</b>															
2005	33,000	0	0	749	794	2,178	2,584	1,891	1,534	5,226	3,124	4,845	6,642	29,567	3,433
2006	30,000	0	907	2,151	4,047	2,082	2,591	2,776	674	2,729	3,959	2,034	1,852	25,802	4,198
2007	30,000	0	68	863	8,753	1,590	2,617	563	961	1,635	2,228	2,134	4,530	25,942	4,058
2008	30,000	105	488	1,922	4,144	1,620	3,021	890	1,970	3,544	6,728	1,780	1,422	27,633	2,367
2009	40,608	0	490	2,692	4,072	930	1,669	4,358	4,146	3,591	4,498	3,066	5,399	34,910	5,698
2010	27,360	151	383	1,377	1,856	991	280	1,759	910	1,728	1,864	3,393	1,679	16,371	10,989
2011	29,500	716	88	1,903	372	1,808	475	365	758	2,427	2,231	10,381	6,062	27,586	1,914
2012	29,500	0	441	3,788	2,028	3,293	1,571	135	1,221	1,416	706	7,972	3,948	26,517	2,983
2013	29,500	200	132	164	4,888	1,217	3,661	51	3,421	2,975	2,203	2,134	8,187	29,234	266
2014	29,500	0	705	6,149	894	2,238	765	555	2,030	413	2,223	4,090	5,764	25,828	3,672
2015	24,500	274	477	4,358	2,949	1,514	663	1,894	1,434	1,478	475	2,784	5,670	23,970	530
2016	27,500	0	3,647	4,164	2,151	1,633	2,212	92	2,243	846	3,518	2,404	1,289	24,199	3,301
2017	26,125	0	739	1,508	1,893	2,754	2,420	1,554	1,255	488	1,599	1,930	1,344	17,484	8,641
2018	36,170	0	0	2,191	1,839	3,689	1,401	617	316	754	3,235	6,967	11,550	32,558	3,612
2019	23,384	0	551	1,006	2,917	1,962	188	2,689	3,194	1,353	2,218	3,236		19,313	4,071
2020	23,384	0	289	1,600										1,889	21,495
<b>Ceramics - 4710</b>															
2005	37,000	261	59	6,787	1,634	5,279	1,557	959	8,271	928	4,070	2,207	8,374	40,386	(3,386)
2006	37,000	47	341	1,008	2,369	8,693	2,304	720	3,664	3,615	6,045	4,389	3,828	37,023	(23)
2007	45,000	0	64	5,885	4,279	3,366	1,090	2,648	6,330	4,331	1,296	3,239	12,008	44,536	464
2008	45,000	0	199	3,582	2,702	1,033	4,642	6,238	3,483	3,036	3,274	6,972	7,015	42,175	2,825
2009	40,608	376	1,006	2,404	8,760	3,386	588	2,687	4,733	2,104	1,771	6,138	6,165	40,118	490
2010	37,360	83	884	4,031	2,540	2,075	4,207	1,872	2,232	3,459	6,508	6,421	264	34,574	2,786
2011	37,360	850	286	4,578	1,436	3,430	279	3,407	3,348	7,985	3,034	6,402	1,985	37,019	341
2012	37,360	128	1,173	7,361	1,611	4,344	2,569	2,410	9,950	3,032	3,504	1,119	0	37,201	159
2013	37,360	91	138	10,218	4,393	4,168	1,823	7,475	5,846	3,590	119	0	648	38,509	(1,149)
2014	37,360	2,885	6,497	1,197	2,647	1,084	1,256	9,477	2,877	1,576	1,527	3,180	2,139	36,342	1,018
2015	37,360	2,099	1,386	7,513	3,295	1,935	2,351	5,767	2,194	1,678	4,641	1,066	2,699	36,624	736
2016	36,239	955	8,721	4,025	1,848	1,635	2,355	4,821	(1,850)	2,583	1,490	5,564	4,655	36,801	(562)
2017	34,427	150	4,587	9,373	4,222	746	1,517	7,290	1,392	993	995	480	1,557	33,301	1,126
2018	34,300	842	4,705	2,107	1,930	1,683	575	7,464	2,557	2,096	4,133	1,637	1,553	31,281	3,019
2019	38,469	0	710	7,223	3,422	3,540	2,903	5,056	2,461	2,285	2,427	4,786		34,813	3,656
2020	38,469	0	683	1,554										2,238	36,231
<b>Fibers - 4720</b>															
2005	18,000	0	887	830	524	495	157	702	2,039	1,124	3,138	4,235	4,565	18,697	(697)
2006	16,000	0	1,270	1,596	502	639	66	1,620	258	1,267	5,230	1,977	1,184	15,609	391
2007	16,000	183	199	1,696	858	811	433	2,480	1,745	1,209	2,046	2,036	496	14,193	1,807
2008	20,000	94	311	5,193	633	956	581	1,020	2,287	1,254	1,979	3,082	2,959	20,349	(349)
2009	18,048	0	2,185	2,315	311	1,028	74	2,131	1,112	1,868	3,541	3,071	262	17,898	150
2010	16,600	(43)	482	375	335	333	2,001	2,716	1,750	1,529	4,519	1,959	0	15,955	645
2011	20,000	0	545	0	73	1,918	1,623	3,806	3,576	2,341	563	2,984	639	18,069	1,931
2012	20,000	2,250	3,097	4,040	1,454	208	1,914	2,967	3,024	770	393	(126)	0	19,991	9
2013	20,000	1,985	2,072	1,789	1,521	388	795	3,341	930	1,938	3,350	669	27	18,806	1,194
2014	20,000	1,304	4,504	2,363	1,465	893	939	1,723	497	762	1,907	3,311	141	19,808	192
2015	20,000	1,426	181	2,987	413	1,325	624	773	2,156	2,181	3,763	3,288	518	19,636	364
2016	20,000	429	2,331	1,059	1,284	1,510	619	3,270	(261)	370	2,049	3,690	3,874	20,224	(224)
2017	19,000	331	478	595	69	577	668	4,222	4,414	1,007	3,094	2,343	150	17,948	1,052
2018	18,000	0	2,405	1,736	486	1,399	548	3,795	1,666	843	763	2,520	392	16,553	1,447
2019	19,760	389	1,355	3,254	1,194	108	2,235	767	2,460	3,134	2,971	1,893		19,761	(1)
2020	19,760	39	123	0										162	19,598



DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Glass - 4730</b>															
2005	42,000	646	1,660	849	587	9,709	229	2,964	2,697	1,475	11,626	3,772	3,107	39,323	2,677
2006	45,000	413	837	1,163	1,114	10,514	1,352	1,165	2,337	7,002	4,903	9,636	4,356	44,791	209
2007	45,000	0	1,052	2,565	8,875	1,453	2,831	2,788	3,124	10,825	4,716	4,975	1,689	44,892	108
2008	49,500	99	228	1,788	2,316	15,562	3,471	3,601	4,785	7,825	4,222	3,884	843	48,624	876
2009	56,400	369	23	2,980	1,981	19,847	4,260	769	3,237	89	773	13,535	4,710	52,572	3,828
2010	46,400	688	287	4,572	24,058	3,940	560	1,077	757	1,701	2,749	4,187	528	45,103	1,297
2011	50,000	548	661	3,795	3,959	16,022	2,862	1,922	2,471	857	1,975	13,005	45	48,121	1,879
2012	50,000	2,168	403	3,592	3,921	15,269	2,783	2,996	2,749	13,891	1,665	592	0	50,028	(28)
2013	60,000	1,034	13,732	1,077	18,585	3,138	1,099	834	1,922	13,901	1,591	3,815	(283)	60,445	(445)
2014	60,000	1,223	2,195	1,593	1,819	17,402	1,170	2,818	3,323	2,197	15,201	2,890	1,986	53,817	6,183
2015	60,000	788	4,073	3,463	2,947	1,381	2,660	14,393	2,249	5,890	13,436	1,062	10,587	62,928	(2,928)
2016	58,200	719	112	2,575	21,102	1,501	1,882	(4,714)	6,535	3,760	17,528	1,914	1,160	54,074	4,126
2017	55,290	2,742	4,022	4,182	7,257	3,932	12,750	1,051	3,440	7,464	3,898	603	0	51,340	3,950
2018	53,200	11,375	1,525	1,712	3,864	7,452	12,896	4,524	2,424	2,770	3,772	266	0	52,578	622
2019	60,788	780	1,292	2,879	5,252	11,316	5,199	6,559	2,232	5,351	6,341	4,063		51,264	9,524
2020	60,788	222	484	1,563										2,270	58,518
<b>Metals - 4740</b>															
2005	33,000	770	34	7,061	3,062	3,618	1,256	609	1,720	980	1,517	1,727	2,248	24,603	8,397
2006	33,000	402	0	4,760	3,996	1,010	1,055	4,411	2,066	3,201	1,775	1,937	474	25,085	7,915
2007	36,500	0	1,805	2,942	1,324	1,180	3,717	2,146	4,921	3,206	7,854	3,658	2,461	35,215	1,285
2008	36,500	386	492	2,934	1,839	2,187	424	2,772	1,894	2,577	4,744	6,492	3,956	30,697	5,803
2009	32,938	0	980	1,777	4,601	1,562	2,445	2,988	2,188	2,936	3,631	9,307	310	32,724	214
2010	30,300	163	(29)	2,833	5,061	1,913	2,773	3,339	3,736	2,430	3,278	2,704	110	28,311	1,989
2011	30,302	551	261	2,663	5,715	1,530	1,255	1,763	5,008	5,077	3,734	4,264	1,360	33,182	(2,880)
2012	30,302	424	999	6,410	1,619	2,625	3,093	3,865	2,547	2,920	4,140	1,378	0	30,020	282
2013	30,302	978	1,207	4,638	1,496	3,806	2,401	3,435	4,047	2,917	1,763	1,822	1,784	30,292	10
2014	30,000	2,162	645	2,281	4,695	1,296	769	3,289	3,907	1,911	8,514	1,590	(697)	30,363	(363)
2015	30,000	1,177	1,386	1,998	1,790	1,240	1,911	1,965	2,488	2,967	4,157	7,992	3,824	32,896	(2,896)
2016	29,100	2,158	2,900	3,980	3,396	2,971	2,500	1,309	(1,797)	4,585	5,114	1,487	1,488	30,092	(992)
2017	27,645	496	2,243	2,943	5,348	3,946	837	3,228	3,491	2,329	1,829	1,335	564	28,588	(943)
2018	26,500	18	1,066	5,199	2,725	2,174	484	5,491	4,187	1,924	2,983	531	248	27,028	(528)
2019	28,750	0	2,456	3,177	2,501	4,419	1,908	3,243	4,281	4,312	2,738	57		29,091	(341)
2020	28,750	363	2,017	175										2,555	26,195
<b>Sculpture - 4750</b>															
2005	40,000	151	222	2,569	5,368	10,260	5,542	2,039	2,437	2,319	3,022	2,588	2,311	38,828	1,172
2006	43,500	991	337	6,575	7,035	3,589	181	2,954	1,809	4,530	1,742	12,108	923	42,773	727
2007	49,000	381	0	7,939	3,243	9,548	2,062	5,091	7,105	5,441	1,867	4,202	2,205	49,083	(83)
2008	55,000	38	107	14,203	10,402	5,246	1,191	5,071	6,250	1,298	4,287	2,471	9,090	59,654	(4,654)
2009	49,632	5,920	230	1,821	8,804	7,158	4,254	2,372	4,391	1,880	6,141	3,469	2,425	48,866	766
2010	49,630	1,463	0	2,348	5,795	5,482	3,168	6,248	7,099	10,407	3,953	3,271	317	49,549	81
2011	50,000	959	110	11,497	11,266	5,348	4,834	5,118	3,261	2,958	1,908	471	1,703	49,433	567
2012	50,000	3,373	6,710	13,037	5,652	2,536	4,313	2,331	4,537	4,421	1,687	753	0	49,351	649
2013	50,000	1,799	791	5,328	2,975	3,042	1,610	2,948	6,767	8,581	7,579	4,118	0	45,538	4,462
2014	55,000	3,494	1,199	8,777	14,936	2,395	4,324	3,572	2,677	2,353	2,529	6,787	1,520	54,564	436
2015	55,500	1,150	917	10,729	4,951	4,412	1,126	3,993	4,776	4,451	5,723	6,831	5,054	54,112	1,388
2016	53,350	3,534	3,114	8,432	8,333	3,319	1,402	1,169	6,202	1,832	3,583	2,972	1,234	45,128	8,222
2017	50,683	639	1,322	11,010	5,946	4,144	4,122	2,222	6,942	3,222	1,452	1,870	2,397	45,287	5,396
2018	45,000	1,470	2,266	6,684	3,424	3,950	2,827	8,919	4,345	2,497	3,501	1,630	237	41,751	3,249
2019	52,710	1,919	3,115	8,085	3,730	5,474	3,109	3,229	10,016	3,144	853	5,916		48,592	4,118
2020	52,710	2,601	1,992	1,036										5,629	47,081

## COMPARATIVE OPERATION BUDGET SUMMARY BY MONTH BY DEPARTMENT

Through September 30, 2019

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Woodshop - 4760</b>															
2005	20,000	167	1,164	331	2,163	1,966	835	0	2,139	2,624	1,188	5,362	1,913	19,851	149
2006	21,000	0	11	3,974	2,337	2,018	3,074	811	1,584	937	2,318	3,693	233	20,990	10
2007	22,000	1,444	609	1,586	2,724	2,684	361	1,438	903	3,978	1,654	4,689	42	22,110	(110)
2008	22,000	436	2	170	3,253	1,097	2,004	2,111	2,668	5,360	2,304	1,340	1,121	21,867	133
2009	19,853	0	1,984	3,609	2,755	1,734	1,045	717	2,260	1,195	1,713	1,344	1,406	19,763	90
2010	19,850	0	5	1,433	4,121	1,781	1,174	2,491	757	1,825	1,881	3,413	644	19,526	324
2011	22,000	906	497	843	1,694	1,201	1,392	1,399	1,430	4,390	1,322	6,700	107	21,881	119
2012	25,000	2,185	2,149	2,763	2,172	3,234	1,228	1,156	1,087	1,702	3,404	2,495	603	24,179	821
2013	25,000	477	1,285	3,222	5,104	3,850	2,020	3,658	2,063	580	1,263	1,451	(160)	24,814	186
2014	25,000	1,409	1,257	3,096	3,324	1,755	1,334	1,872	3,367	1,561	1,782	3,337	955	25,049	(49)
2015	30,000	1,354	510	2,799	2,318	3,632	3,020	1,033	1,947	2,219	2,919	7,870	333	29,954	46
2016	29,100	321	1,076	3,809	1,915	2,817	3,733	3,738	2,137	1,443	3,509	3,984	333	28,816	284
2017	29,100	2,214	2,308	2,670	1,849	1,367	2,859	2,173	1,568	1,501	1,823	1,908	257	22,498	6,602
2018	27,000	1,695	2,127	700	1,123	913	2,436	1,381	1,928	4,728	2,151	2,485	3,752	25,418	1,582
2019	27,000	830	1,317	2,758	2,594	1,826	701	2,318	3,577	1,104	4,250	4,169		25,444	1,556
2020	27,000	665	2,833	39										3,538	23,462
<b>Media &amp; Performing Arts - 4800 (2005-2009)</b>															
<b>Film - 4810</b>															
2005	49,000	2,802	17,661	12,591	2,997	3,003	1,596	1,683	1,966	2,593	422	1,208	2,801	51,322	(2,322)
2006	69,750	1,610	19,821	11,901	5,337	8,264	4,028	5,603	4,528	2,271	1,226	1,315	3,646	69,550	200
2007	88,000	3,791	36,019	11,967	2,580	2,869	3,028	2,881	13,714	3,079	5,755	1,128	2,052	88,863	(863)
2008	88,000	7,128	18,318	8,568	33,903	5,221	1,814	3,686	3,065	3,878	1,762	710	0	88,052	(52)
2009	79,411	60	562	6,144	9,109	1,095	2,168	966	1,465	1,751	4,811	1,873	48,956	78,960	451
2010	77,231	112	2,526	4,033	5,224	7,448	1,297	1,544	3,280	8,310	5,423	23,977	13,562	76,736	495
2011	77,231	1,991	16,913	15,591	6,425	9,539	3,703	2,891	4,359	5,204	3,564	3,322	3,662	77,163	68
2012	80,231	785	6,477	16,878	6,141	5,918	5,295	3,772	4,505	3,283	4,524	11,212	8,263	77,055	3,176
2013	80,231	1,889	12,944	8,904	4,091	5,315	5,456	8,331	7,440	7,134	8,389	5,568	4,188	79,650	581
2014	73,000	12,095	11,380	8,489	2,435	6,021	6,033	2,170	6,346	4,819	6,355	2,536	2,062	70,742	2,258
2015	73,500	0	2,864	9,698	7,961	6,250	3,570	2,828	2,435	4,996	6,852	11,455	13,282	72,191	1,309
2016	71,000	1,717	4,100	2,964	12,716	4,744	2,183	2,010	2,144	8,772	6,060	18,403	4,338	70,151	849
2017	67,450	841	256	2,438	4,755	4,969	3,878	3,237	8,364	23,758	6,061	3,366	5,499	67,419	31
2018	67,450	52	2,549	3,836	3,434	8,626	3,359	2,804	3,184	9,046	24,615	5,088	1,014	67,607	(157)
2019	70,148	3,431	2,649	2,890	4,089	5,138	3,215	2,135	1,690	4,757	7,433	11,498		48,925	21,223
2020	70,148	4,168	2,483	6,947										13,598	56,550

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Photo - 4820</b>															
2005	70,000	2,675	10,087	6,736	3,875	6,581	3,279	1,761	12,621	4,545	9,212	3,736	5,519	70,628	(628)
2006	90,000	436	1,892	7,104	2,969	7,332	6,649	2,578	5,836	12,025	11,576	6,066	23,670	88,133	1,867
2007	99,000	1,893	9,444	2,139	14,340	7,209	12,073	7,393	(6,425)	6,534	13,097	9,025	15,526	92,250	6,750
2008	105,000	1,421	3,348	11,129	7,947	6,800	9,439	4,067	4,647	15,468	7,577	17,511	16,593	105,946	(946)
2009	94,752	3,313	3,300	7,614	12,875	4,959	9,582	9,195	2,323	6,273	12,308	18,686	3,788	94,218	534
2010	93,825	1,701	1,496	3,455	5,583	7,025	4,676	6,281	5,169	14,712	10,479	23,144	9,929	93,652	173
2011	120,600	1,572	2,057	4,871	5,850	5,730	6,257	5,687	12,116	22,362	20,313	16,337	15,171	118,323	2,277
2012	120,600	1,957	516	3,409	4,981	9,431	11,508	5,332	6,337	17,016	14,095	39,783	7,123	121,487	(887)
2013	137,712	2,311	5,077	24,215	5,277	6,666	9,029	14,555	11,583	7,446	18,806	16,565	13,488	135,020	2,692
2014	115,000	1,360	6,491	2,057	3,270	5,214	5,970	7,926	11,750	17,047	14,015	23,015	15,847	113,962	1,038
2015	129,000	9,006	2,087	4,195	12,827	6,026	10,866	18,011	5,373	17,007	19,490	18,520	3,587	126,992	2,008
2016	125,130	7,599	2,459	6,327	9,131	7,705	9,707	14,926	6,325	12,913	11,419	31,949	3,320	123,778	1,352
2017	118,874	565	14,945	3,779	6,160	11,744	6,848	19,670	6,267	30,671	9,479	9,240	1,918	121,285	(2,411)
2018	118,874	12,171	1,079	1,753	10,196	13,338	15,964	10,540	6,353	11,669	11,890	26,950	312	122,214	(3,340)
2019	123,618	2,991	15,869	5,599	13,023	8,171	11,736	8,802	8,987	8,125	14,847	28,686		126,837	(3,219)
2020	123,618	780	1,655	591										3,026	120,592
<b>SIM - 4830</b>															
2005	30,000	3,625	4,146	2,014	1,426	1,646	1,345	1,574	8,525	152	2,802	1,638	844	29,737	263
2006	31,000	2,156	5,487	8,000	3,422	2,014	4,640	88	1,068	764	392	1,455	150	29,634	1,366
2007	74,000	54	2,964	7,325	18,241	7,314	2,524	2,895	4,847	3,872	2,108	6,460	14,570	73,173	827
2008	105,000	167	13,474	8,101	6,303	5,064	4,549	761	7,562	4,033	7,858	20,032	24,694	102,598	2,402
2009	94,752	1,436	14,033	6,284	7,483	7,121	8,941	3,345	5,568	2,880	7,995	21,050	7,219	93,354	1,398
2010	93,234	10,511	4,937	10,213	4,668	8,111	10,843	2,242	703	9,355	3,098	20,204	11,595	96,482	(3,248)
2011	93,600	2,601	7,344	11,689	5,032	5,743	16,084	3,705	3,769	2,049	2,893	13,614	15,224	89,747	3,853
2012	93,600	2,519	7,223	5,543	7,503	10,504	4,330	4,313	3,090	9,283	13,420	23,838	1,793	93,357	243
2013	93,600	7,908	5,181	3,805	3,122	6,679	5,411	14,672	3,822	2,455	3,185	9,108	28,255	93,603	(3)
2014	98,800	1,707	1,135	4,196	10,433	5,966	9,822	3,807	3,238	4,291	3,287	34,792	14,327	97,002	1,798
2015	98,800	5,217	3,340	3,857	7,531	13,222	8,641	2,782	6,687	11,175	6,481	16,987	12,878	98,798	2
2016	100,000	6,890	16,360	8,719	3,320	5,631	5,094	2,815	3,246	13,137	5,604	21,979	5,100	97,896	2,104
2017	95,000	742	2,183	3,652	1,896	8,205	10,011	15,581	19,662	4,668	4,423	10,686	3,340	85,049	9,951
2018	95,000	427	3,170	2,622	4,611	12,006	8,434	8,058	2,184	2,862	7,320	24,678	9,466	85,836	9,164
2019	98,800	790	1,174	744	5,532	8,892	4,691	8,227	12,435	8,451	13,791	18,477		83,203	15,597
2020	98,800	6,762	12,703	60										19,526	79,274
<b>Video - 4840</b>															
2005	53,000	0	2,401	1,861	4,558	5,616	3,109	2,254	4,934	3,160	22,353	3,852	0	54,098	(1,098)
2006	62,000	1,007	2,850	3,312	2,393	2,768	1,540	711	848	9,413	1,137	22,960	9,015	57,955	4,045
2007	72,000	1,731	5,186	2,991	2,851	1,340	1,804	839	1,312	15,986	9,049	22,298	5,575	70,962	1,038
2008	72,000	1,793	6,837	9,933	1,012	855	851	1,206	1,516	7,340	26,874	13,289	136	71,640	360
2009	64,973	2,691	5,966	8,604	2,295	1,618	2,346	2,844	2,282	6,115	3,471	18,079	8,663	64,974	(1)
2010	63,370	2,963	4,122	5,631	1,420	1,216	1,804	9,380	677	2,516	6,281	6,765	18,015	60,791	2,579
2011	71,938	3,796	7,608	6,353	1,699	4,694	4,939	2,844	1,597	2,803	5,445	28,172	1,777	71,727	211
2012	71,938	2,145	8,055	382	5,647	5,043	927	1,343	3,692	2,154	6,482	11,156	24,531	71,556	382
2013	71,938	2,416	5,768	4,525	4,423	5,205	3,259	5,235	1,111	3,200	4,120	19,896	6,275	65,433	6,505
2014	70,000	7,411	712	435	5,533	2,594	3,484	3,732	1,115	2,145	2,653	25,998	13,608	69,419	581
2015	75,000	3,696	7,039	2,727	3,361	2,408	1,262	6,167	2,227	1,912	11,270	26,738	3,417	72,226	2,774
2016	72,500	9,063	7,751	1,208	13,686	2,749	2,531	2,769	2,469	11,845	11,108	9,024	420	74,622	(2,122)
2017	68,875	2,547	1,054	1,420	1,339	3,486	3,409	5,010	1,834	5,343	3,994	5,565	21,771	56,771	12,104
2018	68,875	3,001	1,178	457	3,249	2,705	5,564	2,761	2,500	9,553	13,312	20,108	4,967	69,356	(481)
2019	71,630	6,153	1,243	5,888	2,791	2,731	2,494	10,139	1,327	9,575	14,307	14,233		70,879	751
2020	71,630	15,205	1,309	309										16,822	54,808

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>V.P. Administration &amp; Finance - 5000</b>															
2005	150,000	5,003	25,304	21,577	14,580	37,533	12,992	14,010	7,203	11,138	(5,609)	8,379	2,719	154,828	(4,828)
2006	143,000	14,783	16,617	16,454	20,393	7,366	3,594	12,707	23,811	21,073	(110)	15,414	14,937	167,038	(24,038)
2007	147,000	7,706	15,362	15,413	5,090	18,285	15,844	6,616	591	9,463	12,036	16,017	23,377	145,801	1,199
2008	147,000	28,831	13,529	18,877	22,955	17,021	12,131	28,364	1,554	11,109	9,515	8,502	1,084	173,471	(26,471)
2009	147,000	4,027	65,960	16,188	18,513	8,206	1,219	3,568	3,740	8,346	4,938	6,377	482	141,564	5,436
2010	252,500	59,308	10,275	16,835	28,792	29,707	23,534	13,834	11,811	15,536	7,446	7,949	(2,938)	222,090	30,410
2011	192,000	70,144	28,421	9,949	19,279	8,688	9,554	8,101	6,125	13,310	2,544	6,144	3,692	185,951	6,049
2012	192,000	4,828	93,545	27,104	15,352	8,850	12,425	5,146	4,984	12,260	4,184	6,388	4,332	199,398	(7,398)
2013	172,000	45,892	21,973	11,904	9,849	25,385	7,607	14,612	1,844	5,192	9,110	6,131	18,572	178,071	(6,071)
2014	202,800	61,605	12,360	34,104	22,416	11,229	15,585	7,216	8,558	11,760	1,558	10,301	36,686	233,378	(30,578)
2015	215,300	34,375	17,955	25,782	23,330	6,816	9,245	8,124	3,435	6,531	5,139	11,113	54,569	206,414	8,886
2016	202,800	16,321	34,796	38,865	1,551	28,320	12,028	28,685	11,027	21,018	1,727	5,925	32,432	232,696	(29,896)
2017	225,000	64,003	15,960	31,323	26,393	7,297	6,344	30,417	15,539	13,059	6,523	13,683	54,383	284,925	(59,925)
2018	225,000	54,163	9,324	33,210	33,116	13,962	15,938	6,310	462	17,455	11,795	14,158	49,046	258,939	(33,939)
2019	232,525	58,049	14,658	15,139	13,075	32,550	17,109	10,475	8,546	28,050	17,195	643		215,488	17,037
2020	232,525	15,594	51,907	14,963										82,464	150,061
<b>Risk Assessments - 5050</b>															
2015	50,000	0	0	0	13,564	0	2,000	0	0	4,500	2,000	0	0	22,064	27,936
<b>Administrative Services - 5100</b>															
2005	20,000	5,131	1,445	1,875	1,149	1,450	693	1,057	353	1,684	725	1,309	1,713	18,583	1,417
2006	18,000	4,074	1,140	651	1,040	376	537	881	199	3,346	2,363	1,750	1,712	18,070	(70)
2007	18,000	4,366	965	1,233	1,195	720	421	1,499	1,048	152	1,368	1,344	3,297	17,609	391
2008	18,000	3,688	347	3,470	1,134	311	1,109	1,514	1,777	992	908	1,576	793	17,620	380
2009	15,500	4,432	198	893	2,290	358	172	1,633	576	873	1,504	1,255	1,236	15,418	82
2010	14,260	4,081	25	121	1,381	186	(199)	2,550	676	1,432	51	491	1,381	12,177	2,083
2011	14,900	4,390	453	1,086	924	740	784	85	1,534	116	597	3,260	77	14,047	853
2012	14,900	139	6,916	599	1,337	519	825	146	1,164	845	341	1,053	168	14,053	847
2013	14,900	2,248	4,634	(848)	515	422	750	348	1,402	361	836	257	252	11,176	3,724
2014	10,000	228	168	458	1,206	538	1,148	575	942	1,892	448	1,259	661	9,524	476
2015	10,000	1,763	206	693	707	419	123	835	1,081	871	401	488	537	8,123	1,877
2016	10,000	191	101	131	1,158	1,096	386	418	1,593	646	1,080	2,317	297	9,415	585
2017	11,000	146	225	435	683	766	1,930	454	876	1,253	1,013	(80)	539	8,240	2,760
2018	10,000	19	279	1,235	1,659	357	2,014	712	1,432	502	1,093	315	319	9,936	64
2019	10,000	154	1,902	1,060	355	251	1,358	1,309	427	595	1,497	694		9,603	397
2020	10,000	180	186	126										492	9,508

MASSACHUSETTS COLLEGE OF ART & DESIGN  
**COMPARATIVE OPERATION BUDGET SUMMARY BY MONTH BY DEPARTMENT**

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Central Services - 5110</b>															
2005	179,900	4,154	7,518	24,898	21,439	5,642	3,602	13,739	27,091	13,269	29,737	12,492	1,506	165,087	14,813
2006	150,000	3,014	4,142	30,881	15,577	19,492	(1,443)	26,430	10,253	28,863	17,604	13,310	2,385	170,508	(20,508)
2007	170,000	15,460	17,334	4,259	31,464	1,939	7,505	15,174	21,150	(2,866)	30,006	17,954	5,004	164,383	5,617
2008	180,000	21,046	1,810	18,562	17,994	2,713	28,666	(6,123)	19,048	33,936	9,399	21,759	11,451	180,260	(260)
2009	165,000	6,263	17,627	15,706	23,434	1,332	32,470	(5,500)	3,628	13,256	30,893	13,962	10,454	163,524	1,476
2010	158,400	3,286	17,975	914	28,717	3,535	29,009	(3,612)	2,369	28,124	5,608	26,015	15,271	157,211	1,189
2011	171,750	13,900	3,767	23,029	25,444	8,263	12,655	505	1,708	19,985	25,919	12,494	11,827	159,495	12,255
2012	171,750	18,967	5,550	38,945	2,150	18,200	(1,085)	19,697	18,447	15,673	21,116	2,243	8,227	168,130	3,620
2013	171,750	28,193	2,252	18,760	29,754	1,770	35,486	(13,495)	19,066	1,441	30,124	4,431	9,146	166,929	4,821
2014	121,250	19,866	2,266	18,994	2,153	19,622	17,744	(6,632)	5,421	18,476	16,578	7,124	(1,842)	119,769	1,481
2015	121,250	20,359	18,633	11,630	3,722	17,735	4,042	17,287	(6,287)	19,600	3,161	11,391	(1,966)	119,307	1,943
2016	121,250	20,752	7,962	21,566	5,003	16,358	3,796	(3,321)	3,010	13,486	1,672	15,809	(580)	105,515	15,735
2017	190,000	4,996	17,928	12,459	2,469	16,095	1,639	5,200	19,992	13,895	24,464	2,615	(1,303)	120,448	69,552
2018	118,600	6,570	19,312	9,629	1,280	17,653	17,554	2,034	3,771	15,995	9,055	697	12,939	116,488	2,112
2019	118,600	16,229	4,106	31,287	630	20,574	1,037	(4,634)	15,859	4,087	1,039	17,557		107,769	10,831
2020	118,600	6,213	2,772	27,273										36,258	82,342
<b>Fenway Cash - 5120</b>															
2013	33,000	0	0	8,055	8,055	0	0	8,055	0	8,055	0	0	0	32,222	778
2014	33,000	7,567	0	7,567	0	0	0	7,567	0	7,567	0	0	0	30,267	2,733
2015	33,000	0	7,554	7,554	0	0	0	7,554	0	7,554	0	0	0	30,217	2,783
2016	33,000	0	0	7,247	0	0	7,247	0	0	7,247	0	0	7,247	28,989	4,011
2017	36,000	7,384	0	7,384	0	0	0	7,384	0	8,087	0	0	0	30,241	5,759
2018	32,000	550	7,405	7,405	0	1,250	7,384	0	0	7,384	0	0	0	31,379	622
2019	36,000	7,425	0	7,425	0	0	3,297	9,121	2,677	8,300	846	815		39,907	(3,907)
2020	36,000	0	5,611	195										5,806	30,194
<b>Financial Aid - 5200</b>															
2005	14,000	1,329	2,417	1,901	128	2,826	2,338	216	8	0	727	50	1,200	13,138	862
2006	13,000	845	418	29	231	34	1,186	84	161	80	361	1,018	4,817	9,265	3,735
2007	13,000	1,299	136	1,710	427	615	97	1,557	53	929	5,427	7	723	12,982	18
2008	13,000	0	1,769	1,646	1,849	2,906	2,055	6,870	1,635	5,716	282	845	2,241	27,813	(14,813)
2009	11,900	2,043	454	499	121	185	540	349	1,392	1,442	1,240	286	1,310	9,862	2,038
2010	11,900	229	1,189	0	438	506	295	1,764	112	4,008	2,062	267	149	11,019	881
2011	11,900	124	494	2,747	390	370	606	28	1,000	2,476	636	561	288	9,721	2,179
2012	16,900	1,180	1,321	1,339	2,347	7,625	1,452	1,197	3,800	2,640	43	12	29	22,986	(6,086)
2013	16,900	318	66	565	1,398	1,036	1,061	227	231	4,618	1,094	37	5,636	16,287	613
2014	9,700	1,179	451	724	2,138	1,182	237	299	121	2,083	241	673	282	9,609	91
2015	19,950	758	525	1,096	5,129	592	4,004	1,353	295	1,610	1,205	43	330	16,937	3,013
2016	9,700	767	657	1,372	302	135	4,597	1,110	1,805	796	1,175	243	1,200	14,159	(4,459)
2017	10,000	2,393	308	201	424	4,535	215	1,027	814	248	166	67	33	10,430	(430)
2018	13,000	34	1,526	139	407	240	159	1,643	152	727	177	1,348	799	7,351	5,649
2019	10,000	41	1,110	226	488	323	193	14	2,039	472	1,377	283		6,565	3,435
2020	10,000	700	2,021	265										2,985	7,015

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Fiscal Affairs - 5300</b>															
2005	150,000	1,821	2,837	25,687	11,615	486	1,136	3,426	21,367	12,483	16,414	7,761	35,563	140,597	9,403
2006	140,000	1,745	2,253	14,875	18,335	12,149	2,017	4,387	20,878	21,553	9,279	11,813	19,812	139,099	901
2007	148,000	1,681	13,259	16,388	15,002	10,316	166	4,846	26,471	12,504	9,106	9,925	26,127	145,790	2,210
2008	150,000	2,247	11,024	14,932	18,036	6,612	5,506	6,671	24,201	11,335	2,696	7,771	37,559	148,589	1,411
2009	145,000	2,073	7,184	13,847	14,934	9,473	1,922	5,913	23,792	12,394	6,350	5,110	24,603	127,595	17,405
2010	145,000	1,353	3,640	19,680	11,236	11,053	1,516	5,724	20,310	12,732	2,120	5,680	42,362	137,407	7,593
2011	145,000	2,813	6,388	12,499	13,911	6,577	6,122	8,409	17,404	12,693	3,616	3,842	41,473	135,747	9,253
2012	145,000	1,116	7,107	17,787	15,783	7,337	439	5,758	13,243	9,593	3,676	6,830	53,926	142,596	2,404
2013	145,000	2,428	11,502	14,650	9,922	7,960	204	5,617	16,797	11,248	6,538	6,831	12,114	105,809	39,191
2014	145,000	4,400	10,397	7,561	13,064	7,504	6,080	7,096	17,061	11,659	4,849	6,399	47,762	143,833	1,167
2015	145,000	2,367	10,668	12,952	14,494	9,420	1,429	7,467	19,189	14,002	5,217	4,855	21,732	123,790	21,210
2016	145,000	2,001	12,755	12,555	16,640	8,764	(2)	3,030	9,423	29,456	5,772	5,640	36,313	142,346	2,654
2017	145,000	1,058	11,105	14,084	20,783	8,144	2,071	8,125	18,610	10,401	10,591	13,123	25,328	143,423	1,577
2018	145,000	2,541	13,158	8,866	21,338	12,106	6,631	18,350	17,191	6,659	5,181	12,076	22,609	146,704	(1,704)
2019	160,000	7,495	17,436	15,002	15,915	6,296	3,492	20,742	15,284	5,067	6,535	21,588		134,853	25,147
2020	160,000	5,163	18,379	15,880										39,421	120,579
<b>Technology - 5400</b>															
2005	500,000	10,589	57,322	102,995	25,143	38,665	23,240	169,128	46,467	22,660	9,976	9,204	9,742	525,132	(25,132)
2006	210,000	8,007	1,844	45,859	3,221	14,719	341	24,729	10,912	17,902	5,694	34,718	51,436	219,382	(9,382)
2007	243,000	4,877	21,652	12,516	53,105	9,436	12,233	3,019	5,822	22,504	12,448	5,782	4,325	167,720	75,280
2008	90,000	16,929	(2,726)	4,853	11,702	5,532	4,664	4,031	11,237	4,027	5,899	2,739	5,463	74,350	15,650
2009	45,000	3,565	8,078	3,862	3,309	3,510	2,886	94	4,809	4,636	5,235	2,707	2,657	45,347	(347)
2010	45,000	2,108	1,708	11,114	6,497	5,478	5,455	3,654	4,414	7,229	96	40	27	47,818	(2,818)
2011	226,100	12,414	7,116	13,822	26,046	7,396	2,683	28,208	15,499	30,385	24,767	12,187	20,035	200,557	25,543
2012	161,150	17,322	7,564	25,327	(211)	8,432	14,835	7,334	12,020	34,352	11,972	13,808	24,614	177,369	(16,219)
2013	108,150	27,862	12,027	(5,701)	10,654	10,426	8,727	9,412	8,367	11,572	7,887	6,180	6,398	113,811	(5,661)
2014	61,050	3,381	3,706	1,799	2,817	2,342	4,311	7,479	3,989	2,842	3,393	1,885	4,801	42,746	18,304
2015	60,000	2,488	1,810	4,153	2,521	3,792	5,058	8,957	1,595	3,413	6,103	2,686	2,890	45,466	14,534
2016	61,050	3,742	4,114	3,161	2,107	5,713	8,993	1,880	1,666	1,800	5,463	2,164	3,113	43,915	17,135
2017	61,000	2,254	3,620	1,386	5,499	(198)	4,364	7,544	1,241	3,601	2,020	1,580	2,297	35,208	25,792
2018	61,349	1,867	1,731	10,031	4,788	682	1,927	3,374	4,230	4,482	10,217	10,047	10,889	64,265	(2,916)
2019	109,170	4,955	95,566	5,314	1,711	4,064	9,100	12,769	1,529	2,662	4,653	2,747		145,070	(35,900)
2020	109,170	3,774	87,088	1,195										92,057	17,113
<b>Information Technology - 5440</b>															
2006	278,000	1,104	415	129,166	767	2,300	2,637	8,654	4,693	26,749	27,505	18,371	45,398	267,760	10,240
2007	278,000	109,600	1,554	33,494	1,633	28,641	4,587	45,144	46,555	5,425	43,373	11,239	77,908	409,153	(131,153)
2008	345,000	120,332	4,922	50,470	11,463	9,967	14,735	45,329	52,171	42,793	10,060	83,559	92,799	538,600	(193,600)
2009	310,500	138,835	6,484	12,052	43,972	14,205	18,438	22,343	6,055	5,306	18,094	4,581	11,847	302,212	8,288
2010	310,500	4,543	121,799	37,732	5,068	8,236	4,548	11,863	7,236	3,417	15,392	11,331	25,663	256,825	53,675
2011	551,250	42,361	189,709	47,979	50,550	23,417	21,843	7,463	13,395	16,286	29,003	52,164	50,946	545,115	6,135
2012	422,250	179,507	48,321	32,206	7,526	27,333	7,914	29,522	4,935	19,058	21,921	6,289	20,046	404,578	17,672
2013	320,000	168,635	42,432	5,435	6,595	16,670	6,367	16,091	8,565	4,280	10,457	9,940	4,878	300,344	19,656
2014	283,000	203,588	2,000	24,706	7,656	116,254	10,578	22,679	10,320	12,538	4,808	10,688	34,170	459,981	(176,981)
2015	396,100	185,062	48,252	15,040	9,355	23,832	5,489	19,500	70,212	13,474	3,938	7,953	10,495	412,601	(16,501)
2016	314,000	204,938	8,840	11,403	14,879	25,334	18,458	4,247	18,625	9,675	26,379	2,375	4,651	349,804	(35,804)
2017	325,000	222,940	27,819	14,456	500	16,423	8,475	21,872	7,903	11,027	4,000	4,000	8,000	347,415	(22,415)
2018	413,475	88,274	236,250	8,830	7,587	6,000	4,460	12,646	7,968	9,425	4,000	10,975	15,311	411,725	1,750
2019	464,282	277,825	49,382	14,156	11,720	9,012	10,225	25,200	7,050	4,200	4,200	6,809		419,779	44,503
2020	464,282	125,752	398,114	59,888										583,754	(119,472)
<b>Telecommunications - 5450 (2005 - 2010)</b>															

MASSACHUSETTS COLLEGE OF ART & DESIGN  
**COMPARATIVE OPERATION BUDGET SUMMARY BY MONTH BY DEPARTMENT**  
**FY2020 DOLLARS**

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>College Networking - 5460</b>															
2005	70,000	0	617	4,844	1,452	18,440	2,191	20,137	3,067	0	5,644	0	3,328	59,722	10,278
2006	106,000	0	0	50,675	338	20,979	2,314	(1,838)	1,999	14,031	0	0	7,000	95,497	10,503
2007	100,000	1,501	1,019	23,925	8,224	20,458	11,350	1,559	2,138	5,261	8,898	1,409	11,740	97,482	2,518
2008	245,000	18,736	46,733	71,651	13,555	8,206	15,739	13,210	3,628	14,543	10,550	1,764	5,903	224,218	20,782
2009	220,500	5,388	73,628	1,644	73,319	(41,624)	26,099	4,738	7,906	2,695	3,090	17,766	52,005	226,655	(6,155)
2010	220,500	55,003	12,495	26,200	16,375	3,179	17,484	333	716	9,968	26,838	3,627	29,652	201,871	18,629
<b>Technology Infrastructure - 5460</b>															
2012	304,600	0	13,672	40,887	79,769	42,650	19,649	35,856	4,411	19,736	8,816	14,477	49,493	329,417	(24,817)
2013	500,950	2,303	202,631	150,299	45,566	30,161	18,599	93,416	7,564	40,499	10,461	14,263	12,493	628,255	(127,305)
2014	371,700	22,503	64,002	62,292	38,796	39,967	12,137	20,304	14,406	22,378	27,312	13,631	18,408	356,136	15,564
2015	453,000	50,284	40,157	31,800	50,273	15,696	63,534	68,411	12,049	30,136	17,595	11,345	25,419	416,698	36,302
2016	371,700	83,782	31,781	44,288	59,167	9,237	14,412	20,062	33,600	16,147	42,639	20,262	21,183	396,560	(24,860)
2017	371,000	33,362	36,857	38,243	17,242	44,438	31,647	45,299	53,518	9,268	16,758	3,681	48,834	379,148	(8,148)
2018	388,998	11,136	35,430	39,256	39,075	47,380	38,920	39,634	19,906	14,120	24,888	15,048	9,141	333,934	55,064
2019	547,485	137,634	45,333	66,354	47,328	46,019	60,623	14,877	14,498	72,130	27,037	17,792		549,626	(2,141)
2020	547,485	9,236	29,427	41,344										80,007	467,478
<b>Web Design Project - 5470 (2006 - 2009)</b>															
<b>Desktop Services - 5480</b>															
2008	136,000	1,651	30,564	41,371	4,107	666	8,009	1,022	1,774	2,265	1,482	7,115	782	100,808	35,192
2009	122,400	16,384	5,789	3,190	11,805	10,418	27,893	725	1,407	2,131	32,836	6,813	3,992	123,384	(984)
2010	112,600	18,027	2,122	20,967	8,980	(213)	2,289	7,772	5,887	6,465	2,393	24,158	14,092	112,940	(340)
2011	261,500	18,465	8,889	36,667	19,086	6,537	41,777	67,696	27,503	17,998	11,606	7,883	1,796	265,903	(4,403)
2012	139,500	8,311	108,111	2,297	(13,590)	19,389	3,781	9,969	2,604	(114)	5,783	2,920	5,795	155,254	(15,754)
2013	175,000	0	86,204	18,665	42,745	346	5,271	3,236	6,051	7,043	3,042	14,589	5,855	193,049	(18,049)
2014	186,500	89,520	50,504	6,426	8,543	15,451	2,598	4,927	4,202	1,872	5,559	3,487	6,195	199,284	(12,784)
2015	262,000	132,900	14,705	32,575	8,104	4,227	5,514	4,931	3,736	9,464	4,873	8,160	6,288	235,477	26,523
2016	155,500	25,149	31,673	6,381	4,117	6,498	5,381	8,670	15,814	21,863	16,179	15,808	12,209	169,742	(14,242)
2017	160,000	26,154	42,400	19,837	19,730	11,995	15,871	9,093	10,403	10,130	7,474	9,918	5,368	188,372	(28,372)
2018	170,790	8,683	55,623	6,985	28,789	19,982	19,808	16,286	40,412	26,814	12,691	10,187	8,762	255,024	(84,234)
2019	305,420	29,481	69,862	26,108	20,975	8,840	18,761	61,323	44,313	33,278	64,309	24,800		402,049	(96,629)
2020	305,420	82,231	21,554	28,031										131,816	173,604
<b>Printing Services - 5490</b>															
2014	192,500	0	8,165	30,159	15,013	0	13,598	26,815	16,726	17,342	23,755	30,036	9,042	204,083	(11,583)
2015	184,000	133	8,375	30,583	17,936	15,688	21,109	18,937	11,553	17,784	29,914	22,831	8,252	203,096	(19,096)
2016	245,702	1,726	6,017	28,694	2,000	54,351	2,754	35,149	24,772	18,251	21,208	21,300	15,673	231,894	13,808
2017	235,000	19,900	17,626	15,710	21,240	16,884	17,090	23,976	20,077	14,678	17,376	20,420	13,183	218,160	16,840
2018	231,000	14,967	20,088	14,746	3,514	31,893	17,994	16,259	27,328	19,606	15,661	6,002	28,005	216,063	14,937
2019	231,000	11,743	28,260	15,394	19,203	18,755	16,619	23,942	11,647	19,212	21,095	22,074		207,943	23,057
2020	231,000	13,759	20,470	9,900										44,129	186,871



DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Events Planning - 5500 (2005 - 2012)</b>															
2005	25,500	0	6,395	1,955	2,251	1,532	30	1,407	1,024	142	1,808	3,217	6,595	26,355	(855)
2006	25,000	2,172	4,410	4,484	2,535	2,039	1,376	1,657	568	2,143	481	1,596	3,594	27,055	(2,055)
2007	25,500	2,379	6,231	5,467	4,089	2,575	2,834	606	0	125	775	2,659	2,206	29,945	(4,445)
2008	30,000	1,604	6,067	3,397	4,145	2,837	2,591	1,461	733	1,169	2,083	860	5,800	32,749	(2,749)
2009	27,500	625	2,620	3,166	4,033	6,596	3,750	1,330	667	1,978	946	1,113	1,567	28,390	(890)
2010	29,300	2,317	4,739	4,108	2,640	2,250	2,205	1,646	923	1,096	1,999	4,370	4,394	32,687	(3,387)
2011	25,000	0	1,775	3,946	2,653	4,242	475	2,520	770	1,110	280	1,015	5,948	24,734	266
2012	25,000	60	4,148	3,768	4,997	4,234	1,526	1,764	0	840	3,240	1,054	125	25,756	(756)
<b>Public Art Inventory - 5520 (last used 2015)</b>															
<b>Human Resources - 5600</b>															
2005	37,000	2,739	1,890	4,741	2,314	1,284	1,199	1,536	3,457	2,966	8,356	296	1,681	32,458	4,542
2006	125,000	1,360	7,495	3,370	15,453	(493)	29,124	10,779	3,681	2,784	3,547	15,986	10,370	103,456	21,544
2007	90,000	6,703	21,706	4,576	2,158	8,944	3,687	4,589	3,309	1,827	5,414	3,415	5,935	72,263	17,737
2008	87,000	3,686	3,445	1,078	2,611	4,014	18,058	1,162	5,590	6,048	4,434	5,598	5,221	60,944	26,056
2009	72,000	7,023	7,095	611	17,847	4,405	710	2,181	1,065	7,492	2,581	19,210	5,122	75,342	(3,342)
2010	66,240	3,003	1,020	2,703	892	2,780	18,708	3,514	1,186	1,669	2,502	1,277	7,585	46,840	19,400
2011	67,700	3,420	4,908	3,149	21,360	3,918	5,197	820	1,496	2,582	2,266	4,134	1,811	55,061	12,639
2012	67,700	2,978	4,145	6,823	19,122	3,988	7,520	2,389	13,416	1,347	2,477	5,713	4,757	74,675	(6,975)
2013	70,000	1,616	6,229	1,626	22,089	5,042	2,894	8,880	1,174	9,595	9,842	1,337	2,044	72,367	(2,367)
2014	76,200	3,891	5,887	3,318	6,664	4,979	24,001	4,677	5,288	6,392	8,452	2,628	10,725	86,903	(10,703)
2015	109,200	7,254	6,310	15,788	24,881	1,789	3,158	1,415	3,003	21,136	6,740	17,258	15,389	124,120	(14,920)
2016	78,500	4,953	15,681	5,877	25,575	6,427	2,137	4,544	4,164	943	2,797	6,828	6,069	85,995	(7,495)
2017	80,000	7,386	22,686	3,764	14,694	6,692	4,342	23,554	1,016	758	3,880	2,613	2,951	94,334	(14,334)
2018	165,000	7,157	8,477	2,430	29,324	4,173	32,916	29,999	2,207	13,707	5,423	12,937	51,935	200,685	(35,685)
2019	120,200	14,575	12,297	13,820	2,570	11,820	7,446	11,123	35,044	6,603	3,573	18,247		137,117	(16,917)
2020	100,200	31,984	10,306	2,001										44,291	55,909
<b>HR Searches - 5620</b>															
2020	20,000	1,081	79	0										1,160	18,840
<b>APA Collective Bargaining - 5930 (2007 - 2008)</b>															
<b>Colleges of the Fenway - 5970</b>															
2006	181,700	110,176	10,480	22,324	8,951	1,419	1,419	15,676	0	14,218	2,839	1,419	(280)	188,643	(6,943)
2007	213,800	12,799	37,286	52,052	71,674	59	14,298	3,755	3,539	14,159	(11)	104	40	209,755	4,045
2008	220,000	14,130	11	205,101	642	(39)	253	0	248	2,607	78	100	82	223,214	(3,214)
2009	220,000	0	228,979	0	493	111	2,918	162	249	3,325	1,626	105	(25,589)	212,379	7,621
2010	231,310	106,488	25	253	790	106,642	257	349	98	54	848	361	912	217,077	14,233
2011	218,833	100,249	71	72	441	912	544	99,261	862	687	449	422	1,530	205,500	13,333
2012	279,902	0	117,347	106	584	1,240	564	99,552	756	651	0	1,073	1,550	223,424	56,478
2013	279,902	0	126	113	115,393	1,379	772	115,213	871	798	604	689	1,010	236,968	42,934
2014	279,902	0	124,222	356	1,472	1,352	124,840	1,461	1,222	8,135	702	788	1,914	266,463	13,439
2015	279,902	0	162	146,282	731	1,301	763	819	131,655	684	685	631	1,954	285,666	(5,764)
2016	279,902	0	106	119	158,318	1,006	2,412	126,451	720	1,763	566	643	(3,055)	289,051	(9,149)
2017	300,000	144,050	1,650	134	1,409	1,139	833	144,629	1,197	937	630	715	2,464	299,785	215
2018	300,000	0	151,881	1,706	1,607	1,726	1,007	152,788	1,438	964	858	3,235	2,609	319,819	(19,819)
2019	300,000	0	123,584	0	0	0	226,207	0	0	0	0	0	0	349,791	(49,791)
2020	300,000	2,400	152,949	0										155,349	144,651



DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Facilities - 6200</b>															
2005	600,000	30,293	53,884	88,292	65,946	45,472	27,686	51,527	64,492	54,762	46,529	32,282	37,620	598,787	1,213
2006	624,000	60,523	76,410	55,061	67,775	65,600	30,339	43,793	40,434	89,258	46,462	13,869	30,186	619,711	4,289
2007	700,000	55,784	73,340	84,064	40,646	57,740	72,213	59,808	35,636	59,676	46,547	67,642	62,085	715,182	(15,182)
2008	860,000	34,989	74,586	99,415	121,827	107,477	61,200	77,656	69,966	47,487	31,714	37,629	86,283	850,229	9,771
2009	854,000	49,450	91,152	70,733	63,393	48,920	60,288	63,982	51,110	33,066	62,291	48,897	89,867	733,148	120,852
2010	899,521	24,455	88,171	68,519	58,120	69,380	63,739	43,610	71,827	76,247	39,390	29,224	135,058	767,741	131,780
2011	899,521	32,065	89,093	110,625	95,638	80,539	61,112	100,036	84,578	7,354	71,916	55,680	128,394	917,028	(17,507)
2012	900,000	28,715	102,192	89,718	86,495	92,655	50,238	92,935	81,026	77,344	53,339	(69,121)	79,791	765,327	134,673
2013	883,000	40,070	113,857	82,915	117,180	64,251	88,452	122,953	60,159	54,863	55,984	93,396	78,251	972,331	(89,331)
2014	860,000	49,969	115,160	109,910	95,274	117,141	51,311	113,020	84,703	38,830	98,217	93,205	60,020	1,026,759	(166,759)
2015	870,000	75,091	40,676	108,140	120,620	59,399	104,921	84,537	110,285	76,612	82,948	55,519	125,229	1,043,977	(173,977)
2016	810,000	33,706	80,471	121,775	99,659	67,154	79,443	94,026	73,713	76,391	52,150	69,754	94,395	942,638	(132,638)
2017	790,000	37,816	114,596	87,750	91,130	133,010	67,876	76,919	29,367	80,267	43,148	42,829	85,723	890,432	(100,432)
2018	790,000	59,317	78,209	141,441	84,496	69,602	96,653	76,033	66,878	82,768	88,473	57,741	114,212	1,015,821	(225,821)
2019	864,510	52,187	51,738	86,846	117,560	98,274	41,600	60,134	85,611	78,586	54,307	46,762		773,605	90,905
2020	864,510	70,579	86,039	78,248										234,866	629,644
<b>Utilities - 6210</b>															
2005	1,800,000	13,023	60,133	106,259	132,442	103,355	221,738	238,213	181,096	334,001	156,033	123,357	315,590	1,985,239	(185,239)
2006	2,050,000	0	113,597	101,798	191,292	107,889	284,701	272,884	194,434	376,633	209,227	147,276	290,513	2,290,245	(240,245)
2007	2,600,000	3,482	67,996	148,874	211,516	153,029	188,206	184,353	185,285	392,618	157,119	242,366	336,141	2,270,986	329,014
2008	2,500,000	20,298	42,332	219,576	114,198	118,710	338,730	178,054	249,137	337,295	202,782	147,186	350,010	2,318,308	181,692
2009	2,300,000	0	64,968	104,625	164,460	195,919	314,280	221,866	234,096	450,084	198,446	143,807	341,604	2,434,157	(134,157)
2010	2,000,000	0	54,833	46,864	79,437	186,473	136,713	279,123	229,050	263,894	198,512	122,757	246,040	1,843,695	156,305
2011	2,000,000	0	84,585	108,781	97,448	158,435	183,019	184,040	298,421	241,979	302,866	81,619	230,516	1,971,707	28,293
2012	1,700,000	0	117,288	61,677	120,140	165,260	105,009	190,532	170,104	135,237	169,849	127,537	169,957	1,532,589	167,411
2013	1,700,000	64,991	18,501	110,292	110,347	107,017	160,999	222,392	110,409	187,785	183,993	158,375	175,946	1,611,047	88,953
2014	1,700,000	68,314	7,000	93,336	181,805	31,698	158,246	266,295	133,640	225,297	169,827	157,130	193,180	1,685,767	14,233
2015	1,775,000	58,717	17,872	169,838	91,846	13,130	165,353	235,321	293,537	290,432	245,359	182,916	251,978	2,016,300	(241,300)
2016	1,775,000	0	74,788	111,339	129,230	163,934	192,811	189,122	239,963	243,007	231,143	270,735	183,611	2,029,684	(254,684)
2017	1,775,000	0	198,334	16,732	138,873	137,395	181,981	241,280	236,980	153,573	203,977	138,017	410,591	2,057,733	(282,733)
2018	1,831,500	0	131,614	64,243	131,549	138,727	212,788	266,957	294,650	242,420	251,932	222,471	285,536	2,242,886	(411,386)
2019	1,940,000	0	226,012	16,373	162,126	63,765	314,211	224,970	201,453	219,433	216,162	155,996		1,800,502	139,498
2020	2,100,000	0	97,319	139,531										236,851	1,863,149
<b>Furniture Renewal - 6240</b>															
2013	100,000	0	0	54,881	23,035	7,294	4,735	4,894	1,461	0	0	665	3,566	100,531	(531)
2014	100,000	0	0	13,359	10,018	10,530	8,481	12,430	697	0	2,523	10,141	29,655	97,835	2,165
2015	100,000	0	0	22,653	0	33,909	1,605	3,878	1,360	7,741	778	0	0	71,924	28,076
2016	100,000	0	615	3,364	24,523	6,698	1,490	12,661	0	3,032	3,172	0	0	55,555	44,445
2017	75,000	0	22,190	9,750	14,840	0	0	0	(20,450)	4,097	0	0	0	30,427	44,573
2018	75,000	5,282	5,971	24,217	13,175	21,258	0	0	0	0	0	0	0	69,902	5,098
2019	75,000	0	637	1,373	12,796	0	0	0	0	0	0	5,057		19,863	55,137
2020	75,000	0	0	0										0	75,000
<b>South Hall Relocation Costs - 6250</b>															
2019	0	0	0	0	0	0	0	95,807	10,810	2,996	522	9,247		119,381	(119,381)
2020	0	20,490	15,215	11,603										47,308	(47,308)

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Capital Repairs - 6300</b>															
2005	170,000	26,308	60,521	66,491	9,686	6	4,217	0	0	0	0	0	1,884	169,113	887
2006	243,000	10,835	65,234	73,535	9,575	28,096	11,168	25,304	6,216	10,905	624	385	214	242,091	909
2007	450,000	8,221	38,844	84,189	89,114	70,854	23,475	97,236	33,043	37,412	24,728	4,909	37,799	549,826	(99,826)
2008	500,000	50,119	116,054	142,284	49,897	131,794	24,459	90,884	1,000	44,770	7,089	35,406	41,623	735,379	(235,379)
2009	790,000	42,139	123,983	207,089	155,091	39,612	54,158	53,690	18,284	16,309	21,874	38,380	23,123	793,730	(3,730)
2010	700,000	34,572	105,897	109,603	108,142	48,172	56,108	77,931	95,982	28,696	28,860	4,930	89,609	788,502	(88,502)
2011	200,000	315	0	0	0	(315)	0	0	0	124,115	0	27,234	40,812	192,162	7,838
2012	400,000	0	29,467	29,626	58,008	3,765	0	7,024	25	1,931	2,045	127,569	92,807	352,266	47,734
2013	400,000	11,399	23,953	18,480	19,005	27,988	16,800	53,754	47,129	22,120	31,770	17,557	68,481	358,435	41,565
2014	325,000	17,974	98,218	44,168	56,312	45,721	31,647	7,810	18,881	17,389	18,503	29,892	31,276	417,789	(92,789)
2015	500,000	38,188	49,137	38,547	48,380	24,885	16,917	7,724	15,238	19,834	14,393	20,211	87,520	380,976	119,024
2016	300,000	148,571	95,814	16,511	31,158	11,973	12,440	55,826	15,166	15,905	24,364	21,135	47,070	495,933	(195,933)
2017	300,000	19,121	41,729	49,680	16,950	19,829	20,826	12,318	11,465	15,344	24,171	15,351	32,668	279,449	20,551
2018	300,000	5,594	25,789	19,992	30,269	26,336	20,029	24,211	20,606	13,959	18,800	17,408	93,720	316,712	(16,712)
2019	300,000	40,865	48,024	77,895	13,750	6,507	32,137	(12,595)	49,672	44,336	22,734	6,296		329,620	(29,620)
2020	500,000	2,073	20,184	120,424										142,680	357,320
<b>Cafeteria Debt Service - 6350</b>															
2005	213,000	0	0	0	84,432	0	0	63,750	7,083	49,863	7,083	7,083	14,167	233,462	(20,462)
2006	213,000	0	7,083	7,083	81,520	7,083	7,083	14,167	0	48,991	10,915	14,167	14,167	212,259	741
2007	223,000	0	7,083	7,083	85,648	0	21,250	14,167	0	47,984	7,083	7,083	14,167	211,548	11,452
2008	223,000	0	0	14,167	91,567	7,083	0	21,250	0	39,876	14,167	7,083	14,167	209,359	13,641
2009	223,000	7,083	0	7,083	95,542	7,083	7,083	7,083	7,083	45,793	0	0	28,333	212,168	10,832
2010	103,000	0	0	14,167	14,167	0	14,167	0	14,167	0	7,083	7,083	14,167	85,000	18,000
2011	92,000	0	0	7,083	14,167	14,167	0	0	0	0	0	0	49,583	85,000	7,000
2012	223,000	0	0	93,166	0	21,250	0	0	34,820	0	0	0	63,750	212,986	10,014
2013	223,000	0	0	0	96,800	21,250	28,000	0	33,327	45,200	0	18,667	23,047	266,290	(43,290)
2014	277,000	0	0	113,816	33,342	9,333	9,333	0	41,171	30,724	9,333	0	37,057	284,110	(7,110)
2015	277,000	0	9,333	98,660	28,000	0	0	18,667	30,220	9,333	18,667	35,872	21,659	270,411	6,589
2016	277,000	0	0	131,222	47,095	9,333	0	31,090	42,655	9,333	0	0	28,000	298,729	(21,729)
2017	296,000	0	0	150,227	0	32,247	0	35,670	31,520	0	28,000	9,333	30,689	317,687	(21,687)
2018	296,000	0	0	122,535	29,334	0	0	9,333	67,651	18,667	0	18,667	9,333	275,520	20,480
2019	305,000	0	30,815	18,667	129,960	0	18,667	26,263	36,613	9,333	0	18,667		288,985	16,015
2020	305,000	19,334	18,667	35,377										73,377	231,623

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>Kennedy Center Project - College - 6370 (2009 - 2012)</b>															
<b>Design Center - 6371 (2010 - 2014)</b>															
<b>Roof Repair Project - 6372 (2011 - 2012)</b>															
<b>Kennedy 6th Floor Project - 6373 (2012 - 2013)</b>															
<b>Kennedy Center Project - Debt Service - 6375</b>															
2011	4,200	0	0	0	0	0	0	0	0	0	0	0	0	0	4,200
2012	840,000	0	0	418,645	(199,269)	0	0	0	617,914	0	0	0	0	837,289	2,711
2013	840,000	0	0	0	213,397	0	0	0	624,896	0	0	0	0	838,294	1,706
2014	840,000	0	0	206,196	0	0	0	0	630,656	0	0	0	0	836,852	3,148
2015	840,000	0	0	198,768	0	0	0	0	636,188	0	0	0	0	834,956	5,044
2016	840,000	0	0	191,092	0	0	0	0	644,714	0	0	0	0	835,806	4,194
2017	840,000	0	0	198,859	0	0	0	0	641,662	0	0	0	0	840,521	(521)
2018	840,000	0	0	147,447	0	0	0	0	640,578	0	0	0	0	788,026	51,974
2019	852,000	0	0	0	137,160	0	0	0	695,357	0	0	0	0	832,517	19,483
2020	852,000	0	0	129,325										129,325	722,675
<b>Debt Service Projects 3M - 6376</b>															
2013	220,000	0	0	0	104,569	0	0	0	113,375	0	0	0	0	217,944	2,056
2014	220,000	0	0	62,625	0	0	0	0	157,625	0	0	0	0	220,250	(250)
2015	220,000	0	0	60,250	0	0	0	0	160,250	0	0	0	0	220,500	(500)
2016	220,000	0	0	57,750	0	0	0	0	157,750	0	0	0	0	215,500	4,500
2017	220,000	0	0	55,250	0	0	0	0	165,250	0	0	0	0	220,500	(500)
2018	220,000	0	0	52,500	0	0	0	0	167,500	0	0	0	0	220,000	0
2019	220,000	0	0	0	49,625	0	0	0	169,625	0	0	0	0	219,250	750
2020	220,000	0	0	47,225										47,225	172,775
<b>Debt Service D &amp; M 5M - 6377</b>															
2015	415,000	0	0	187,833	0	0	0	0	210,000	0	0	0	0	397,833	17,167
2016	415,000	0	0	114,050	0	0	0	0	284,050	0	0	0	0	398,100	16,900
2017	400,000	0	0	111,500	0	0	0	0	286,500	0	0	0	0	398,000	2,000
2018	402,000	0	0	108,000	0	0	0	0	293,000	0	0	0	0	401,000	1,000
2019	397,000	0	0	0	103,375	0	0	0	293,375	0	0	0	0	396,750	250
2020	397,000	0	0	98,625										98,625	298,375
<b>Debt Service D &amp; M 8M - 6378</b>															
2016	625,000	0	0	304,493	0	0	0	0	304,550	0	0	0	0	609,043	15,957
2017	610,000	0	0	172,600	0	0	0	0	437,600	0	0	0	0	610,200	(200)
2018	610,000	0	0	168,625	0	0	0	0	438,625	0	0	0	0	607,250	2,750
2019	608,000	0	0	0	163,225	0	0	0	443,225	0	0	0	0	606,450	1,550
2020	608,000	0	0	157,625										157,625	450,375

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>State 9c Assessmnet - 9955</b>															
2015	1	0	0	0	0	0	0	0	0	245,302	0	0	0	245,302	(245,301)
<b>Payroll - Temporary Help - 9966</b>															
2005	33,000	0	0	2,250	7,200	5,160	2,820	1,395	2,160	2,160	3,240	2,160	1,955	30,500	2,500
2006	75,000	0	540	3,060	3,640	3,400	4,253	0	11,763	10,894	19,869	7,544	14,521	79,483	(4,483)
2007	50,000	0	0	3,045	1,995	2,305	3,425	949	2,385	2,730	2,906	2,160	2,010	23,910	26,090
2008	75,000	0	1,320	7,429	1,755	7,089	0	2,852	2,007	5,658	5,615	4,141	2,970	40,836	34,164
2009	100,000	1,035	5,755	5,011	10,175	4,309	2,823	2,068	2,003	2,160	7,302	5,511	3,966	52,116	47,884
2010	60,000	0	0	2,745	2,160	2,160	4,330	2,204	3,040	4,213	7,956	6,405	7,393	42,606	17,394
2011	70,000	1,466	3,673	8,838	6,546	4,631	9,402	8,284	10,765	11,875	8,114	6,674	3,755	84,022	(14,022)
2012	70,000	523	6,266	5,793	6,227	19,321	8,799	7,260	4,568	13,156	9,882	9,172	10,856	101,821	(31,821)
2013	70,000	1,073	5,194	3,563	3,563	3,238	3,263	1,313	4,300	6,335	7,170	3,760	8,378	51,147	18,853
2014	70,000	0	1,412	10,917	0	8,519	12,755	5,259	7,659	9,008	3,767	1,960	6,902	68,156	1,844
2015	70,000	2,384	2,480	4,457	3,876	3,531	7,860	9,534	11,393	16,020	15,094	11,494	10,168	98,289	(28,289)
2016	85,000	2,538	5,139	10,894	11,300	11,790	8,124	8,108	14,879	15,960	12,467	14,783	14,059	130,039	(45,039)
2017	85,000	2,708	7,601	8,381	5,760	5,662	6,345	3,225	6,014	5,262	5,689	7,166	9,517	73,330	11,670
2018	85,000	7,700	15,751	14,012	21,448	37,998	33,578	18,893	18,425	14,577	14,699	20,289	(9,393)	207,977	(122,977)
2019	85,000	3,979	6,722	8,053	11,247	7,826	37,200	5,120	23,655	1,694	(947)	7,053		111,602	(26,602)
2020	85,000	360	750	3,743										4,853	80,148
<b>Estimted State Fringe Benefit - 9977</b>															
2010	460,000	0	0	0	0	0	0	0	0	0	0	0	324,234	324,234	135,766
2011	255,000	0	0	0	0	0	0	0	0	0	0	0	0	0	255,000
2012	340,000	0	0	0	0	0	0	0	0	0	0	0	330,879	330,879	9,121
2013	420,000	0	0	0	0	0	0	0	0	0	0	0	0	0	420,000
2014	350,000	0	0	0	0	0	0	0	0	0	0	0	0	0	350,000
2015	0													0	0
2016	0	0	0	0	0	0	0	0	0	0	0	0	61,096	61,096	(61,096)
2017	100,000	0	0	0	0	0	0	0	0	0	0	0	268,534	268,534	(168,534)
2018	0													0	0
2019	0													0	0
2020	0													0	0
<b>Payroll Related &amp; Chargeback Costs - 9988</b>															
2005	250,000	679	9,481	31,575	29,724	29,087	28,396	15,891	14,821	26,771	15,547	27,813	32,175	261,961	(11,961)
2006	300,000	7,874	15,720	15,632	18,323	28,402	35,035	21,966	23,199	28,525	17,260	28,209	51,052	291,198	8,802
2007	330,000	1,021	14,458	2,137	47,683	30,989	22,873	28,876	19,368	21,120	30,400	21,634	74,371	314,931	15,069
2008	400,000	721	16,572	1,220	41,107	31,597	21,766	28,024	20,021	24,290	26,550	36,923	50,343	299,134	100,866
2009	400,000	1,324	17,487	19,947	38,021	24,067	23,657	26,359	20,033	22,864	39,119	24,755	59,397	317,030	82,970
2010	375,160	0	14,393	23,696	62,519	22,273	23,089	22,715	23,128	22,758	34,489	23,244	77,772	350,076	25,084
2011	366,830	0	20,246	57,287	38,906	30,223	28,644	54,497	35,383	25,237	59,920	35,379	96,660	482,381	(115,551)
2012	500,000	(391)	19,614	63,744	51,843	38,723	38,646	37,982	76,392	44,755	73,770	47,360	107,647	600,085	(100,085)
2013	500,000	(173)	23,881	31,732	49,945	26,350	28,143	109,602	35,644	26,612	47,357	28,053	81,110	464,548	35,452
2014	575,000	0	27,060	27,631	71,003	32,317	30,518	76,465	27,032	32,973	29,342	38,942	113,387	506,669	68,331
2015	650,000	0	33,348	28,717	56,354	49,780	37,784	82,249	34,673	37,747	57,850	44,691	143,121	606,313	43,687
2016	650,000	0	41,543	37,689	96,904	32,566	41,076	105,548	21,810	43,393	58,185	39,733	148,437	666,884	(16,884)
2017	650,000	0	29,621	48,080	64,039	44,022	61,173	90,532	40,278	42,996	102,442	50,234	130,285	703,702	(53,702)
2018	700,000	0	23,426	54,986	56,543	54,343	39,643	29,132	32,973	103,125	82,626	28,066	147,365	652,229	47,771
2019	750,000	(2,346)	41,933	40,997	76,720	71,358	42,359	83,965	44,997	48,232	46,508	97,247		591,970	158,030
2020	750,000	0	35,581	63,586										99,168	650,832

**COMPARATIVE** OPERATION BUDGET SUMMARY BY MONTH BY DEPARTMENT

Through September 30, 2019

DEPT/YR	Bud Amt	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	VARIANCE
<b>State Payroll - 9999</b>															
2005	14,175,000	951,448	1,002,752	1,033,841	1,061,762	1,046,982	1,574,595	1,100,612	1,061,485	1,062,569	1,462,972	1,071,234	1,813,379	14,243,631	(68,631)
2006	16,010,000	868,795	1,063,737	1,114,061	1,138,624	1,464,984	2,060,303	1,463,043	1,253,352	1,173,298	1,169,686	1,822,332	1,493,971	16,086,185	(76,185)
2007	17,250,000	936,620	1,323,666	1,342,892	1,306,589	2,136,481	1,297,381	1,371,215	1,332,754	1,425,528	1,385,422	1,998,746	1,639,657	17,496,950	(246,950)
2008	18,725,000	1,022,459	1,338,891	1,374,774	1,379,816	2,094,084	1,405,435	1,417,547	1,555,761	1,435,787	2,189,517	1,479,104	1,917,092	18,610,265	114,735
2009	19,039,000	1,043,526	1,464,720	1,477,836	2,241,389	1,473,490	1,494,767	1,495,015	1,475,855	1,469,707	2,247,456	1,517,615	1,984,241	19,385,618	(346,618)
2010	19,950,000	951,784	1,468,402	2,210,749	1,479,751	1,484,072	1,491,954	1,504,867	1,538,915	2,243,392	1,537,044	1,471,415	2,070,982	19,453,326	496,674
2011	20,950,000	907,849	1,457,095	2,239,537	1,536,261	1,446,057	1,664,940	1,555,962	1,638,245	2,296,842	1,556,798	1,535,339	2,265,348	20,100,273	849,727
2012	21,300,000	918,797	2,443,214	1,608,383	1,634,049	1,616,324	1,629,867	1,660,349	1,681,924	2,436,576	1,635,739	1,648,340	2,520,102	21,433,664	(133,664)
2013	23,475,000	909,449	2,479,912	1,751,316	1,845,604	1,801,819	1,736,580	2,601,210	1,738,236	1,736,201	1,831,761	1,756,361	2,630,497	22,818,946	656,054
2014	24,900,000	1,740,097	1,737,482	1,765,665	1,763,413	1,779,731	1,763,258	2,700,926	1,751,855	1,741,654	1,808,923	1,759,283	3,064,958	23,377,245	1,522,755
2015	25,800,000	1,733,500	1,731,823	1,793,518	1,797,721	1,803,139	3,021,758	2,062,440	1,867,482	1,866,289	1,912,083	1,891,355	3,653,191	25,134,300	665,700
2016	26,800,000	1,707,156	1,938,378	2,009,916	2,063,142	1,982,417	2,959,151	2,074,184	2,091,139	1,988,762	2,053,904	2,051,018	3,559,027	26,478,194	321,806
2017	28,600,000	1,669,596	2,100,982	2,100,197	2,110,319	3,259,059	2,135,284	2,357,944	2,237,647	2,085,859	2,124,459	3,227,292	2,995,321	28,403,959	196,041
2018	28,232,266	1,516,287	2,024,273	2,059,252	2,050,131	3,124,929	2,063,432	2,117,403	2,054,834	2,091,014	2,040,647	3,072,495	3,574,040	27,788,738	443,528
2019	29,981,134	1,559,665	2,052,153	2,090,066	3,161,731	2,106,559	2,360,500	2,334,108	2,407,783	2,168,648	2,155,295	3,323,862		25,720,372	4,260,762
2020	30,709,096	1,647,057	2,111,768	2,104,847										5,863,671	24,845,425