

MassArt Board of Trustees
Special Committee on Campus Development
October 11, 2019 10:30am-12:30pm Tower 1101

MINUTES

Members present: Linda Snyder (Chair), Bill McQuillan, Peter Nessen and Pamela Parisi. Jan Saragoni and David Nelson (Ex-Officio).

Members absent: David Lee.

Other trustees present: Elisa Hamilton, Karen Keane,.

Guests: Sarah Felton, Abi Vladeck (DCAMM). Cliff Gayley, Samuel Lasky, Sindu Meier, Adam Weber (WRA). George Cole (LMP).

Also attending: Don Arpino, Howie LaRosee, Bob Perry, Kym Pinder, Ernie Plowman, Gina Yarbrough, and Susana Segat (Board Secretary).

Call to Order

Chair Snyder called the meeting to order at 10:45am.

Approval of the Minutes: October 7, 2019

On a motion duly made and seconded, it was unanimously

VOTED: to approve the minutes of October 7, 2019

Chair Snyder yielded the floor to President, who said that Provost Pinder would first orient trustees with a presentation on the philosophy of academic affairs, then VP Perry would present updated financial statements, and finally, the consultants would provide options and costs. He asked Provost Pinder to make her presentation.

Provost Pinder went through a slide show entitled *Breaking Silos: Interdisciplinary Arts Ed Presentation*, including how non-traditional students were becoming the norm, the need for inter-department collaboration, data on academic space use based on class scheduling, and potential hubs of department interests. Her main point was that to address future student needs, the college would need flexible spaces, nimbleness, and reactive curriculum. President Nelson added that this was a strategic priority for the entire campus, not just for the buildings under consideration. Trustees discussed the use of studio and classroom spaces, the ability to produce a flexible schedule and faculty assignments, and how expanded schedules might impact graduate and continuing education needs. Chair Snyder requested that future data include a matrix for classrooms as well as for studios and that we also factor in department areas and programs (such as gaming, XR, digifab, cages, and print lab).

VP Perry then distributed a two page memo from Administration and Finance dated October 9, 2019 with an illustration of debt service payment estimates and increases in enrollment that would be needed to support amount borrowed; assumptions; risks; and facts; and the Admissions Department estimates for 2019 -2023. He also distributed a chart depicting the costs related to incurring more students. Chair Snyder asked trustees to review these documents before the next committee meeting and asked Mr. Gayley to present the refined building options. Mr. Gayley distributed the *MassArt Options Summary* and read through the three options. Mr. Cole distributed the next document, *Strategic Real Estate Planning*, which notes the enabling work and cost assessments for improvements for each of the options: sources of funding were not identified. Trustees discussed space issues, the need to find effective ways to maintain current programs without reducing square footage, the gaps in funding for each of the scenarios, and the overall high estimates for the work. Chair Snyder recommended that the next report contain the numbers in detail and the relative merit of how the six schemes work for MassArt's vision. Trustees continued the discussion about the space deficits provided by each of the options. Chair Snyder requested another iteration of the work that provides an option that would work for MassArt space needs; the most efficient, cost-effective way to meet our needs and understands our programmatic options. Trustees took a brief break from the meeting to explore the models at a nearby table.

Chair Snyder suggested that committee members might need to meet again before the scheduled October 29th meeting to see the vertical campus plan, the estimate review, and an updated Option 2D and Option 3C. She suggested that a small group might want to have a cost-estimating work session. She would also like the new analysis to include the expected deferred maintenance costs. There being no further questions or comments, the Chair asked for adjournment.

Adjournment

On a motion duly made and seconded at 12:30pm, it was unanimously

VOTED: to adjourn.